

FINANCIAL TIMES

KENYA Benefitting from some basic skills Page 17

No.30,815

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World News Business Summary

Greenpeace claims N-sub may explode on seabed

The environmental group, Greenpeace, claimed that the Soviet nuclear-powered submarine which sank in the Norwegian Sea at the weekend could explode and spread radioactive contamination. Page 2

Kabul residents flee Thousands of Kabul residents, fearing an imminent offensive by Afghan Mujahideen guerrillas, have fled the capital for the safety of provincial towns and neighbouring countries. Page 4

Filipino base attack Suspected communist rebels in the Philippines have attacked a small US military base housing US communications equipment, destroying microwave antennas and other equipment. Page 4

Greek deal The former Greek banker and press baron George Korkotas has released new details of a deal allegedly struck with the Greek Socialist Government four years ago. Page 3

Freighters collide Fourteen crewmen were missing after one of two Turkish freighters involved in a collision sank in the central Adriatic. Page 3

Chinese PM visit Li Peng, the Chinese Premier, begins a visit to Japan tomorrow that will be important for the development of Sino-Japanese fledgling international stature. Page 22

Indonesian bomb Home-made bomb rocked a building housing a British High Commission office in Kuala Lumpur, injuring four people. Page 4

Recruit deal Japan's opposition and ruling parties reached a deal on a share scandal involving payments to public figures. Prime Minister Noboru Takeshita is to address parliament about his links with the affair. Page 22

Beirut bombardment Scattered shells hit Christian areas of Beirut amid fears that French ships carrying supplies to Lebanon would be fired on by Hezbollah. An overnight bombardment killed one man and wounded 12. Page 4

Turkish protest Nearly 600,000 Turkish public and private sector workers started a passive campaign in protest against a 10% wage increase in talks with the Government on new wage pacts.

Austrian party upset Mr Alois Mock, the Austrian Foreign Minister and head of the Conservative People's Party (OeVP), was fighting for his political life after the party's disastrous results in recent provincial elections. Page 3

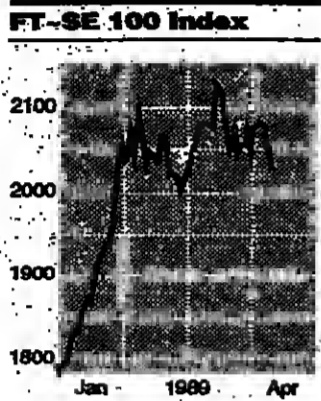
Arafat in Poland Palestinian leader Yasser Arafat arrived in Poland for a two-day visit which is expected to bring agreement on upgrading a PLO diplomatic mission in Warsaw to an embassy.

Bookshops attacked Two London bookshops were hit by firebombs in separate attacks apparently connected with the row over Salman Rushdie's book 'The Satanic Verses'.

Lombro faces contempt on House of Fraser case

Lombro, the UK international trading conglomerate, faces contempt proceedings by the House of Lords, the UK's highest court, amid speculation it had tried to influence a hearing on the Government's report on House of Fraser take-over. Page 7

DEALINGS in the FT-SE 100 Index again captured some-one-third of business in traded



options, on a total of 12,743 contracts, out of the market total of 39,106

UK NEGOTIATORS are trying to persuade Malaysia to enlarge a package agreement for the supply of British arms, reaching those that were unexpectedly cut out of the deal by the Malaysians. Page 6

TDK of Japan, the world's largest maker of recording tapes, has made a \$300m, or 320 per share, agreed bid for Silicon Systems, a California based semiconductor maker. Page 25

CREDFINANTAL-Bankverein, Austria's leading bank, has signed a financing deal worth \$750m to build a luxury hotel in Soviet Georgia. Page 6

PLESKY, the UK electronics company, has won an \$8m contract for satellite earth stations. Page 5

ARMANDO, the Italian state airline, has blamed acts of God and Man for a 21 per cent fall in net profits last year. Page 24

JORDAN will shortly sign a letter of intent with the International Monetary Fund (IMF) to undertake economic reforms. Page 4

THREE of Britain's largest ITV companies are moving into the television barter business with US partners. Page 8

INTEL, the US microchip producer, yesterday announced a long expected expansion of its microprocessor product line with the introduction of powerful new chips. Page 26

THE DOUGLAS Aircraft Division of McDonnell Douglas, which is developing the new MD-11 aircraft, announced delays in delivery. Page 6

WESTMINSTER City Council has disrupted plans for the \$150m modernisation of the Royal Opera House, London. Page 8

AUSTRALIA is to join the exclusive and secretive club of 16 Western nations known as CoCom, which restricts trade in militarily sensitive technology. Page 6

IRELAND may face a severe shortage of petrol following decisions by Shell and Esso to suspend petrol imports. Page 3

POLAND devalued the zloty by 4.76 per cent. It was the third devaluation this year, and the official rate is now 600 zlotys to the US dollar.

PARIBAS, the French investment bank, has completed a \$45m debt-equity swap in Mexico. Page 23

LAMONT HOLDINGS, the Northern Ireland textiles group, announced a 26 per cent increase in pre-tax profits to \$12m. Page 34

Shevardnadze sent to calm ethnic unrest in Georgia

By John Lloyd in Moscow

THE SOVIET leadership yesterday sent Mr Eduard Shevardnadze, Foreign Minister, to Tbilisi, the Georgian capital, as the death toll in six days of ethnic unrest climbed to at least 17 and a general strike in the city closed schools and some businesses. Mr Gerasimov, the Soviet Foreign Ministry spokesman, said 10 women and six men were killed when troops broke up a demonstration early on Sunday morning. Some 200 people were injured.

Other nationalist sources have given a death toll of 40, while the highest estimate came from Mr Karlo Bardanidze, a member of the barely nationalist National Democratic Party. He claimed in a call to the Glasgow dissident journal in Moscow that 150 people had died in the city's hospitals; that troops had opened fire on a demonstration early yesterday morning killing and wounding 40; and that demonstrators had armed themselves with Molotov cocktails.

Poll boost for radicals

THE cluster of radical voices in the Soviet Union's new Congress of People's Deputies was yesterday strengthened in run-off elections which brought into the assembly Mr Roy Medvedev, the leading Soviet dissident, John Lloyd writes.

Mr Medvedev, whose critical studies of Stalinism were until recently banned in the Soviet Union, won 52.3 per cent of the vote in his race in Moscow's Vorosilov district against Ms Ksenya Razumova, head of an atomic research laboratory in Moscow.

Rolls-Royce in £300m takeover of UK engineering group

By Nick Garnett in London

ROLLS-ROYCE, the UK aero-engine manufacturer, is acquiring Northern Engineering Industries after an agreed all-paper bid which values the UK power station equipment and general engineering group at just over £300m (\$510m).

personnel. They attended a meeting of the Georgian Party Politburo, which described the situation as "extremely tense." Mr Shevardnadze and Mr Razumovsky then met prominent Georgian intellectuals and scientists.

The national television news last night showed pictures of the capital for the first time - with soldiers patrolling in tanks, but with no sign of unrest.

It broadcast part of a speech made to scientists and writers by Mr Dzumber Patishevili, the Communist Party boss, who blamed the deaths on nationalist provocateurs and said that the troops deployed against demonstrators early on Sunday morning had been unarmed, and had been ordered merely to clear the square of demonstrators after repeated appeals from leaders of the party, the intelligentsia and the Church.

Poll boost for radicals

caused deep controversy in the Academy last month with the result that many of the candidates failed to obtain the qualifying number of votes of the full Academy for election.

Mr Harrison said the deal would provide a firmer and broader base that would allow NEI to achieve things it could not do on its own.

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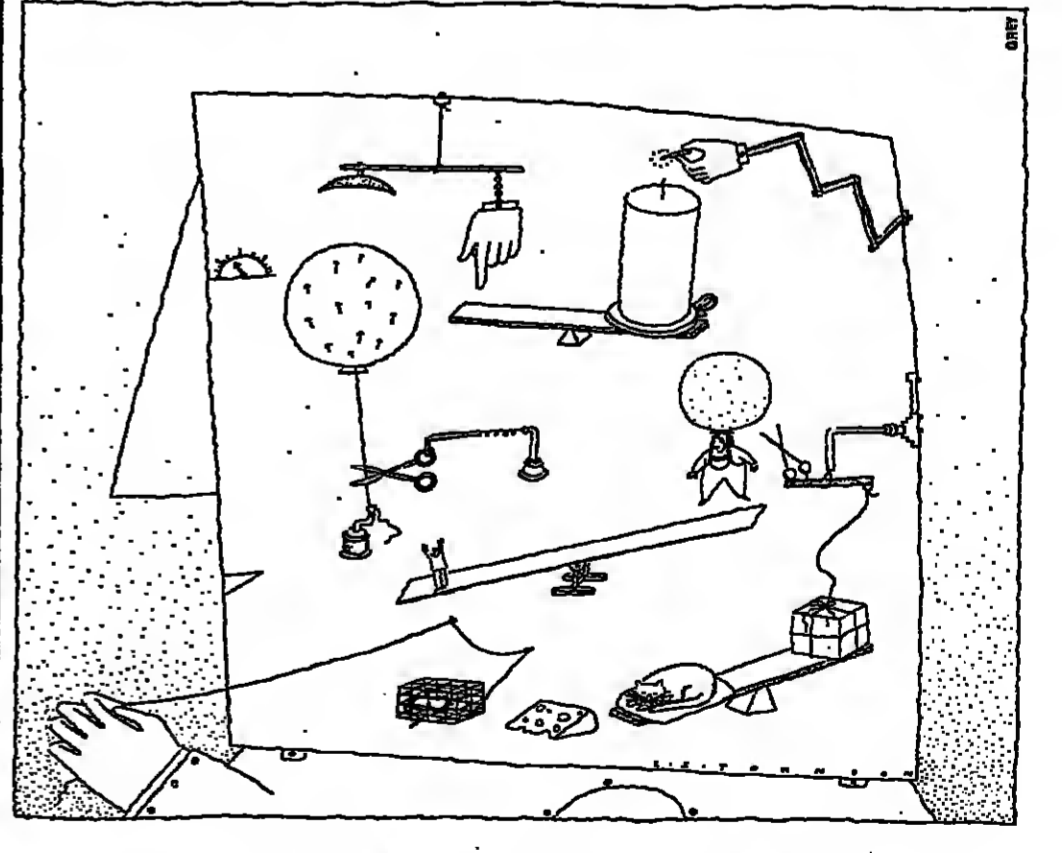
MARKETS section containing various market indices like W Germany WAX Aktien Index, Sterling, Dollar, and Gold prices.

STOCK INDICES section listing New York, Dow Jones, and other major stock market indices.

CONTENTS section listing various articles and sections from the newspaper.

W Germany: Fortunes of the Greens section listing various news items and their page numbers.

Table listing various news items and their page numbers, including sections like 'Packaging: Lifting veil on women's rights' and 'Editorial comments'.



NORD/LB advertisement text: 'OUR MIND IS ALWAYS OPEN TO NEW IDEAS. We believe that to solve the most intricate and difficult financial problems you've got to have a generous dash of inventiveness, flair and flexibility.' Includes contact information for the bank.

EUROPEAN NEWS

Irish face petrol crisis as imports are cut

By Steven Butler

IRELAND FACES the possibility of a severe shortage of petrol following decisions by Shell and Esso to suspend petrol imports into the country in response to a government freeze on pump prices.

"threatening statements." The Government is scheduled to meet the companies on Thursday to discuss the situation.

Imports account for about two-thirds of the Irish market, with the balance provided from the government-owned Whitegate Refinery in County Cork.

Imports account for about two-thirds of the Irish market, with the balance provided from the government-owned Whitegate Refinery in County Cork.

ever the Government suspended the formula on March 31. Shell has indicated that it will restore imports if the Government returns to the agreed formula.



Reynolds: angry reaction to oil company "threats"

Greenpeace warns of contamination by Soviet submarine

THE ENVIRONMENTAL group, Greenpeace, claimed yesterday that the Soviet nuclear-powered submarine which sank in the Norwegian Sea at the weekend could explode and spread radioactive contamination, agencies report.

bodies of only 19 sailors. Yesterday, Norwegian Defence officials said a Soviet salvage vessel had been sent to the area.

Greenpeace asked the Soviet embassy in Copenhagen for precise information about the reactor system and about the two nuclear warheads Moscow says are on the vessel.

A Soviet embassy press attaché said Soviet vessels were in the area to test for radiation, matching studies by Norwegian scientists.

Dutch press EC on tax harmonisation

By David Buchan in Brussels and Tim Dickson in Strasbourg

A COMBINATION of speedy new proposals by the European Commission and positive action by certain member states like West Germany was needed to produce the necessary convergence of EC indirect tax rates by 1992.

proposals she inherited, but the Commission is waiting for reports on two detailed aspects - the controversial clearing house system to allocate VAT receipts within a frontier-free Europe, and the division of goods and services into two bands of tax rates.

Polish farmers angry at delay in price rises

By Christopher Robinski in Warsaw

POLAND'S Prime Minister, Mr Mieczyslaw Rakowicki, yesterday promised that state prices for farm produce would be raised "soon."

holding tax and insurance payments and in some places, especially in the eastern provinces, refusing to deliver farm produce to officially controlled purchasing organisations.

price controls would be removed later in the month. The Government wants to eliminate subsidies to producers and reduce the state monopoly over the farming system.

per cent be introduced gradually. Under government plans, consumers would be compensated for the price increase with wage rises.

Brittan warns Bonn it must accept curbs on state aid to car industry

By William Dawkins in Brussels

THE BONN Government has been told to accept new European Community curbs on state aid to the car industry or face possible legal action.

Mr Rutling said the VAT rate bands should be narrower than the 4-8 per cent for basic necessities and 14-20 per cent for standard items suggested by Lord Cockfield.

Survey shows Italian industry is benefiting from foreign technology

By John Wyles in Rome

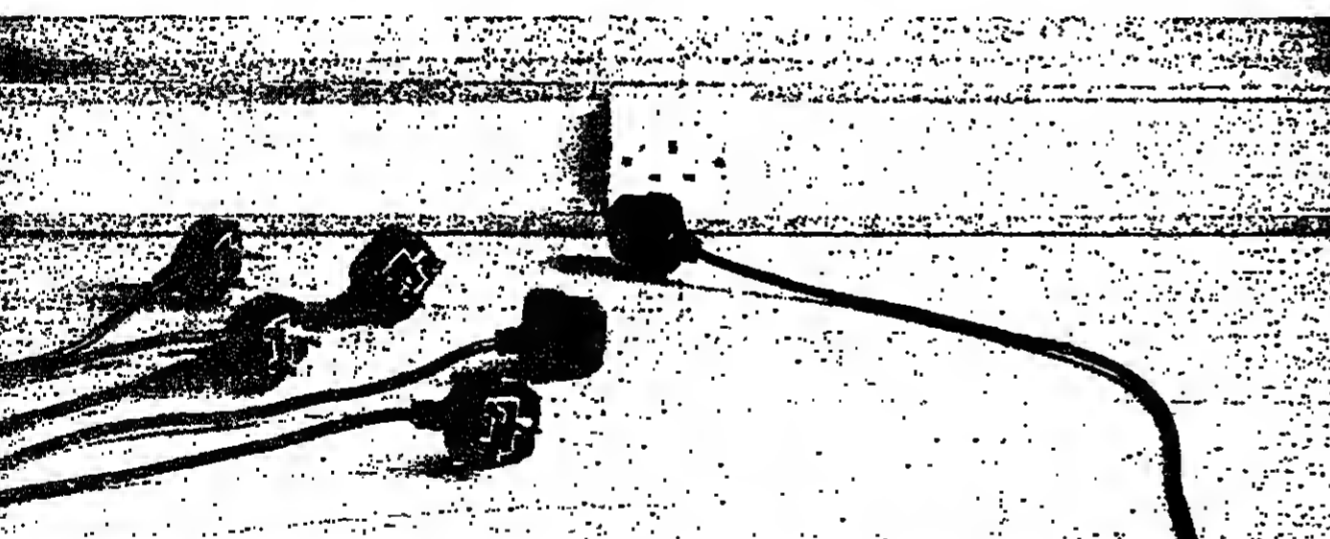
ITALY'S manufacturing industry has not been penetrated by foreign investment to the same extent as other leading West European economies.

governments, already deeply sensitive to Brussels' erosion of their sovereignty. West Germany also fears Brussels might use the car aid rules to covertly enforce an industrial policy on the sector.

These are among the main findings of a new study of inward and outward Italian investment. The study was sponsored by a group of multinationals in Italy and carried out by Business International, a business information consultancy, and Studio R&P of Italy.

According to the researchers, foreign companies play a leading role in Italian science-based industries, controlling companies employing 35 per cent of the sector's workforce.

The study claims that in these and other sectors foreign investment "has played a fundamental role in the development and modernisation of Italian industry, when it has not been responsible for its birth, transferring into Italy products and technology which was otherwise not available in the country."



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Table with columns: High/Low, Company, Price, Change, Divs, Yield, P/E. Includes entries for various companies like Anglo Irish Bank, Anglo Irish Insurance, Anglo Irish Finance, etc.

EUROPEAN NEWS

The new mood picks up the fortunes of West German Greens

David Goodhart looks at the possibilities of a Red-Green coalition in Bonn transforming national politics



Alois Mock fighting for his political life

Poll debacle puts Mock's job at risk

By Judy Dempsey in Vienna

MR ALOIS MOCK, the Austrian Foreign Minister and head of the Conservative People's Party (OeVP), is fighting for his political life after the party's disastrous results in the recent provincial elections.

The party, which is the junior partner in the Socialist-led coalition, lost heavily last month in the provincial elections of Tyrol, Salzburg and Carinthia, to the far right-wing Freedom Party, led by the charismatic Mr Jörg Haider.

This immediately led the OeVP to set up a commission headed by Mr Josef Ratzschböck, provincial governor of Upper Austria, who has been issuing the loudest calls for Mr Mock's resignation.

Whether Mr Mock resigns or not, however, the broad consensus is that the party is facing one of its worst leadership crises for many years.

Besides being unable to bring the party back into power - the last time in 1970 - Mr Mock has been under the shadow of Mr Franz Vranitzky, the Socialist Chancellor since 1987 when the "Grand Coalition" was set up.

Even when the Socialist party (SPÖ) was recently plagued with corruption scandals and internal dissension, the OeVP failed to capitalise on Mr Vranitzky's position which sometimes appears vulnerable.

In addition, Mr Mock himself has often been reluctant to accept dissenting views within his own party.

When Mr Johannes Ditz, the respected Secretary of State for Finance, criticised him during the controversial tax reform debate last year, Mr Mock promptly sacked him.

This led to even greater disillusionment among Mr Ditz's liberal-minded colleagues who are grouped together in the Wirtschaftsband, the economic think-tank of the OeVP.

They argue that the party has lost all sense of direction, and in particular it has been unable to hold on to, let alone attract, the younger generation of intellectuals and technocrats.

The immediate question preoccupying the party is who should succeed Mr Mock. It is widely expected that Mr Josef Riegler, the Agriculture Minister, will become leader later this week, and that Mr Wolfgang Schüssel, head of the Wirtschaftsband, may join the cabinet as Economy Minister.

However, OeVP supporters are not entirely pleased with the choice.

They believe that Mr Riegler, often described as an "agrarian bureaucrat", will not be forceful enough to modernise a party dominated by old clubs, nor strong enough to impose tighter central control over an organisation where real powers rests in the provinces.

Whatever the outcome, the OeVP's "bright and white hope", as Mr Mock was once called, is now fading and greying.

The West German Greens - that argumentative family of ecologists, libertarians and left-wing socialists - are suddenly enjoying a second wind. The re-emergence of the far right in recent elections has attracted most international attention as West German politics shifts into a more volatile phase, but it is the Social Democrats (SPD) and Greens who are the immediate beneficiaries of the new mood.

The Greens, who first emerged in the late 1970s and triumphantly entered the Bundestag in 1983, have just become junior partners (with the SPD) in the Governments of West Berlin and Frankfurt and the possibility of a Red-Green national coalition in Bonn after the next election is now possible - although still improbable.

The new significance of the Greens is quite unexpected. Despite the loyalty of their (aging) voters - who continue to hand them about 6 per cent of the national vote - the Party, six months ago, was resigned to the role of angry licensed jester in Bonn's otherwise drab political theatre.

The mainstream parties had accommodated their ecological message to the mid-1980's high-tide of Red-Green coalition thinking seemed to have passed following the failure of the SPD-Green Government in

Hesse in 1986. Meanwhile the bitter conflict between the pragmatic "realists" and uncompromising "fundis" wings continued to divert political energy. Last year a leading official of the European Green movement complained that the German Greens had, thanks to their "in-fighting, ceased to have any influence in the international ecology debate.

The current political rehabilitation of the Greens is both a cause and consequence of a sharp change of mood inside the Party. The new interest in power does not amount to a victory for the realists but it has created a clear anti-fundis majority even on the once fundis-dominated executive. Temporarily at least the Greens are struggling to become a political party rather than merely a protest movement.

Much of the credit for this must go to the centrist "breakthrough" group which has tapped growing disillusionment with the spambling and helped to unseat the fundis executive after a minor financial scandal at the end of last year.

The fact that the fundis loss of initiative was quickly followed by the West Berlin election last January in which the Alternative List (Berlin Greens) polled a better than expected 13.8 per cent and were soon negotiating for a place in Government gave extra impetus to the new interest in power.

Underlying this change is the simple fact that the middle-class radicals in their early thirties who formed the Greens 10 years ago are now in their forties. Many have mellowed politically and would like real influence before the Green vote starts to dwindle at the end of the century.

The Greens already have 3,000 elected representatives in federal, state and local parliaments. Out of 40,000 members that is a higher proportion of representatives to members than any other party in Germany - so they cannot be said to lack practical experience at



The Green Party Congress in Duisberg, West Germany, catches the new optimism

democratic politics. Also, for a substantial minority of Greens - certainly most realists - there is now little difference between their political priorities and those of the SPD. Many of these people left the SPD in the late 1970's - or did not join - because of disillusionment with Helmut Schmidt's conservative defence and economic policies.

Although the SPD would now be a far more amenable home they are tied by friendship and inertia - and, in the case of leaders, by status - to the Greens. Starting again at the bottom of the heap in the SPD is far less appealing than forming Red-Green coalitions.

The influence of this liberal reformist group should not however be exaggerated. The Greens were formed out of three other political strands: the single-issue ecologists, radical feminists and the far Left. The continuing influence of these groups makes the Greens dangerous coalition partners.

A reminder that even the new Greens lie only partly within the democratic consensus came at their recent party congress where all wings of the Party voted for a motion describing members of the Red Army Fraction terrorist group as "political prisoners."

At their next national meeting in April they are likely to back a policy of denying a platform to the new Republican Party (xenophobic but certainly not fascist) which will continue to associate the Greens with extra-parliamentary street fighting.

And ecology-conscious citizens who might vote Green but for the fear that apocalyptic eco-rhetoric is only the means to a radical-socialist end will not have had their anxieties soothed by the current arguments within the Red-Green coalition in Berlin over squatting.

Nonetheless the current national and international agenda continues to look favourable for the Greens, with Mr Gorbachev fanning hostility to the concentration of nuclear and even conventional weapons in Germany, new international concern about the environment and an economy that is strong enough for people to take risks with their vote.

Given a choice the SPD would almost certainly prefer alliance with the establishment Free Democrats (FDP) before the Greens after the next election. But if a Red-Green Government was formed in Bonn what would the conflict points be?

Assuming no major change in East-West relations the Greens' formal opposition to Nato and the EC would not be an issue.

But the Greens would most likely end up as the conscience of the SPD making sure that it kept to its pledges, for example to phase out nuclear power in 10 years. Oddly, such a role is not especially welcomed even by reformist Greens.

Mr Franz Staenner, spokesman for the realo-dominated Bundestag faction, says that incorporation into the SPD might threaten the Greens' profound, albeit indirect, influence on politics. He claims that without an independent Green Party there would now be 10 not nuclear power stations, no Environment Minister, and that a woman would not now be President of the Bundestag.

Mr Udo Knapp, a leading realo strategist, fears that a role in national Government in 1990 would come too soon for the Greens who have not yet developed a proper "post-industrial" politics.

Knapp believes that for the Greens to take over the king-maker role in German politics from the FDP it must attract a higher number of the "social liberals", the young professionals who he believes are the most influential group in German society but are currently split between the liberal wing of the CDU, the Oskar Lafontaine faction of the SPD and the realos. If they manage that then the "long march through the institutions," to real political power, might be over.

Koskotas makes new claims

By Andriana Ierodiakonou in Athens

THE FORMER Greek banker and press baron Mr George Koskotas has released new details of a deal allegedly struck with the Greek Socialist Government four years ago.

It is claimed that the deal involved giving the Socialists press backing and money in exchange for a free hand for Mr Koskotas in his business activities.

In a 90-minute taped "confession" broadcast by several non-state Greek radio channels at the time, Mr Koskotas recounted contacts, agreements and dealings with senior Socialist officials, including Mr Andreas Papanastasiou, the Prime Minister, from as early as 1985.

The former banker, who fled his country after being charged with fraud last October, is in custody in the United States pending a decision on his extradition to Greece.

His first outlined the story in an interview with Time magazine last month. The Greek Government has denounced his claims as part of a Central Intelligence Agency plot designed to overthrow the Socialists.

Mr Koskotas' allegations are backed by a substantial body of circumstantial evidence, but direct proof is mostly still lacking.

The gist of his story is that, starting in 1985, he began to set up a publishing empire designed to serve as a propaganda machine for the Socialists, apparently in exchange for a free hand in his business dealings.

After being arrested in the US in 1987 for an old case of tax fraud, Mr Koskotas claims that he was blackmailed by Greece's ruling Socialists into channelling millions of dollars to the party.

These were generated by skimming off the interest on deposits made by public sector corporations with his small private bank.

The "May First" terrorist group claimed responsibility yesterday for a bomb explosion at the Athens home of the President of the Appeals Court.

The group said the attack, which caused no injuries, was intended as a warning against the extradition to the US of Mohammed Bassid, a Palestinian held in Greece who is wanted by Washington for alleged participation in the 1985 bombing of a US airliner. A decision on the extradition is pending.

Ships collide off Yugoslav island

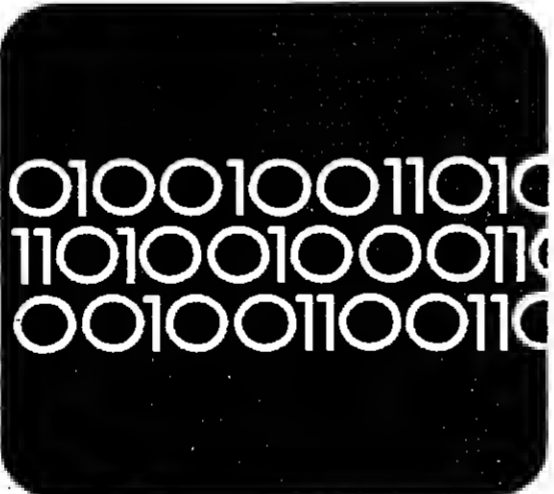
TWO TURKISH-registered merchant ships collided in the Adriatic off Yugoslavia yesterday and 14 sailors were reported missing, Reuters reports from Belgrade.

The massive vessel Devral sank very quickly after the collision with the Selin off Palagruza, a remote Yugoslav island 20 miles north-east of Italy's Gargano Peninsula, according to port authorities in Split further down the coast. They said the 1,713-tonne Selin was not seriously damaged and was taking part in the search.

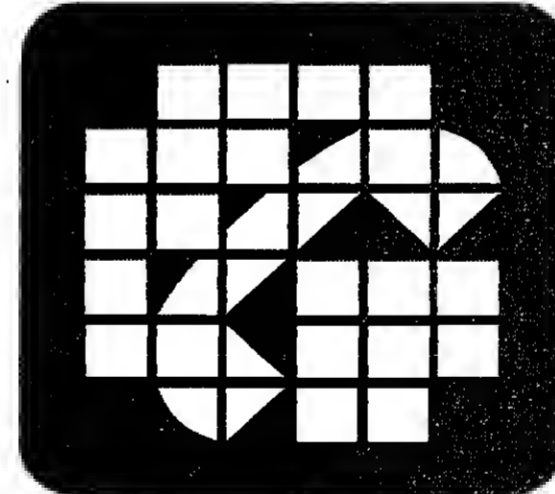
Rescue efforts have been hampered by fog. Though the collision was in Yugoslav waters, Italian authorities are co-ordinating the rescue. Both ships were carrying cargoes of metal tubing.

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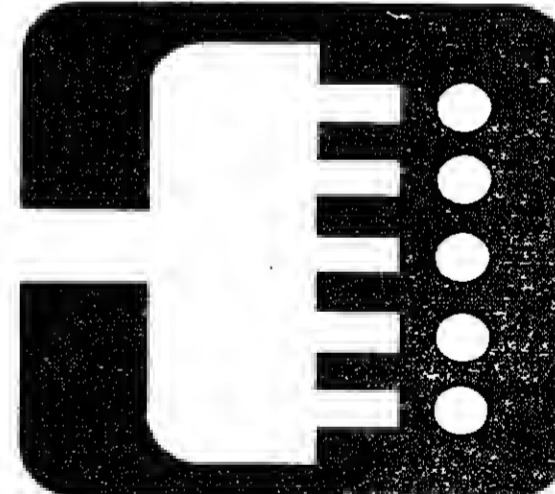
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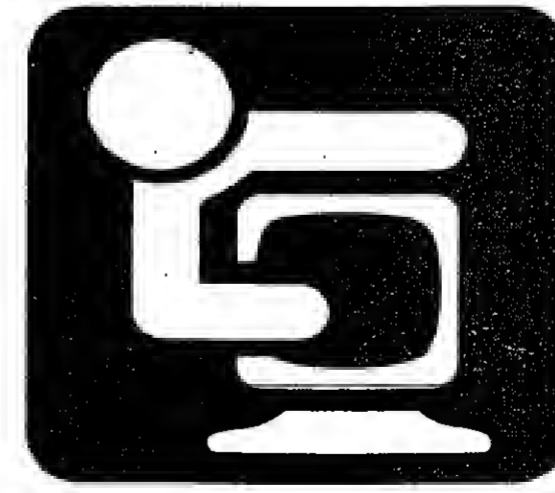
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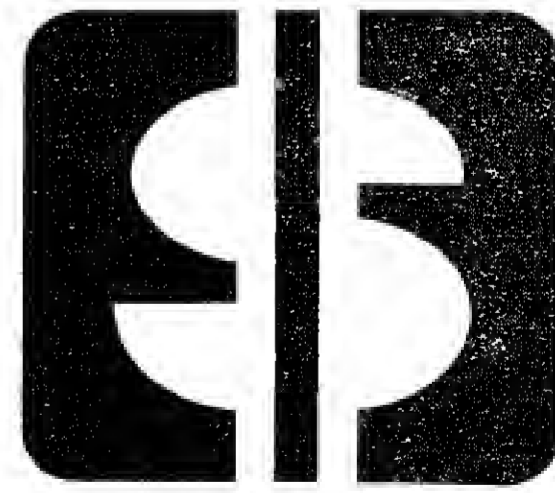
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OVERSEAS NEWS

# French dispute grows with Syria over Beirut

By George Graham in Paris

FRANCE appeared yesterday to be heading for a confrontation with Syria over increasingly open French support for Lebanon's embattled Christian minority.

Mr Jean-Francois Deniau, the opposition politician who went to Beirut last week as a special envoy of Mr Rocard, Dumas, the French Foreign Minister, has drawn attacks from Mr Walid Jumblatt, the Lebanese Druze leader, and Mr Selim al-Hoss, the Moslem Prime Minister.

Mr Deniau said that General Michel Aoun, the Christian military leader who has been engaged in a pitched battle with Syrian forces in Beirut, spoke for the whole of the Lebanon, while Mr al-Hoss was under the direct control of Syria, with no freedom of manoeuvre.

He also directly accused a Syrian colonel of ordering an artillery bombardment of the French embassy while he was in Beirut.

Mr Deniau spoke as two French vessels - a hospital ship and an oil tanker - headed for Lebanon on what Paris describes as a humanitarian mission following three weeks of heavy shelling between Christian and Syrian-backed Moslem forces.

Yesterday, the Moslem-led section of Lebanon's divided army warned the two ships against docking at Christian ports, saying it would hold France responsible for the consequences, and Syrian and

Druze gunners fired sporadic rocket barrages at beaches in the Christian quarter in what police described as a rehearsal for shelling the French ships.

The Christian forces of Gen Aoun hit back with howitzers, blasting residential districts of west Beirut in a retaliation directed at Syrian rocket launchers.

Six people were wounded in west Beirut and the exchanges defied for a fifth day a ceasefire called by the Arab League.

Mr Paul Blanc, the French ambassador in Beirut, sought to dampen Moslem fears that sending the ships represented an intervention on the Christians' behalf, saying they carried humanitarian aid for all Lebanese.

Criticising UN unwillingness to take a stand against Syria's role in Lebanon, Mr Deniau said the recent Tare-np in fighting was due to Gen Aoun's decision three weeks ago to close the port of Jiyeh, controlled by Mr Jumblatt, and other ports he said were used for drugs traffic.

Mr Deniau said: "How can a country which fights drugs everywhere in the world pretend to ignore that the Bekaa valley shelters the poppy fields which have made the fortunes of Syria and financed the militia as well as the terrorist groups?"

Mr Bernard Kouchner, France's Minister for Humanitarian Action, is to visit Beirut today and will see Mr al-Hoss. But it is expected to be hard to convince Moslem and Druze forces that France has not jumped firmly into the camp of the Maronite Christians.

# Sri Lanka to tighten terrorism provisions

By Mervyn de Silva in Colombo

THE Sri Lankan Government will make sweeping changes to its draconian Prevention of Terrorism Act.

One proposed change will enable the Defence Minister to detain any person who is a "danger to national security" for 18 months in "any place determined" by him. He can also extend the detention period after the first 18 months, by three months at a time.

The death penalty will be prescribed for offences against a much wider category of people - the phrase "specified persons" includes judges, MPs, judges and security personnel) is to be replaced with "any persons".

While only a superintendent of police or persons of a higher rank are empowered to act under the provisions of the existing law, the proposed amendments will vest these powers on any commissioned or non-commissioned officer of the armed forces.

The amended act will also permit tougher penalties against the press and all forms of publication including leaflets, and notices calculated to promote anti-Government sentiment.

The term "subversive act" will be redefined to encompass the type of economic sabotage and disruption that the JVP, the extremist Sinhalese group, has so successfully launched in the past six months.

The draft laws circulated to opposition parties follow the Government's failure to sponsor an all-party peace appeal to the JVP and Tamil rebels. The Government amnesty offer has also been largely ignored. The JVP killed 10 policemen and injured several others in two land-mine explosions.

# Japan feels the heat of hostility in the US

Trade friction is soon likely to provoke some nasty exchanges, writes Ian Rodger

JAPANESE officials and businessmen have been startled by the anger aroused in America recently over their joint project with the US to develop the FSX fighter aircraft. They worry that anti-Japanese sentiment will find its way into bilateral negotiations on trade issues.

"We are very concerned about recent developments in the US," a senior official at the Kaidaren, the powerful federation of business organisations, said last week. "The trade situation is no longer an economic problem, it is a political problem," he added.

Their concern is heightened by other factors. First, they suspect that Japanese politicians and public are likely to be less responsive to US concerns than in the past. Indeed, many who have suffered from various market opening measures in the past year, particularly those connected with farming, could turn openly hostile to the US.

Second, they fear the fumbling of a new administration in Washington and a scandal-ridden regime in Tokyo will allow both sides on both sides of the Pacific to renege on their commitments.

"We have weak, preoccupied leaders on both sides, so when the US is in a hurry to get a new administration in the Ministry of International Trade and Industry (MITI) predicted last week.

Third, they know there is no quick solution to the biggest irritant to Washington - Japan's huge bilateral trade surplus.

The rise of anti-Japanese sentiment in the US in recent months has been widely noticed in Japan and elsewhere. According to recent opinion polls, many Americans think of Japan as a bigger adversary than the Soviet Union. But Japanese government and business leaders were nevertheless startled when the US administration of President Bush last month bowed to pressure to review a joint development and production agreement for Japan's new fighter aircraft, the FSX.

The decision, coming only four months after the deal was signed, was taken in response to claims by some US opinion leaders that the agreement would give Japanese aircraft manufacturers the technology they needed to become competitive with US makers and that US companies would not get a fair share of the project.

If this row had burst out a year or two ago, Japanese officials probably would have hidden their disquiet and patiently negotiated the agreement until it satisfied the US side. However, this time they have dug in their heels, threatening that if the deal is not respected, the US-Japan security agreement would be damaged. And they have not hesitated to remind US officials that it was the US that demanded a joint development project; the Japanese were eager to design and build the FSX on their own.

But the row was enough of a shock for several senior Japanese government officials to visit Washington in the last few



weeks to assess the importance of anti-Japanese feeling in US government circles. Their findings have not been encouraging. "When we talk to friends in the US these days, we notice that there is something essentially different in their conversations with us."

A Japanese foreign ministry official with long experience in the US said on Friday, "Even our friends use the word 'adversary'. It seems to me that many Americans regard Japan as a very strong competitor and want it to have no more penetration of the US market."

As a result, officials expect the US will include Japan in a list of countries to be sanctioned under the new "super 301" provisions of last year's trade legislation for unfair trade practices. They also expect the US to maintain its punitive 100 per cent import duties against a range of Japanese electronic products over but it will take time, just as it is taking time for the US to

bring down its federal budget deficit.

They also believe the imposition of managed trade would be a disaster all-round. "If the US took a protectionist road, I expect a lot of capital would be sent out," the Foreign Ministry official said.

It all points to some nasty exchanges in the next few months. The next flash point could come as early as Thursday when the Japanese Ministry of Finance publishes merchandise trade figures for March. These are expected to show a widening of the surplus and, as they are the final monthly figures for the 1988 fiscal year, they will draw attention to the surprising increase of the surplus over the previous fiscal year.

Japanese officials believe that their country's huge trade surplus with the US will eventually come down, partly because of increased US exports to Japan and partly because of moves by Japanese companies to set up production facilities overseas, notably in the US. They also think there are exceptional reasons for its remaining high, such as the high US federal government deficit and a surge of exports to bolster US factories.

However, they also know that the US side is no longer interested in explanations. "We have some analytical background on why we have come to this point; but people in Washington are not interested in analysis, only in results," the Foreign Ministry official said.

# New South African party names parliament leader

SOUTH AFRICA'S newest political group, the mainly white, liberal Democratic Party, yesterday elected Mr Zach de Beer, the former Progressive Federal Party head, as its leader in parliament, Reuter reports from Cape Town.

The DP, which wants all adult South Africans to have the vote regardless of colour, was formed last Saturday in a merger of the 30-year-old PFP and two other white anti-apartheid groups - the Inde-

pendent Party and the National Democratic Movement.

Mr De Beer was elected by MPs at the first caucus meeting of the DP.

The new party still has to choose a national leader and many members are pressing for a swift decision. It hopes to contest the far-right Conservative Party's opposition in general elections due to be held by September.

# Rebels destroy equipment at small US base in Philippines

By Richard Gourlay in Manila

SUSPECTED communist rebels in the Philippines have attacked a small US military base, destroying microwave antennae and other communications equipment, the US and Philippine military said.

The attack on Sunday was the first on US facilities or personnel since 1987, when the rebels killed an off-duty airman and a retired soldier outside Clark Air base, one of the US's largest overseas military bases.

General Renato de Villa, the Philippine Armed Forces Chief, said he suspected communist guerrillas were responsible.

Earlier this year rebel leaders promised to step up operations against American servicemen and facilities in retaliation for what they said was US involvement in counter-insurgency operations. Gen de Villa acknowledged the reports but said it was too soon to say if this latest attack signalled the intensification of the rebels' 21 year campaign.

US officials deny the huge bases at Clark and Subic Bay play any part in Manila's Most of what Washington pays as compensation for the bases comes in the form of economic assistance.

But there is a substantial military aid component which relieves pressure on an already stretched Philippine budget and helps buy American helicopters, radios and arms for use against the guerrillas.

# Zambia: marked for life by AIDS

Nicholas Woodsworth reviews efforts to stop the funeral processions.

FATHER Michael Kelly, S.J., sits with a cup of tea in one hand and through the thick lenses of his glasses gloomily contemplates the rubber condom he is holding in the other.

"First we tell them they can avoid AIDS by not having sex before or outside marriage", he reasons in his Irish brogue. "Then we turn around and start handing out condoms, saying, 'If you can't be good, be careful - use these.' Surely something is wrong here?"

Father Kelly, one of a number of Jesuits living and working in the Zambian capital of Lusaka, has just returned from a World Health Organisation-sponsored workshop on AIDS prevention and control. Like many of his confreres in this country where the church has a strong and widespread influence, he is wrestling with a moral dilemma: should churches opposed to birth control condone the use of condoms that might save untold numbers of lives?

This is only one of a number of dilemmas now confronting Zambia, a nation that along with Congo, Burundi, Uganda and Rwanda, heads the list of African countries most seriously affected by the AIDS epidemic.

The first AIDS case in Zambia was reported in 1986; today 1,500 cases have been registered. It is a figure that WHO officials in Lusaka estimate should be multiplied by up to 10 times to give a true picture of the size of the problem. Reported AIDS-related cases stand at 7,000, but, similarly, unreported cases are estimated to run as high as 70,000 in a country of only 7m, 350,000 people, or 10 per cent of Zambia's urban population, are believed to be seropositive carriers of the AIDS virus.

Like many African countries, Zambia was reluctant several years ago to acknowledge the existence of an AIDS problem. Government over-sensitivity to Zambia's interna-



Kaunda: son's death highlighted AIDS dangers

ional image has today, however, given way to a franker attitude and a welcoming of technical and financial assistance from foreign agencies and donors. While there are many factors that continue to militate against an effective AIDS programme in Zambia, this change is in itself a step forward.

The turning point came in late 1987, when the crisis was highlighted by the AIDS death of a son of President Kenneth Kaunda. Until that time anti-AIDS interventions had been limited, by the end of that year, a WHO team was invited to Zambia to draw up a national plan to combat AIDS. The resulting Medium Term Plan of Action, a comprehensive five year programme, was presented to a donors' meeting in March 1988. Over \$8m was pledged, principally by WHO and the overseas development agencies of the Scandinavian countries, Great Britain, and the US.

The programme, carried out by the Ministry of Health in co-ordination with WHO, is a wide-reaching one, and covers disease control management, blood transfusion screening, monitoring through sample testing, and hospitalisation and home-based care. Of the \$5m budgeted last September

for the programme's first year of operation, the largest portion, however, is earmarked for AIDS education and information.

"The problems in Zambia bear no relation to those in the West", notes Dr. Kristy Baker, who through pamphlets, posters, T-shirts and special children's AIDS clubs is trying to publicise the dangers of sexual promiscuity to every primary and secondary school student in the country. Homosexuality and drug-taking have little relevance to AIDS here - the entire post-pubescent, heterosexual population is at risk. It's almost too late for the present adult generation, our major hope lies in a change in the sexual habits of the generations which will follow.

A wide range of specialists in the country agree that changing Zambian male attitudes to sexual activity is the greatest challenge to AIDS prevention. "Men just laugh when they see an AIDS poster advising them to stick to one partner", says Vigdis Jacobsen, a Norwegian aid worker helping Zambian women's groups. "Having a mistress or two if one can afford it is part of the culture. It is not only acceptable but socially elevating."

Others point to the use of alcohol, which in Zambia, as in

# IMF agrees \$125m credit for Jordan

By Lamis Andoni in Amman

THE International Monetary Fund has agreed to grant Jordan \$125m standby credit provided the Government adjusts its programme which includes sharp cuts in imports and state spending.

This tentative deal, expected to be ratified by the cabinet this week, also involves a \$100m-\$150m loan by the World Bank to facilitate Jordan's plan to reschedule some repayments of its \$650m foreign debt. The two loans will be disbursed over a period of between 18 months and two years.

Jordan's five-year adjustment programme, negotiated with the IMF over the past two weeks, aims to slash the country's budget deficit from 22 per cent of gross domestic product to 5 per cent, and to cut inflation from 14 to 7 per cent.

During a meeting with senior Jordanian bankers held on Sunday night, Mr Zaid Rifa'i, the Prime Minister, disclosed that the Government and the IMF had agreed to cut state expenditures and increase revenues.

Jordanian economists say the IMF believes Jordan should be able to maintain a minimum of \$500m in foreign currency reserves - equivalent to three months of imports - once the adjustment plan is put into action.

The draft plan involves a reduction in capital expenditures, the introduction of new indirect taxes such as a value added tax, a further cut in imports and the promotion of exports and tourism.

Mr Rifa'i reassured the bankers that the IMF had not asked the Government to devalue the Jordanian dinar, currently worth about \$2. The dinar has already been devalued by 35 per cent since October, and Jordan has imposed restrictions on foreign currency dealings in an attempt to stop the drain on its reserves.

Jordan hopes that an IMF agreement will encourage the oil-producing Gulf states to increase their financial aid to Jordan, and persuade Jordanian expatriates working in the Gulf to invest their money in Jordan.

# Patience has its rewards as South Korea opens for business

New-found spending power in a more democratic and international country beckons the investor, writes Maggie Ford

FOREIGN companies are moving to take advantage of South Korea's new-found spending power and taste for quality, from luxury cars to French fashions.

The latest to set up in Seoul include Jaguar cars, United Distillers, makers of premium Scotch whisky, and a branch of Printemps, the Paris department store. The most popular brand of foreign cigarettes in South Korea is made by Yves St Laurent.

As the economy begins to enjoy an external surplus and the Government lifts barriers on imports, the domestic market of 45m people is what interests foreign companies. No longer is South Korea the kind of place marked by producers of toys, shoes or low-level electronic goods setting shop to take advantage of low costs.

While the future potential is clear, however, the problems of doing business in South Korea should not be underestimated. The country is in transition economically, politically and socially, and this affects everything from prices and wages, to

## SETTING UP BUSINESSES IN ASIA



South Korea

consumer demand and taste, to the attitudes of bureaucrats and local businessmen.

Companies setting up in South Korea face three difficulties - labour relations, sources of finance and the bureaucracy.

Labour is perhaps the worst headache for the manager on the ground. Since the moves towards democratisation in 1987, a workforce which was formerly under forceful control

has now been able to unionise and negotiate.

This process, in which all workers and most managers lack experience, has been in some cases exceptionally difficult. Several expatriates have been pulled out after heated disputes that have been drawn into the political sphere. Some businesses, such as foreign banks and other financial institutions, are facing a shortage of highly skilled people, which has pushed up salaries to international levels. An experienced bilingual secretary will be paid between \$80,000 (\$712) and \$100,000 a month including bonuses, and this year's wage round is likely to increase that by at least 15 per cent.

Productivity remains high in South Korea, however, and the kind of structural problems seen in Europe do not seem to be developing. Many managers, counselling patience and sensitivity, say that in time this problem will stabilise.

Financing is another area where the transition of the economy is causing problems. To control the money supply

and prevent inflation rising, South Korea's central bank strictly controls the inflow of foreign capital. As a result, funding for setting up businesses has been restricted.

Those foreign companies setting up joint ventures have also found that foreign banks, formerly a source of funds through a "swap" arrangement with the central bank, are less able to help.

Restrictions should ease as the current account starts to record a smaller surplus and structural reforms in the local economy enable more efficient use of money.

The inflow of funds has also caused a rapid rise in office rents and property prices in general, made worse by a shortage of space. The Government has reacted quickly to this, pledging to avoid the problems that have arisen in Tokyo.

Nevertheless, costs have increased markedly recently. A standard central Seoul office of about 1,000 sq ft costs Won2.5m a month with a refundable deposit of Won15m. A medi-

um-sized three bedroom apartment in a good area will cost US \$2,000 a month payable a year in advance and a large house in the area favoured by expatriates now goes for between \$5000 and \$6,500 a month, with a two-year advance payment.

At the same time few companies wish to remit profits. With an appreciating currency and local interest rates of 12 per cent, businesses are not trying to take their money out of the country.

Businessmen arriving in South Korea from a stint in Japan often have a sense of déjà vu when they encounter the bureaucracy. Evidence of what the country learned from 35 years of colonial rule is seen in the form of non-tariff barriers, delays in the processing of decisions made by senior officials and signs of local political considerations holding things up.

Again, patience is the answer. The current Government's decisions, which favour open markets, may take time

to filter down, but managers believe the overall direction is positive.

South Korea has several advantages in the longer term for foreign manufacturers. Its labour force is ambitious and hard working with one of the highest education levels in the world. Its communications are excellent though bound by some restrictions, especially those involving electronic transmission.

For companies wishing to penetrate the Japanese market, South Korea offers unrivalled expertise in dealing with the peculiarities of the neighbour it knows so well.

Companies offering high technology are especially well come in South Korea, but many foreigners will be wary of Seoul's failure to enforce intellectual property protection and its reputation for piracy.

Those with good humour and a calm temperament will probably find the main problems are social. South Korea has been in affect a closed country for the past 40 years - foreign travel was allowed

for local people only this year. For English-speaking foreigners, language is not a problem in business, but little English is spoken in shops.

Compared with other Asian cities, Seoul is relatively unsophisticated, with one of the smallest business expatriate communities in Asia. South Koreans' main experience of Westerners has been through the US military, but a rise in anti-Americanism is not finding expression in attitudes towards European businessmen.

A weekend in Hong Kong or Tokyo is the usual solution to the boredom problem, but this is becoming difficult because of a shortage of airfares following the startling rise in South Korea's travel abroad.

As those tourists return, bringing with them their experience of other countries, Seoul is likely to benefit. A wealthier, more democratic and more international country in the future, South Korea will be, as one businessman put it, simply "too important to ignore."

# Bomb injures four near British Council

A HOME-MADE bomb exploded outside the British Council English language centre in Kuala Lumpur yesterday, injuring four people, one seriously, Wang Selang reports from Kuala Lumpur.

Trading on the Kuala Lumpur Commodity Exchange and the Tin Market, housed in the same Dayabumi building, Kuala Lumpur's most prestigious, was closed as a result.

Police said the bomb went off in an empty office next door. They do not rule out the possibility that it could be the work of Moslem extremists protesting at "The Satanic Verses," written by Mr Salman Rushdie, the British author.

The 37-storey Dayabumi building is the headquarters of Petronas, the national oil company, and houses the Ministry of Primary Industry.

OVERSEAS NEWS

# Benazir lifts the veil on women's rights

Christina Lamb looks at Ms Bhutto's struggle in Pakistan towards sexual equality

THREE months after taking office as Pakistan's first woman Prime Minister, the country's favourite prime minister, Ms Benazir Bhutto, has said her government will repeal all laws discriminating against women.

The long-awaited announcement reiterating a campaign promise along with a pledge to appoint two women ministers, comes after a convention of 2,000 *ulama* (religious scholars) in Rawalpindi unanimously agreed that Islam does not permit women's rule and vowed to struggle until Ms Bhutto is removed.

Ms Bhutto argues: "In the last 11½ years, the worst representation of Islam was given, strongly suggesting to women that religion did not support their rights. It makes no difference whether it is a woman or man Head of State, it is a question of how the country is run."



Bhutto: leading a struggle for emancipation

As a woman, one is herded into ladies only banks, ladies only bus compartments and even ladies only markets. At weddings and parties, women are usually expected to make small talk in the ladies room while the men talk politics elsewhere.

The repressive conditions under which most of the country's women exist hardly seem conducive, even under a woman prime minister, to the emergence of women as a significant force, let alone reaching the higher echelons of power.

Career women are still largely an alien concept in Pakistan. According to the 1981 census only 2.1 per cent of the workforce was female and the last government issued directives to banks stating there should be no women supervisors.

Few argue that Ms Bhutto's election will change a great deal for women. It was a considerable achievement, in the face of the protests from religious parties who claim under the Koran that women cannot even head a home let alone a government.

The reason, according to many, that Ms Bhutto became prime minister despite reli-

gious opposition is that she is seen as a token man who achieved her position by being the daughter of Zulfikar Ali Bhutto, Pakistan's first elected prime minister.

Ms Ahida Hussein, for the Opposition, and the first woman to be elected to Parliament in 1985, argues that Ms Bhutto's gender has been an advantage. "If Benazir had been her father's son she would have had less media focus and sympathy while people would have been more demanding."

Ms Bhutto faces strong religious opposition. During the elections it dropped leaflets portraying her as a sex symbol who preferred to patronise Paris and London nightclubs.

Ms Maleeha Lodhi, editor of the Muslim national newspaper - which, ironically, is owned by Mr Aga Pooay, one of the leading figures in the campaign against a woman head of state - believes the Islamic lobby will make it hard for Ms Bhutto to carry out her election promise to repeal a series of discriminatory Islamic ordinances promulgated by the late President Zia.

"She needs to perform a delicate balancing act. Her constituency expects her to repeal the

Islamic laws, improve female literacy (around 12 per cent) and opportunities, but she does not have the majority needed to cut through the social tradition. While the religious parties may not have much electoral appeal, religious sentiment is always there as a powerful tool to mobilise the people.

Even after being sworn in as Prime Minister, Ms Bhutto was sharply reminded of her status. She asked President Ishaq Khan if she could join the men for prayers and was told "you can watch."

Sensitive to criticism of a westernised lifestyle, Ms Bhutto struggles to keep her distance over her head, to the delight of press photographers. A year ago she surrendered to tradition and agreed to an arranged marriage to Mr Asif Zardari, a wealthy scion.

Women in Pakistan regard marriage as a passport to freedom. Husbands are meal tickets and status symbols. Marriage is big business, matrimonial ads fill the columns. Professional matchmakers stalk weddings and other social events in search of potential candidates for their files, grading their appearance A+ to C.

As a woman, one is herded into ladies only banks, ladies only bus compartments and even ladies only markets. At weddings and parties, women are usually expected to make small talk in the ladies room. The repressive conditions hardly seem conducive to the emergence of women as a significant force.

ing brutal punishments and denying the rights of women."

The Law of Evidence introduced in 1984 classes women as only half a witness while the Zina ordinance classes rape with sex outside marriage and provable only through the evidence of four male eyewitnesses.

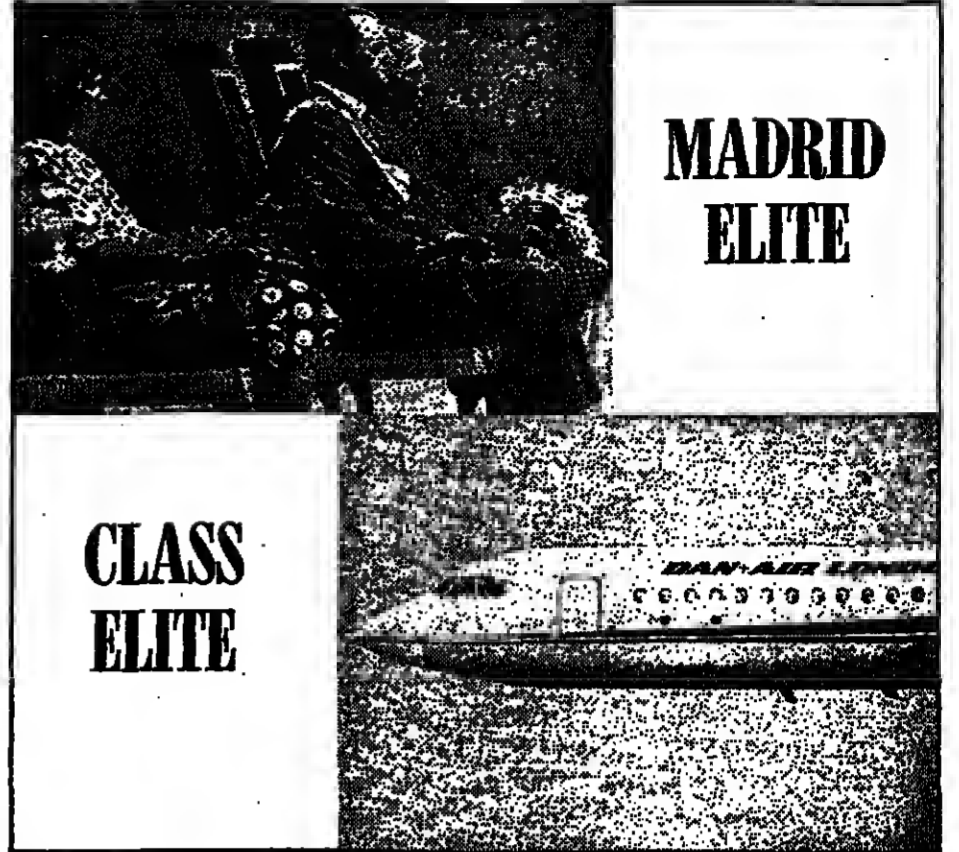
For a woman to allege rape is perilous. The victim often becomes the accused. In one notorious case, a blind servant was alleged to have been raped by her employer and his son. Terrified of losing her livelihood, she was scared to complain. But when her father discovered she was pregnant, he filed a writ. The accused were acquitted on the ground that blindness prevented identification. She was convicted of sex outside marriage and only released after demonstrations.

The position of women worsened after martial law was lifted in 1985. In a quid pro quo move paving the way for an end to martial law, the Assembly passed an amendment which provided blanket cover for all the dictatorship's orders.

Ms Shahaz Ali was elected to the 237-member assembly on one of 20 reserved seats for women. She believes that "discriminatory legislation and obscurist views propagated by government and official media during the last 11 years encouraged a certain view of woman which led to an increase in the number of crimes and brutalities."

While Ms Shahnaz hopes that a female prime minister will mean a new dawn for her sex, not all women welcome change. Ms Amira Ehsan, an assembly member who belongs to the religious party, Jamaat Islami, believes a woman head of government is unnatural.

One cannot overcome the biological distinction which men and women must manage the house and man the breadwinner. In the name of sexual liberation, women in the West are forced to fend for themselves and act like men. A time will come when Western women will turn to Islam to see how they can escape their life of exploitation."



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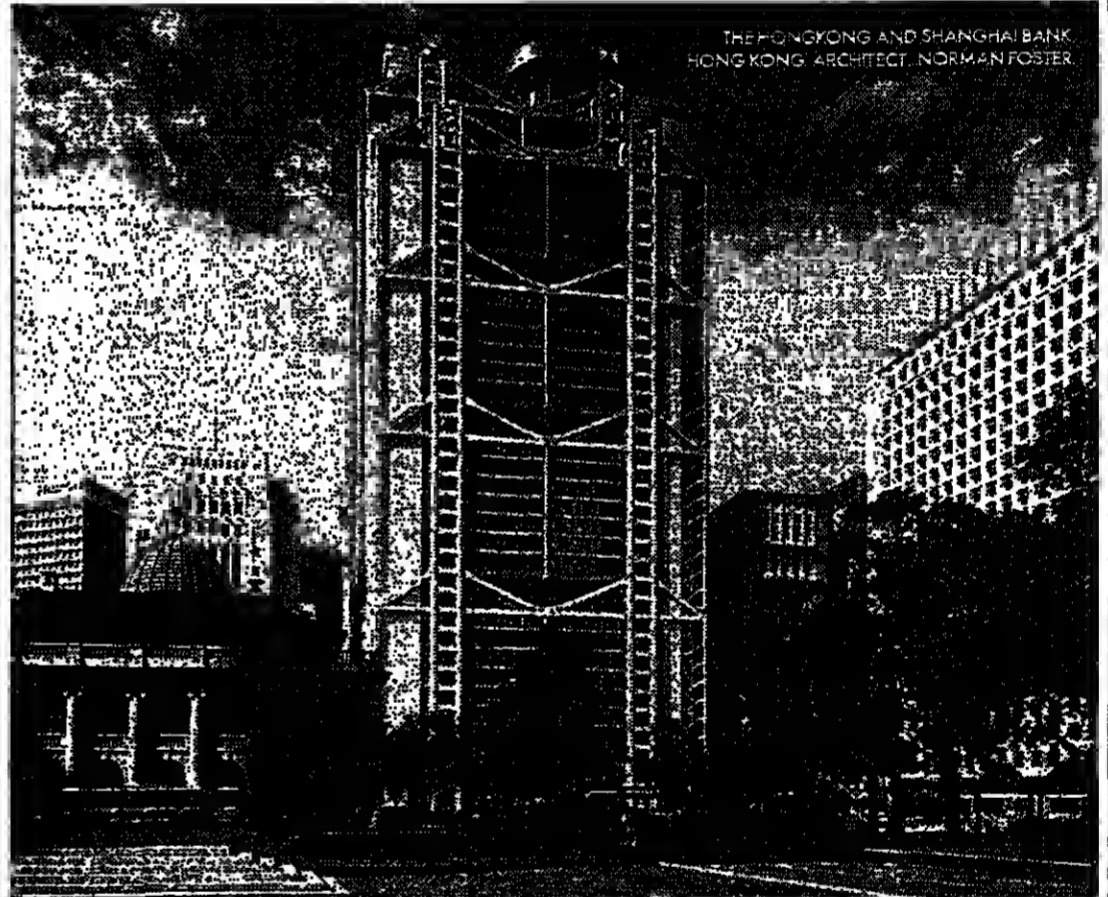
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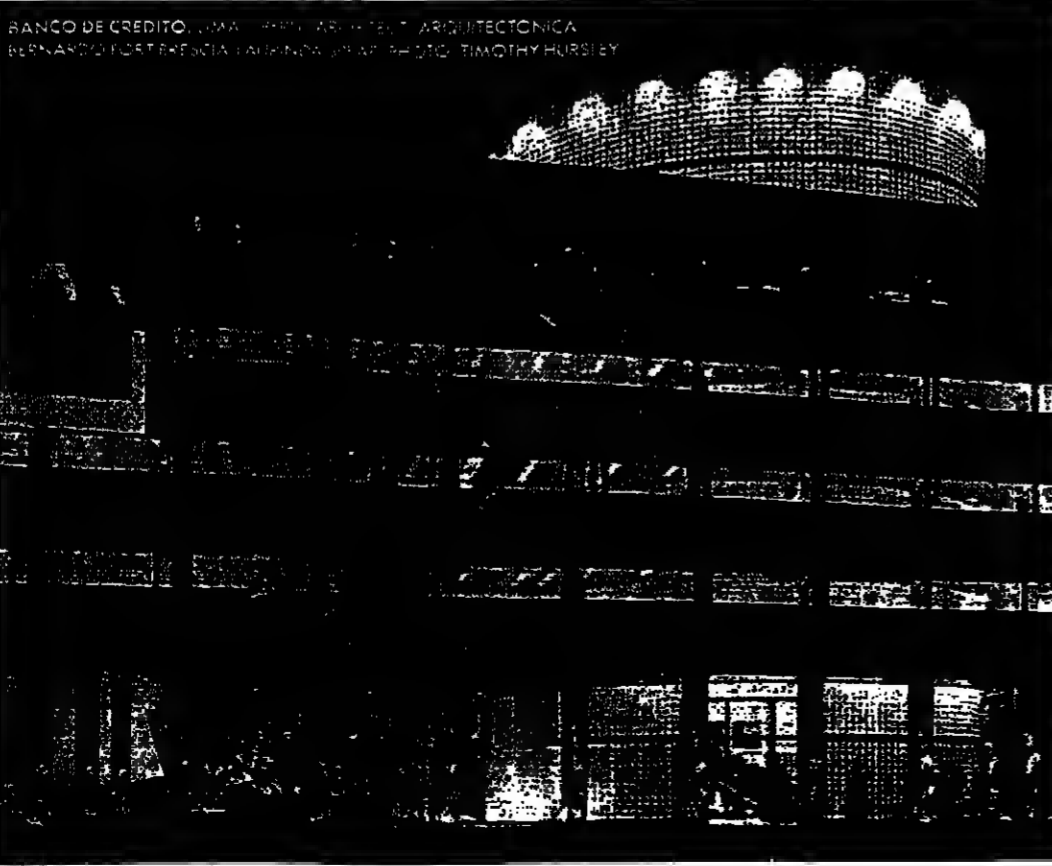
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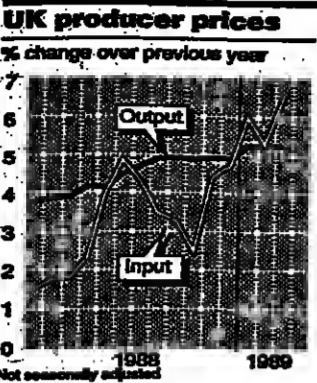
Handwritten note: "Lorho, no LTP"

UK NEWS

Sharp rise in input costs highlight inflation fears

By Simon Holberton, Economics Staff

PRICES for manufacturers' raw materials and fuel rose sharply last month, underlining the extent to which the UK economy is vulnerable to imported inflation if sterling weakens.



Department of Trade and Industry figures released yesterday show manufacturing industry's input prices rising by 1.4 per cent last month, after allowing for normal seasonal variations, to bring them 6.7 per cent up on a year before.

Mr Lawson said at the time of the budget that the annual inflation rate would fall to 5 1/2 per cent by the last three months of the year. The latest retail price index figures, for February, showed the inflation rate at 7.8 per cent, and there is some belief that the March figure could reach 8 per cent.

Lawson confident on economy

By Peter Horman and Philip Stephens

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday reassured MPs that government policies were designed to sustain a "transformation" of Britain's economy despite worries about inflation and the country's balance of payments deficit.

The Chancellor said that over the year to March, M0, the Government's narrow money measure of mainly notes and coin in circulation, had increased by 6.2 per cent. Some 6 per cent of this increase took place in the six month period to last September with the increase in the second six month period to March accounting for only 0.2 per cent of the yearly growth.

Mr Lawson said there was no need for slower economic growth in Britain to result in higher unemployment so long as managements kept control over pay increases.

In a lecture to the Tory Reform Group, of which he is president, Mr Walker said the challenges of the 1990s would not be solved by any single "simplistic economic dogma".

Mr Lawson also sounded a confident note about recent economic developments. There were clear signs that the economy was slowing down with calmer conditions on the housing market and a "striking deceleration" in the growth of narrow money.

Charles Leadbeater writes: Dockers' leaders yesterday pulled back from calling a national strike ballot over the Government's decision to abolish the national dock labour scheme to allow more time to consider the legal, financial and tactical implications.

Government plans to extend GP reforms

By Alan Pike

THE GOVERNMENT intends to move even further with plans to relate family doctors' income to the number of patients on their lists, despite criticism from the medical profession.

The health care policy paper, Working for Patients, announced proposals in January to make payments for at least 60 per cent of general practitioners' (GP) income against about 47 per cent now.

But Mr Kenneth Clarke, the Health Secretary, says in an interview in today's Financial Times health care survey that he wants payments to "go up to quite a bit above 60 per cent" because he believes list size is the best reflection of each doctor's workload.

The Government thinks paying doctors by the number of patients will foster a more competitive approach. GPs' leaders believe it will reduce the amount of time available for consultation and put doctor-patient relationships at risk.

Meanwhile, Mr David Mellor, the Health Minister, tried yesterday to defuse a new outbreak of criticism from the medical profession of the National Health Service (NHS) reforms.

Consultants at five hospitals which are experimenting with the Department of Health's Resource Management Initiative - aimed at improving clinical information and getting doctors more involved in management - have warned that they do not want to be diverted by "premature consideration of self-governing status for these hospitals."

It has been widely assumed in the NHS that resource management hospitals would remain part of the NHS. All the Government was seeking at this stage was an indication of whether hospitals were interested in self-governing status.

Lorho faces contempt threat over Fraser affair Law lords angered by despatch of leaked takeover report

By Raymond Hughes, Law Courts Correspondent

The battle over House of Fraser, the Harrods store group, took a dramatic turn yesterday when five Law Lords warned that Mr "Tiny" Rowland, his international trading company Lorho, and the Lorho-owned newspaper, the Observer might be in contempt of the House of Lords.

The warning - which could, in theory, lead to Mr Rowland being jailed - was provoked by the fact that controversial documents about the case had been sent to four of the five Law Lords due to hear an appeal by Lorho in the case. The documents included copies of the banned special issue of the Observer which carried extracts from the leaked Government report of the 1985 takeover of House of Fraser by the Egyptian Fayed brothers.

The Law Lords, who also threatened to refuse to hear Lorho's appeal, gave the company until tomorrow morning to come up with satisfactory explanations for what they think may have been an attempt to influence their approach to the appeal.

Lorho is challenging the Court of Appeal's decision in January to overturn rulings by the High Court ordering Lord Young, the Trade and Industry Secretary, to refer the Fraser takeover to the Monopolies and Mergers Commission and to reconsider his decision not to publish his inspectors' report into the matter while the Ser-

ious Fraud Office is considering whether it gives grounds for prosecutions. Last week the High Court allowed Lorho temporarily to retain one copy of the leaked report to enable its lawyers to prepare for yesterday's appeal.

When the parties and their lawyers gathered in a House of Lords committee room yesterday to begin the appeal it was expected that the first issue would be whether the report could be put in as evidence. However, that was preempted by an unprecedented statement by Lord Keith of Kinkel, the presiding Law Lord.

Referring to documents about the dispute which had been sent to Law Lords since before a previous Lorho/House of Fraser case in 1987, Lord Keith said: "There would seem to be room for the view that the sending of these documents - was brought about by or at the instigation of Lorho or Mr Rowland personally."

"It is for consideration whether the sending of these documents to the Lords of Appeal was designed to influence them in their approach to the appeal due to be heard today, and whether it may constitute a contempt of the House of Lords.

stint a contempt of this House, and if so, whether that publication was instigated and brought about by Lorho or Mr Rowland who would, if so, be parties to the contempt, the seriousness of which would be much aggravated by the existence of the pending appeal."

After an adjournment Mr John Beveridge, counsel for Lorho, said he was instructed by the Lorho board "unreservedly to apologise" and express regret for "an administrative error." He explained that there had been a mailing list of about 3,000 people to whom documents had been sent. At some point the Law Lords' names were supposed to have been removed from the list.

Lord Keith, sitting with Lords Templeman, Griffiths, Ackner and Lowry, said there were three matters which particularly interested them. The circumstances in which documents had continued to be sent to them after a warning given by Lord Keith in 1987.

The responsibility, if any, which Lorho had for the report coming into the Observer's hands and whether there had been any communication between Lorho and the Observer about the proposed publication of the special issue before it took place.

Who had been responsible for sending the special issue of the Observer to the Law Lords and how that had come about.

Third World charity faces £650,000 cash crisis

By Joel Kibazo

WAR ON WANT, the Third World charity, yesterday admitted it had a "cash flow problem" and was in the process of seeking a £550,000 bank overdraft to meet its immediate cash obligations.

The cash crisis was precipitated by the decision last month of two consortia of British and European charities working on long-term aid projects in Tigray and Eritrea, to separate their accounts from those of War on Want.

War on Want had administered both the Eritrea Inter-Agency organisation and the Tigray Transport and Agricultural group since they were formed six years ago, adding the two consortia's £1.7m to its own financial operations.

Mr Francis Khoo, War on Want general secretary, yesterday admitted the charity had a cash problem: "Normally, we... have assets we could liquidate, but the thing which caused the problem is the immediate needs of the consortia. It is a question of timing."

Several members of both consortia became "concerned" over rumours that War on Want was facing cash flow problems and demanded the separation of their accounts.

War on Want was able to transfer £900,000 immediately to the new consortia accounts, and soon raised £400,000 through the sale of unit trusts.

The Bank of Scotland have agreed to a £650,000 overdraft, and are currently waiting for approval from the Charity Commission before the money can be released.

The bulk of the overdraft, about £400,000, is to be used to repay money owed to the consortia. The rest is to go towards redundancy payments for six War on Want staff, dismissed as part of a restructuring of the charity's finances.

War on Want's Finance Committee noted last November that there had been "insufficient financial controls" within the charity. The overdraft is being secured against War on Want's London headquarters, recently revalued at £1.2m. The charity said its present difficulties would not affect its aid programmes in the Horn of Africa.

Pirelli UK leads group output

By John Griffiths

PIRELLI'S British tyre plants are now rated by the Italian parent as the most productive of all its plants worldwide, Mr Joe Denton, manufacturing director of Italy's UK tyres subsidiary, said yesterday.

The subsidiary was announcing that it made another record operating profit in 1988 and added 100 jobs. But higher interest rates pushed its net profit marginally below that of 1987, and most of its senior management involved with distribution were replaced in a drive to improve the company's performance in replace-

ment tyres, the single highest sector of the market. Total sales of Pirelli last year, which exclude Pirelli's cables activities in the UK, were up 5.6 per cent at £222.9m, with exports from its plants at Burton-on-Trent, in the Midlands, and Carlisle, in northern England, accounting for 42 per cent of the total.

Operating profit was £14m, some £400,000 higher than in 1987, but steeper interest charges reduced the net figure to £10m compared with £10.17m the previous year. The company and its subsid-

aries employ 3,600 people in the UK. Pirelli plans to invest £9m in its manufacturing activities this year, followed by about £11m every year up to and including 1992, said Mr Denton.

Pirelli yesterday claimed to have accounted for 20 per cent of last year's £.5m original equipment car tyres in the UK market. Senior executives said yesterday they envisaged Pirelli being able to capture overall UK market leadership over the next few years, a position currently held by Michelin Tyres of France.

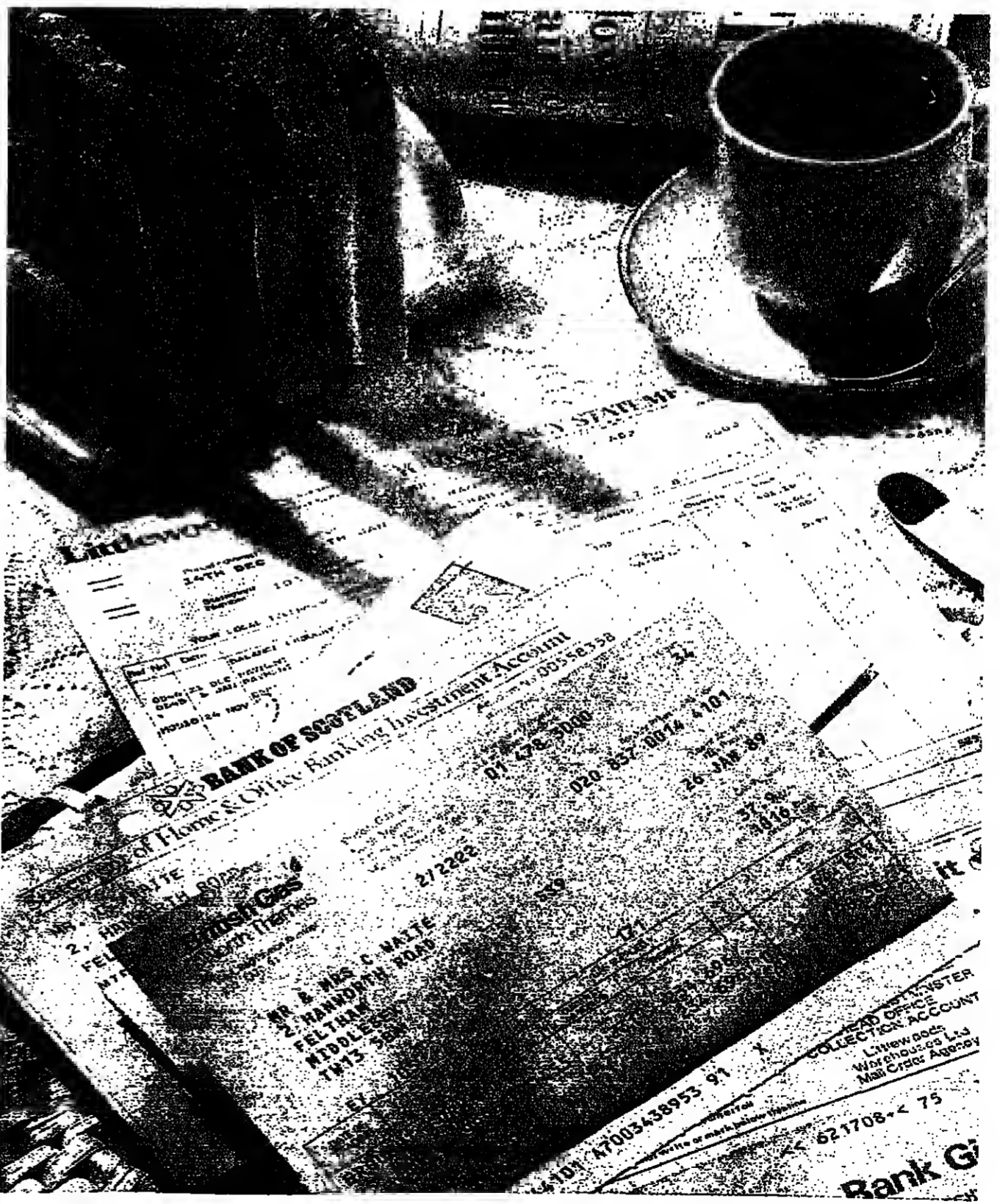
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UK NEWS

# ITV companies form US link for barter business

By Raymond Snoddy

THREE of Britain's largest ITV companies are moving into the television barter business with US partners.

Barter television, a significant force in the US television market, involves the selling of television programmes to television stations in return for a slice of their advertising time rather than for cash.

Thames Television, the largest ITV company, Central and Yorkshire will announce later this week the formation of a consortium with ABC, the US network company, MGM/UA Telecommunications, a division of the Hollywood studios and D.L. Taffner, a company that sells Thames television programmes and programme formats in the US.

The new consortium, Advertising Supported Allied Programming, will be aiming at the European market although such television barter is not legal in the UK at the moment.

Possibilities may include satellite television companies, countries such as Italy where there has been a significant degree of deregulation in recent years and countries where new private broadcast-

ers are challenging the established public service broadcasting organisations.

Barter is a powerful weapon to finance television programmes because an agreement that advertising time will be made available for a particular programme can be used to raise money from banks to pay for its making. In other cases a major international advertiser actually puts up the money for the programmes in exchange for guaranteed access to the airtime in and around it.

UK companies such as Granada Television have been involved in some international barter deals but the new consortium will represent the biggest move so far by ITV companies into the barter market.

The move is an example of the growing internationalisation of the television market, the move towards deregulation of television in many European countries and the pressure ITV companies face in the run-up to new broadcasting legislation in the UK.

The barter deals are likely to involve the large high cost dramas with international sales potential.

# Opera house seeks interval in restoration drama

Paul Cheeseright looks at the latest twist in the row over plans to renovate a London landmark

PLANS for the \$150m modernisation of the Royal Opera House, London, home of the national opera and ballet companies, have been thrown back into the melting pot. Planning consent for the modernisation is unlikely to be granted by Westminster City Council until the autumn at the earliest.

The Royal Opera House has asked the council to defer any further consideration of its detailed planning application in order that drawings of what the Royal Opera House sees as modifications to its existing plan are drawn up. These drawings will not be ready until June.

The modifications are designed to improve the plans for an uplift to the technical facilities at the opera house. If the city council sees them simply as modifications then it could grant detailed planning consent by the autumn.

On the other hand, the council may see them as a radical departure from the plan which was given outline planning consent in 1987.

In that case, the Royal Opera House will have to submit a totally new planning application.

The general scheme relies on the building of offices on land adjacent to the opera house to offset most of the costs of the modernisation programme.

The council accepted the argument that, financially, this was the only way for the Royal Opera House to proceed and in 1987 it overrode planning constraints for Covent Garden, the district dominated by the opera house.

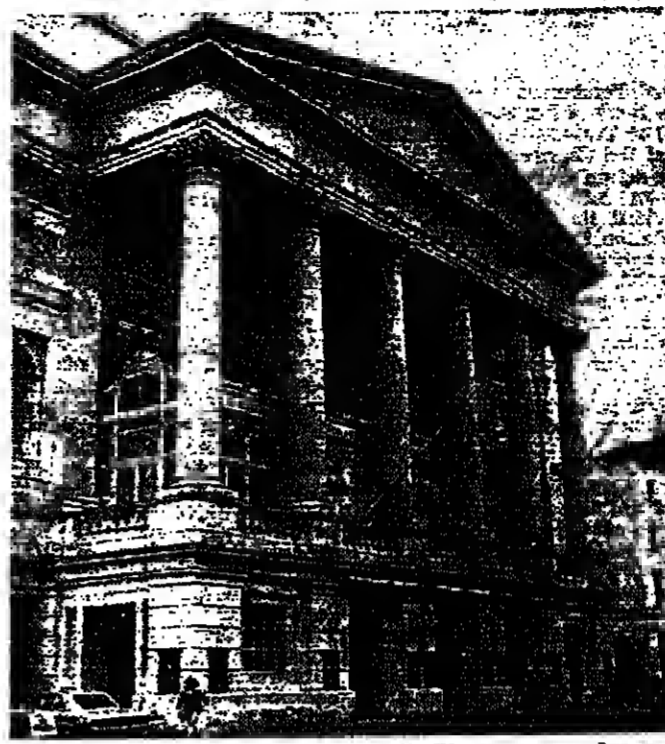
Earlier this year, extensive reports that the Royal Opera House wanted a different scheme, and disclosures from its own documents that the modernisation plan was inadequate on theatrical grounds intensified the row over an already controversial project.

Today, the Royal Opera House will make a further effort to wipe out the effects of the latest row by making a presentation of the scheme to the council's planning committee, with the modifications set out in a general form.

The delay now sought by the Royal Opera House is likely to heighten argument about the scheme rather than allay it.

It will give those with reservations about the method of modernisation more time to marshal their arguments, and more time to put pressure on the Royal Opera House to take their views into account. The council is stuck somewhere in the middle.

Opponents of the Royal Opera House scheme do not object to modernisation and the improvement of what are acknowledged to be antiquated



The facade of the Opera House, familiar to opera lovers around the world, will remain unchanged

facilities. They do object to the way it is being done. For example:

• The national Labour Party wants state money involved so

the Royal Opera House does not become a property developer. It also says there should be a public planning inquiry into the modifications.

• The local Labour Party, with an eye on its hopes of winning council control in May 1990, will raise the whole question at a special council debate on April 18. It wants a roundtable conference of all the interested parties, so a modernisation plan can be devised which respects local planning constraints.

• The Theatres Trust, responsible for the care of national theatres, believes that the Royal Opera House's plans do not provide adequate technical facilities for the future.

• The Royal Fine Arts Commission is worried about the effect of the planned development on streets around the opera house and is especially concerned about the council's demands for a car park.

• The Covent Garden Community Association wants a modernisation plan which leaves listed buildings intact and does not provide for the construction of major office buildings.

• An informal group, activated by Mr Dennis Vaughan, the conductor, wants opera house modernisation to take place within an overall plan for a London performing arts centre financed either by a national lottery or private patronage.

While delay in consideration of the planning application

suited all these groups, delay will become serious after the autumn for the Royal Opera House, if the original plan of closing for three years on July 1993 is to remain intact.

First, the company needs to know what it will be doing after that and where it will be doing it. Opera stars are now being booked for five years ahead.

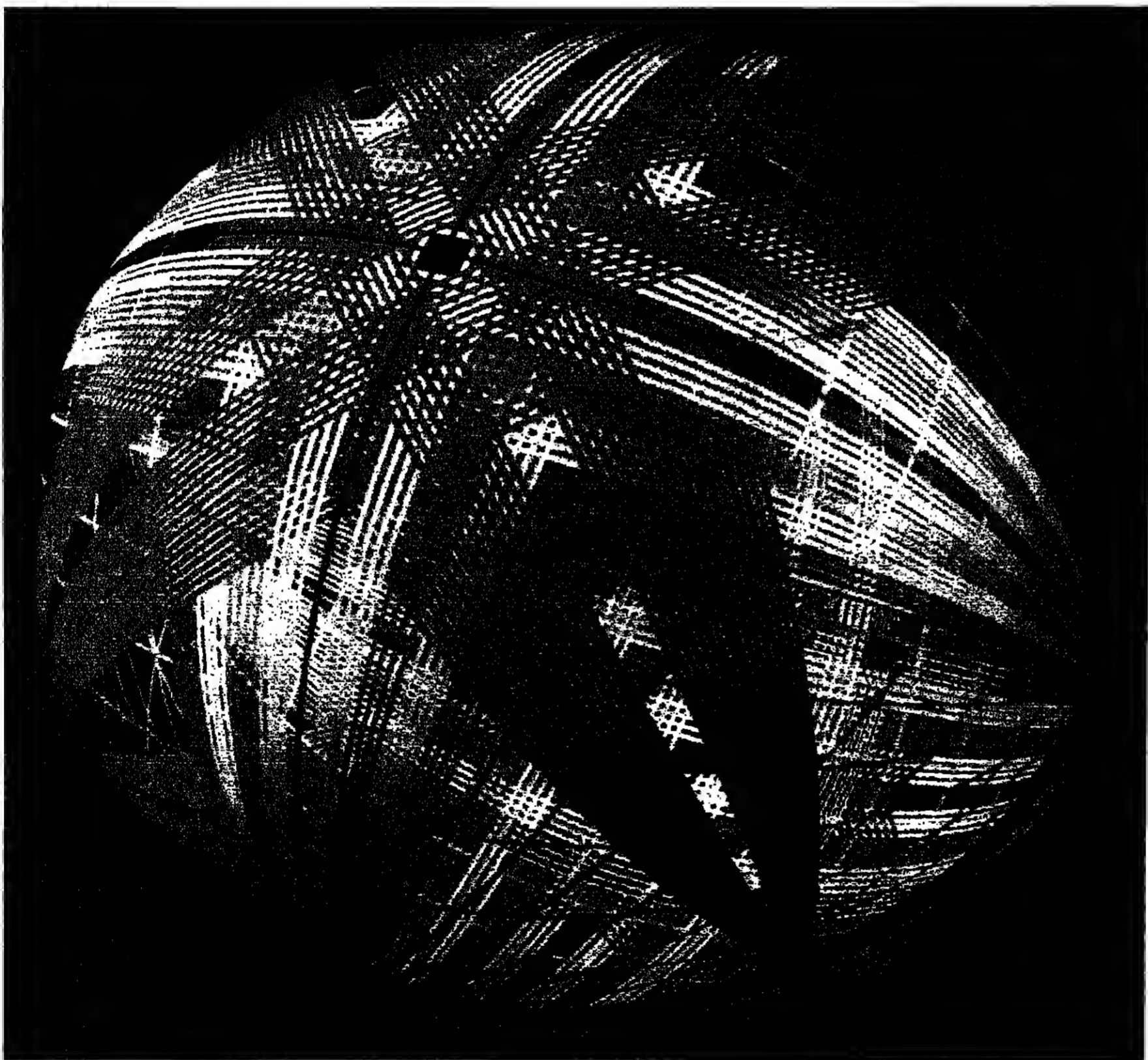
If present plans are aggressively delayed, then that would change the way in which the opera company conducts its business.

Second, there is a financial question. The Royal Opera House has been funding the development plan from borrowed money it obtained on the security of buildings it owns.

Internal documents show that a building purchased near the opera house, with government funds of £2.4m, provided security for an extension of the overdraft held by the company's development arm to £5.5m.

This temporary financing has been set up on the assumption that, after planning permission is received, a full-scale financial package for the development can be put in place, paying off the overdraft. There is thus a drain on the Royal Opera House's finances until that permission is received.

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# Cash likely to resist challenge of cards for at least 50 years

By David Sarchard

COINS and banknotes are likely to be around for at least another half century in the world's developed economies, according to a report on the future of payment methods published by Financial Times Business Information this week.

However the report, written by Mr Peter Harrop, a specialist consultant on payment methods, predicts that prepayment cards designed for general use will appear in Japan in the next five years. These will pose the first direct challenge to cash. Mass produced combined prepayment and credit cards will emerge within 10 years.

Paper-based payment methods will gradually fade away. "Most equipment manufacturers and retailers seem to be working on the assumption that cheques will not be around for long," writes Mr Harrop.

However, the number of coins per head of the population will continue to rise for some decades, partly because vending machines will become steadily more sophisticated and partly because governments and consumers will be

reluctant to part with coins, even when their value has been eroded by inflation.

Mr Harrop says that it will take 20 years before debit cards become as widespread as credit cards are today, despite pressures from banks up on customers to use them.

He believes that EFTPOS - payment by electronic funds transfer at point of sale using a plastic card - is unlikely to provide an easy success for banks, building societies, or retailers, and that some firms may face large financial write-offs as a result.

However, Mr Harrop also predicts a wide range of innovations in payment systems. A list of 26 possible developments includes reusable prepayment cards which display the credit balance left; a second and improved generation of magnetic stripe on payment cards which resist damage; wristwatch payment systems using radio transmission; and low-cost electronic terminals for small shopkeepers.

The future of payment media by Peter Harrop; FT Business Information, 50-61 Broadway, London SW1H 0DE. £195 UK \$325 overseas.

## Enterprise zone opens in Wearside

By Ian Hamilton Fazey, Northern Correspondent

BRITAIN'S 27th and last enterprise zone was approved yesterday on 150 acres of land on several sites in Sunderland, north-east England.

The zone is a special measure and part of the £45m package announced earlier this year to soften the blow of the closure of Wearside's shipbuilding industry.

The Government has already indicated that no further enterprise zones - which are disliked by the European Commission on the grounds of unfair competition - will be announced. The zones offer 10 years' freedom from business rates (property taxes) and reduced planning constraints on developers.

Part of the zone is near the Nissan car factory at Washington and is expected to house component manufacturers for Nissan's expansion.

The Tyne and Wear Development Corporation's riverside land will also be part of the zone, much of which is close to the main A19 trunk road and thus able to offer fast links to the UK's motorway network.

Mr Alastair Balls, the corporation's chief executive, said yesterday: "The zone will enable us to offer probably the best grants package available in Britain."

## Newsprint price rise plans falter

By Maggie Urry

NEWSPRINT producers are having difficulty in pushing through a 4.7 per cent price increase in the UK, due from March 1. Some fear this could be the beginning of pressure on newsprint producers' margins after a period of strong growth.

The price rise, of £20 a tonne to 2445 a tonne for the benchmark weight newsprint, was announced by several suppliers at the new year.

Some suppliers say they have had to postpone the rise until June 1, however, with the biggest, and therefore most powerful, newsprint buyers refusing to pay the increase.

Demand for newsprint has been rising sharply in the UK as new titles have been launched and the size of existing papers increased.

Producers feel they have good justification for the price rise, the first in 15 months, based on rising costs.

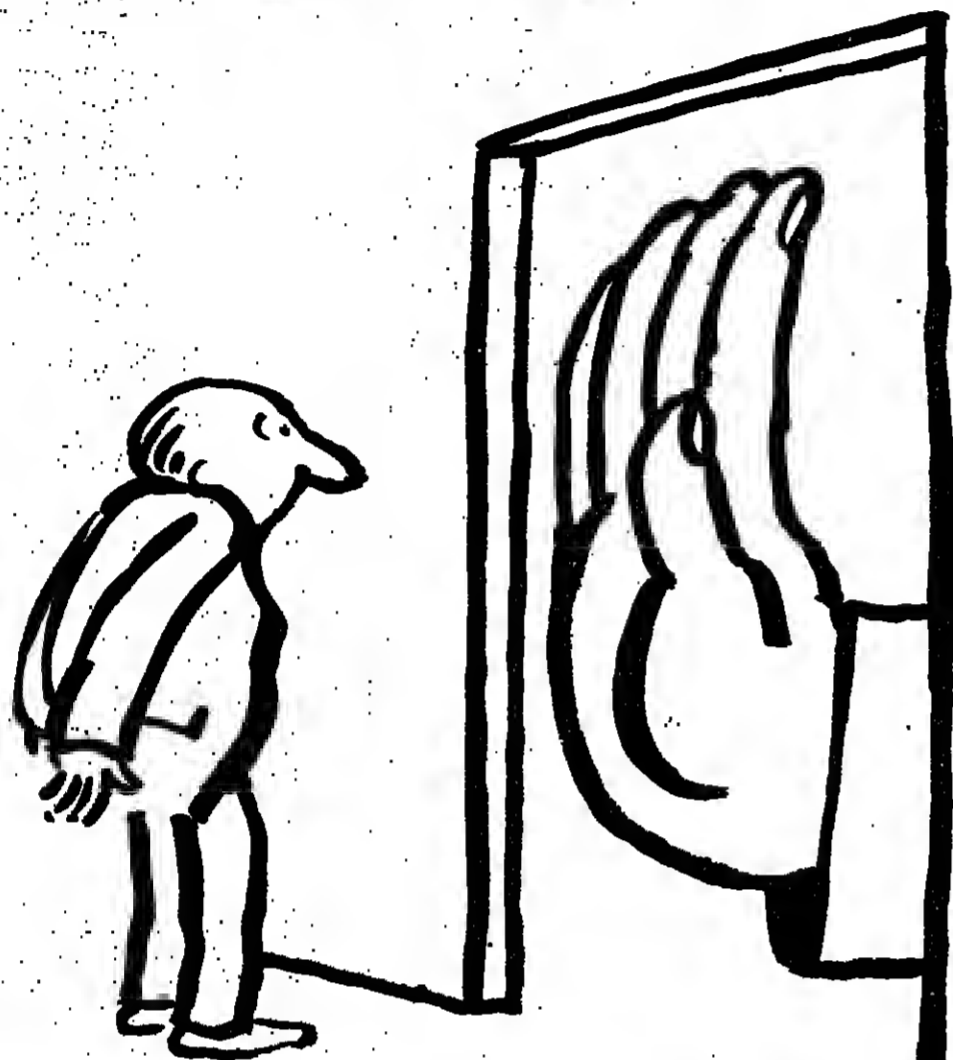
But pressure could come on newsprint producers' margins from two directions. New capacity is coming on stream over the next few years, which should ease the supply shortage. Increasing tonnages also seem likely to arrive in Europe from North America, where the newsprint market has softened.

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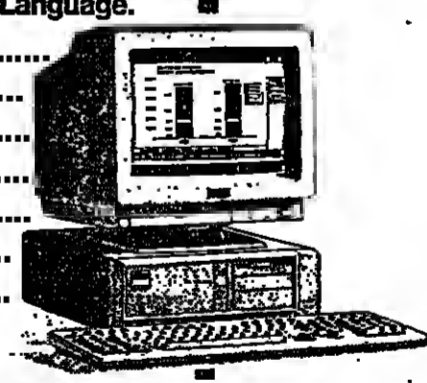
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# FINANCIAL TIMES SURVEY



The Rhone Alpes has been swept by a wave of change eloquently reflected in recent municipal

elections which ushered in a new generation of youthful right-wing politicians. As Paul Bette reports, this may have significant knock-on effects throughout the country

## A new twist in French politics

THE RHONE Alpes is turning into a test case of decentralisation in France. "We are becoming a political laboratory for the country," said Mr Charles Millon, the new president of the Rhone-Alpes regional council, with a mixture of excitement and apprehension. "It is an irreversible biological phenomenon," added Mr Alain Merieux, vice president of the council and head of the Institut Merieux, one of France's leading pharmaceutical groups.

Since last month's French municipal elections, the national spotlight has focused on this large and diverse region spreading from the vineyards of the Rhone to the peaks of the Alps, with 5m inhabitants and accounting for about 10 per cent of France's gross domestic product.

The region also boasts major industrial groups, such as Renault Vehicules Industriels (RVI), the truck subsidiary of the French Renault state-owned car group and Rhone-Poulenc, the state-controlled chemicals group.

And as a major transport hub, it is well placed to exploit its enviable geographical advantages - it is literally at the centre of Europe. Geneva is on its doorstep and it is close to Milan and Turin. It is within easy reach of Bad Wuertemberg

and, on the other side, of Catalonia, two regions it sees as natural partners in the emerging regionalisation of Europe with the advent of the single market in 1992.

Perhaps more than any other region of France, the Rhone Alpes has been swept by a wave of political change and renewal eloquently reflected in the March election results.

In Lyons, the regional capital and the country's second most important city after Paris, the old conservative political establishment was trounced by a new generation of youthful right-wing political leaders led by Mr Michel Noir, the former French trade minister who had unsuccessfully run for the Lyons town hall in 1983.

Elsewhere in the region, other representatives of this new generation of right-wing politicians consolidated their local power bases. In Grenoble, the region's high-tech capital, Mr Alain Carignon, the 40-year-old Gaullist mayor, was easily re-elected in a city which has traditionally had left-wing leanings.

Although the Socialists were the principal winners of the elections at a national level, they made few inroads in the Rhone Alpes. "We did not suffer the mini pink wave like other parts of the country

because there has already been for some time a renewal of the centre-right opposition in this region," Mr Millon said.

Indeed, Mr Millon, the former presidential election campaign manager of Mr Raymond Barre, the ex right-wing prime minister and a member of parliament for Lyon, also considers himself part of the new generation of *renouveleurs* or reformist members of the French right-wing opposition. Apart from Mr Carignon at Grenoble, the other main regional representatives of this growing group of right-wing *renouveleurs* include Mr Michel Barriere, the president of the regional council of Savoy, Mr Noir, the new mayor of Lyon, and Mr Bernard Bossion, the centrist mayor of Annecy.

The election results in the Rhone Alpes are now expected to strengthen the voice and influence of this new generation within the Parisian hierarchies of the traditional parties of the right, the Gaullist RPR and the centrist UDF coalition.

"Even though many of us belong to different currents either in the UDF or the RPR, we have a common vision. These elections have demonstrated that at a local level at least you can no longer distinguish between the UDF or the RPR but between the *anciens*

*regime* and the modern generation or *renouveleurs*," explained Mr Millon, who has now suggested that this new generation join forces by forming a common list for the European elections this summer.

Moreover, the elections have clearly shown a growing disenchantment on the part of the electorate at large towards the conventional political parties. "Voters are essentially concerned by local issues and problems which directly affect their day to day lives: education, urban conditions, employment. They voted in a calm and dispassionate way for candidates who adopted a modern, open, tolerant approach to the problems facing French society today, and not for the old political party establishments," Mr Millon said.

"This is a very important lesson for it means that the political parties must now evolve and decentralise themselves," he added.

Mr Millon, like the other new generation right-wing leaders in the Rhone Alpes, is now investing heavily on his local power base. In part, this reflects the political decentralisation that has slowly been taking place in France which has considerably reinforced during the past few years the powers of local and regional

councils. But most regional leaders admit that France still remains a highly centralised country. "You don't replace the old Jacobin centralist tradition overnight in France," Mr Merieux remarked.

However, like many other leading politicians and businessmen in the Rhone Alpes, Mr Merieux believes that decentralisation is "an irreversible phenomenon".

It is one of the leading research and technology centres of the country and has successfully forged close links between its universities, grandes ecoles and research laboratories and local industry. Its older traditional industries have suffered like all the others in the country, but have also shown a capacity to restructure and renew themselves.

Renault Vehicules Industriels (RVI), with the bulk of its domestic operations in the Rhone Alpes, was on the brink of bankruptcy several years ago. A few months ago, it reported record profits of FF1.2bn for 1988. Rhone-Poulenc, another famous local industrial name, has also recovered and is now posting strong profits and expanding internationally. It has also decided to bring back to Lyons the headquarters of its agricultural

operations reversing the trend of large local companies moving out of the region to establish their main bases in the Paris area.

Elsewhere in the region, new companies have grown during the past few years into international leaders in their field like, for example, the Cap Gemini computer software group in Grenoble. Even in the depressed old industrial heartland of Saint Etienne, there are signs of economic and industrial renewal these days.

These industries are now clearly anxious to develop their international and European operations to take advantage of the EC single market. The region, with its developed transport infrastructure, sees itself playing an important role in the unified European market.

"European integration may be the result of a political agreement between nations. But this agreement can only become stable and viable if it is backed up by strong economic ties between the regions which make up Europe," Mr Millon explained.

Substantial road, rail and airport infrastructure investments have increasingly turned the Rhone Alpes into a major European transport centre. And Paris today is only a

brisk two hour journey away by TGV - the new generation French high speed train or "train a grande vitesse" (TGV) which has revolutionised rail transport in France.

Some people still have mixed feelings about the TGV in the region. "By cutting the journey to barely two hours, it has brought Paris closer than ever to Lyons. This could clearly encourage an even higher degree of centralisation on Paris since you can now virtually commute on a daily basis from Lyons to the capital," one local banker remarked.

But the TGV has also started to break down the notion of regional boundaries in France. "Today Lyons, Grenoble, Geneva is all the same thing. In the US when you do business there you tend to think of Maryland and Massachusetts as a single entity rather than as two separate regions," Mr Merieux said.

However, decentralisation remains a slow and difficult process in France, even in a region like the Rhone Alpes. "Even though people talk a lot about decentralisation in Paris, the capital remains all powerful," remarked a regional official. The key decision centres are in the capital and few major initiatives are taken without the prior blessing of Paris.

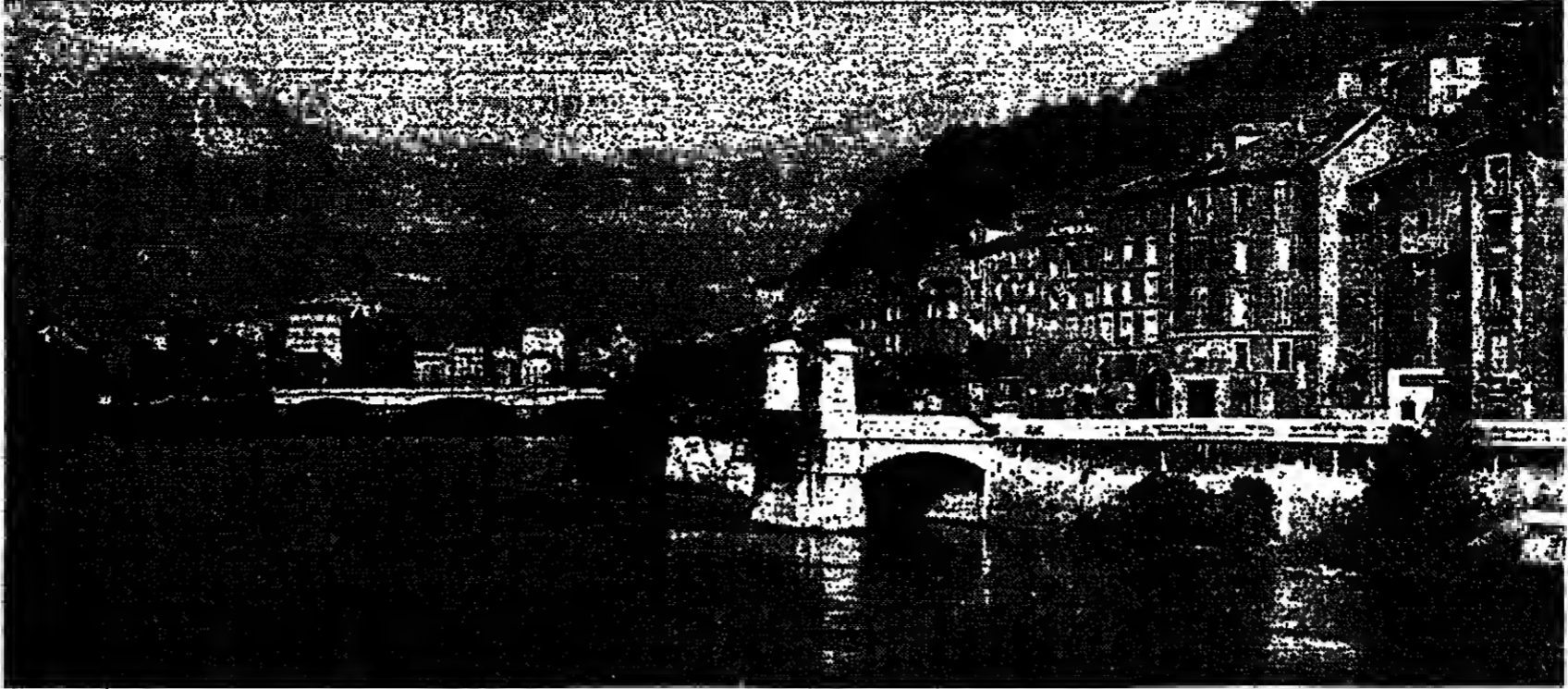
Yet there is now increasing evidence of what the French like to call a "*nouveau souffle*", a new boost for decentralisation and regionalism in France.

"We must be able to take up the future challenges ourselves especially in developing our own internationalisation and technological renewal," said Mr Merieux, whose regional international trade budget has tripled during the past three years.

"We must help our local small and medium sized industries promote themselves abroad. We are establishing regional trade offices in various parts of the world. We must now learn to live in a competitive global environment which has replaced the cosy former French system of protected domestic and colonial markets," argued Mr Merieux, who spends his time

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# Rhone Alpes

- 1 - Rhone-Alpes : the very heart of Europe. In the very heart of the industrial and technological Europe the Rhone-Alpes Region has many internationally known cities : Lyon, Grenoble, Chambéry.
- 2 - Rhone-Alpes : a powerful economic centre. The Region has got many assets to develop the exchanges on a world basis :  
- an important stock exchange (in Lyon),  
- fair grounds (Eurexpo, Alpexpo) and many other well equipped structures to welcome your company.
- 3 - Rhone-Alpes : an outstanding European cross-roads. A very important factor for your company : Rhone-Alpes is proud of its dense transport network system, which is at the crossroads of all European directions : motorways, high speed train (TGV), international airport and water-ways.
- 4 - Rhone-Alpes : energy in abundance. Rhone-Alpes possesses exceptional energy resources, either electrical, hydraulic or nuclear.
- 5 - Rhone-Alpes : research and innovation. True mirror of innovation, the sector research and technology is based on three main points :  
- the university research centres and high schools,  
- the private industrial research,  
- the international research centres. In all about 20,000 people, 2/3 rds of whom are research workers and top engineers.
- 6 - Rhone-Alpes : a renowned higher education system. In the field of higher education system, the Rhone-Alpes

# Advantage Rhône-Alpes

- 7 - Rhone-Alpes : a young Region. The population in the Rhone-Alpes Region is rather young : 1/3 is less than 20 years old!  
This situation is characterized by a strong and regular demographic growth.
- 8 - Rhone-Alpes : an exceptional quality of living. The Region has got many assets in the touristic sector :  
- the largest snow fields in the world (the mountain can be reached by car within one hour),  
- the seaside resorts are less than 3 hours away by car,  
- exceptional archeological sites,  
- a green countryside.  
All these factors are ensuring you an excellent quality of life.
- 9 - Rhone-Alpes : cultural life. The cultural development is important : to name but a few important manifestations (the Berlioz Festival, the two-yearly dance Festival and the Arts Festival in October).
- 10 - Rhone-Alpes : an international echo. Rhone-Alpes will welcome the Winter Olympic Games in 1992. This will provide the whole world the opportunity to discover that part of France and its tremendous potential.

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RHONE ALPES 2

Paul Betts on a nervous regional financial capital

Pioneer in the provinces

THERE IS a friendly laid-back atmosphere in the trading floor of the cathedral-like Palais de la Bourse de Lyons. On any day, a few dozen brokers and traders stand chatting around the three trading pits of the Lyons stock exchange as prices are systematically chalked on the old black boards.

But although there is no obvious sense of frenzy, local brokers like the other representatives of the city's financial community are currently nervous about the future. The start of continuous electronic trading this year has provided a new challenge for the Lyons stock market, the largest provincial financial exchange in France after Paris.

During the past six years, Lyons has made a major effort to transform itself into a leading financial centre specialised in the small and medium-sized business sector. It pioneered in France the concept of the second market, the French equivalent of London's unlisted securities market. Launched in 1983, the Lyons second market was in its initial years a resounding success story. But then the October 1987 crash came, hitting the market and shaking the confidence of small investors and entrepreneurs planning to place their small and medium-sized enterprises on this new market.

"We are a bit like a floating island, you know one of those puddings made with whipped egg whites: a lot of froth but relatively little substance," a local banker remarked. "When you look at the statistics, you quickly see that the Lyons stock market represents barely 2 or 3 per cent of the business done in Paris. It is difficult to build a major market with this kind of volume of activity," he added.

The October 1987 crash has not helped matters, even though activity in Lyons has since recovered. The main stock market index rose by 35 per cent last year after falling by 35.3 per cent the year before. The local stock market's capitalisation also rose by 22 per cent last year to reach FF9.29bn. But only seven new introductions were made on the second market last year after the flurry of flotations before the crash, raising to 56 the number of companies listed on the second market since its

launch six years ago.

"The arrival of electronic trading has also made the future all the more uncertain," says Mr Hubert Brac de la Perriere, a local stockbroker. "But we could not afford not to take the risk of going electronic. The danger is that electronic trading will centralise business even more on Paris."

So far, continuous trading appears to have stimulated volume in Lyons. However, it is also clear that it will make the old bourse increasingly anachronistic. "The bourse is clearly facing a crisis with the automation and globalisation of the markets, but that does not mean that Lyons cannot develop specific financial niches," added Mr Dominique Nouvellet, the chairman of Siparex, the leading Lyons-based development capital fund.

Faced with this new challenge, Lyons is now trying to capitalise on its local economic and geographical assets.

"We do think that Lyons can play a role as a financial centre in the new regional markets emerging in Europe," argued Mr Joël Leard, joint managing director of the Caisse Regionale du Credit Agricole du Sud-Est, the large agricultural bank which has just invested in an impressive new high technology headquarter building in the leafy suburbs of Lyons.

Mr Leard like many other leading local bankers believes that Lyons must continue to specialise as a financial market for small and medium-sized enterprises. "We have an extraordinarily rich and varied pool of small enterprises in this region and Lyons is well placed to service their financial needs and their growth," explained Mr Vincent de Roux, the regional head of the Banque Nationale de Paris (BNP).

Mr Patrick Bertrand, the local head of Credit Lyonnais, also believes Lyons could develop a new financial niche in European Currency Unit (Ecu) bond issues. He said the Rhone Alpes region had already issued two years ago an Ecu 50m loan quoted in Lyons and Luxembourg. The Credit Lyonnais has also decentralised to Lyons from Paris a large portion of its domestic bond business and continues to be the main issuer on the local bond market.

Another large local bank, the Lyonnaise de Banque, has also forged several alliances with banking groups in Italy, Switzerland, Spain and even in North Africa.

"This region extends from Milan and Lombardy in the east, through the French-speaking part of Switzerland, to south-east France and down to Barcelona and Catalonia," explained Mr Henri Moulard, the chairman of the Lyonnaise de Banque. "There is every reason to develop close synergies with this European region with the aim, in the long run, of counterbalancing and even competing with the London-Paris-Brussels-Luxembourg axis, if not in the financial field, at least as regards industry and services," he added.



The new headquarters of Credit Agricole du Sud-Est

As part of this policy of expanding in the so-called "Garlic Belt" Lyonnaise de Banque has taken over an old established private bank in Geneva called Banca Pasche,

has entered into a partnership with the Monte dei Paschi di Siena and is also investing in Spain.

But Lyons continues to pin its biggest hopes on the local

small and medium-sized business sector. However, Mr Nouvellet of Siparex, one of the main actors in promoting the local second market, says that the Lyons-based financial houses must also adopt a more national and international approach.

"We started with the local market but our enterprises are now developing internationally and we must therefore follow them abroad," he explained. Siparex has thus extended its web of international contacts in recent months and now 50 per cent of its capital is held by foreign investors. Moreover, Mr Nouvellet sees an important market emerging for mergers and acquisitions in the small company sector, particularly with the participation

of the single market in Europe."

"We must continue backing the local small company sector. We have succeeded here in launching the second market and it would be a great shame to see all these small companies submerged in the computer of the continuous market," said Mr Louis Thambberger, one of the most flamboyant figures of the Lyons financial market.

Mr Thambberger, nicknamed "the guru of the Lyons bourse", was one of the principal architects of the successful launch of the Lyons second market in 1983. He holds the record in France for introductions on the second market, having floated 25 of the companies listed on the Lyons second market.

Mr Thambberger, however, was badly shaken by the October 1987 crash. But he has since staged a comeback with his new financial group Lyon Finance et Industrie. He argues that smaller companies have

everything to gain from the expertise of local financial specialists.

"We can help these companies grow and we can also attract foreign capital here without going through Paris," he said. His dream would be to introduce Mr Paul Bocuse, the gastronomic king of Lyons, on the second market. It would be a wonderful coup and turn the international spotlights again on the Lyons second market, he said.

But perhaps the best example of the role Lyons can play as a specialised financial centre for small and medium-sized enterprises is CEGIP, a local software services company started by a young entrepreneur called Mr Jean-Michel Aulas. CEGIP, listed on the second market, has turned in a glittering performance reporting net profits of FF9.56m on sales of only FF9.36m last year. "My company would never have been able to develop as quickly in Paris as in Lyons," Mr Aulas recently remarked.

LYONS

Ancien régime adieu



Bruno Vincent



Charles Millon

LYONS IS celebrating this year's bicentennial of the French Revolution with its own cultural revolution. This large, affluent and venerable mercantile city at the confluence of the rivers Rhone and Saone has been swept by a wind of change during the past few months with a new generation of political and business leaders taking charge of what once was the old capital of ancient Gaul.

The most spectacular symbol of change was the landslide victory of Mr Michel Noir in the March municipal elections. Aged 44, the tall former Gaullist trade minister has become mayor of France's second most important city bringing to an end the ancien régime which ruled the city since the beginning of the century.

Mr Noir's main rival was the 78-year-old outgoing centrist UDF mayor, Mr Francisque Colomh, who was planning to run for a third six-year term. Before Mr Colomh, Lyon had only two other mayors this century: Mr Edouard Herriot, who died after 52 years in office in his 90s, and Mr Louis Fradel, who ran the city from 1958 to 1976.

"Youth is no longer a handicap in Lyon," said Mr Bruno Vincent, the new president of the city's powerful chamber of commerce. Mr Vincent is also a product of the new generation. He is only 45 and his nomination raised a few eyebrows among the city's veteran business and political establishment. And the regional council of the Rhone Alpes now also has a young president following the election of Mr Charles Millon, the centrist politician who last year ran the presidential campaign of Mr Raymond Barre, the former right-wing prime minister. Mr Millon is only 43.

Until recently, Lyons gave the impression of a wealthy, self-satisfied, closed community. "It has always suffered from a big chip towards Paris. But it has always had a feeling of superiority over the capital," remarked a long time resident.

With its 1.2m inhabitants, its strong financial community, a diversified industrial structure which has successfully renewed itself during the past decades, its legendary gastronomy and its thriving cultural life, Lyons has little to envy Paris which is now only two hours away by high speed TGV trains. The city's international airport of Satolas, like its road, motorway and rail connections, is also turning Lyons into a major transport hub.

The traditional big industrial groups of the region are now solidly back in profit. Renault's truck subsidiary, whose activities are centred in the Lyons region, has just reported bumper earnings of FF9.12bn for 1988. Rhone Poulenc, the nationalised chemicals group, has relocated its international agrochemical operations in the area and is in full expansion again.

Another sign of economic renewal is the fact that the area now accounts for 20 per cent of the country's electronic software industry, while the region as a whole accounts for about 10 per cent of France's gross domestic product. Unemployment in Lyons is about two per cent below the national average.

Moreover the city boasts its share of grandes écoles and research institutes, and Interpol, the international police organisation, has moved its headquarters from Paris to Lyons.

"But Lyons has lacked two things: ambition and communications," says Mr Vincent. "Of course people are ambitious here in their business and commercial dealings. But Lyons has never had a real political ambition. It has also been bad at selling itself and promoting its image and its considerable assets," he added.

However, Mr Vincent explained that local public opinion was now putting increasing pressure on the city's and region's decision makers to transform the image of Lyons.

The resounding electoral success of Mr Noir eloquently reflects this quest for renewal and change. Mr Noir has already expressed the ambition to reinforce the broad European role Lyons can play at a time when regional policy is becoming increasingly important and is likely to be further stimulated by the single European market.

The city's economic renewal also coincides with a major cultural and architectural revival in Lyons. Apart from the restoration of the beautiful Renaissance quarter of the old city centre, which was threatened with demolition some years ago, Lyons has now established itself as a home of international ballet and classical music.

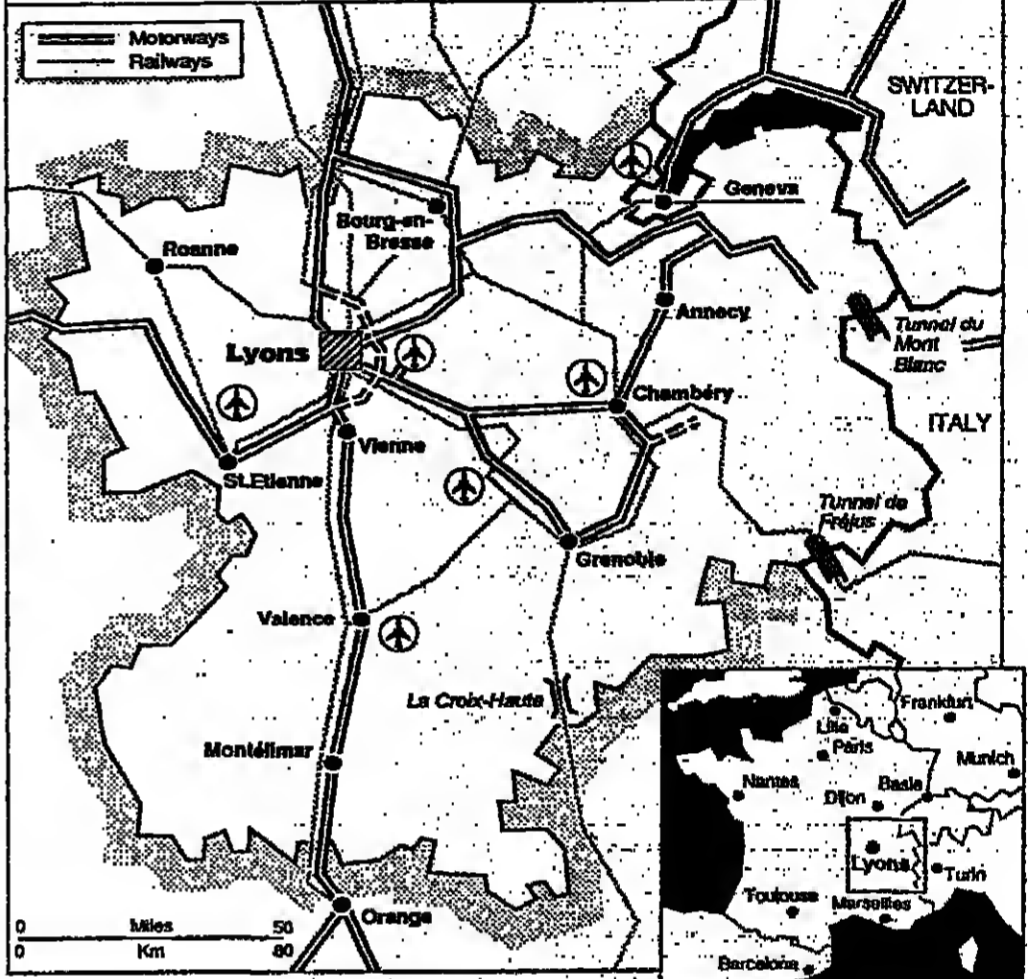
"Although I am also a product of the discreet, hard-working, individualistic tradition of Lyons, things are really beginning to change in the city and its attitudes. Lyons is now adopting a more pragmatic, direct and open approach than in the past," Mr Vincent said over a breakfast of croissants and coffee served on the Impos-

ing conference table in his large office.

The fact that Mr Vincent prefers to entertain in his own office is another sign of changing times. "In Lyons, business has traditionally been done over abundant lunches in one of our many succulent gastronomic establishments. After all, Lyons is still one of the best places to eat in France. But I prefer to hold business lunches in my office. In Lyons, the traditional 'stomach of France', this is truly revolutionary language."

Paul Betts

Rhone Alpes transport infrastructure



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**RHONE ALPES 3**

The authorities plan to promote Grenoble as a leading Eurocity

**In the fast lane to 1992**

GRENOBLE has always been a city ahead of the rest of France. "Even the French Revolution started a year earlier here," Mr Joel de Leiris, a university professor, remarked.

Mr de Leiris is a typical product of Grenoble. Like 80 per cent of the city's residents, he comes from another part of the country but was attracted several years ago by what has become, by any standards, one of the most vibrant, intellectual and cosmopolitan cities of France.

Mr de Leiris is also a town councillor who was easily re-elected together with the youthful Gaullist mayor of the city, Mr Alain Carignon, in the first round of the French municipal elections in March. He had been in charge of the mayor's successful re-election campaign and he has now settled down with the rest of Mr Carignon's municipal team drawn from a wide political spectrum embracing not only members of the Gaullist RPR party but local Socialists, independents and other representatives of the city's cultural, social and academic establishment.

Grenoble, like the department of the Isere, has traditionally had left-wing leanings. But that has not stopped the city being run by one of the representatives of the new Gaullist generation since 1983. "The fact is that our team has adopted a far more open approach than our conservative friends of the left," quipped Mr de Leiris. Mr Carignon, just turned 40, added: "This is a city which wants political consensus. It is a modern open community and expects more than any other French city a modern and novel approach to its political administration. There are few romantics in Grenoble."

Grenoble has always been a cosmopolitan city. Already in the 14th century, its medieval university gave it an international dimension. Much later, with the development of hydro-electric power in the region, industry started to flourish and soon outgrew the city itself. At the beginning of this century, Grenoble decided to link its strong academic tradition with its new industrial activities. "It is quite remarkable to think that the municipality funded a course in industrial electricity at the university back in 1902," Mr de Leiris said.



Well before anywhere else in France, Grenoble saw the huge potential of integrating university research with industry. After the Second World War, this process was accelerated. Grenoble soon became the second most important scientific centre in the country after Paris.

The Centre National de Recherche Scientifique (CNRS), the leading French state research agency, set up in 1946 its first major laboratory outside Paris in Grenoble. Ten years later, Grenoble was chosen by the nuclear energy commission as the site of a major nuclear research centre. In 1968, it was the turn of a Franco-German scientific laboratory to choose Grenoble, and again ten years later the French state telecommunications authority established a major research centre in the fast expanding city.

More recently, in 1986, it was the turn of the European Community to pick Grenoble as the site of its FFR 2bn Synchrotron radiation facility.

"Thus every 10 years, Grenoble's scientific reputation has received a major new boost with the arrival of a new laboratory. The Synchrotron alone will mean 450 additional permanent researchers and scientists from all over Europe in Grenoble."

Grenoble's novel urban tramway and (below) the city's youthful Gaullist mayor, Alain Carignon



Grenoble and another 2000 visiting the new project due to start operations in 1993," Mr de Leiris explained.

The close links the city established between its research community and its industry also encouraged it to pioneer the concept of science parks in France. Well before other French cities, Grenoble established what the French call a "technopole", where high technology companies and research centres are grouped together in a campus of greenery connected with the city's other academic and industrial establishments. With the ugly name of ZIRST, short for "Zone pour l'innovation et les réalisations scientifiques et techniques", the Grenoble technopark has created to date more than 3000 jobs.

But it would be misleading to think that Grenoble is essentially today a "high-tech" city. "One of the strengths of this city is that it has no dominant industry," explains Mr Carignon. Indeed, Grenoble has a great variety of industries. The city has long been one of the best French examples of what economists refer to as the "multiplier effect" whereby investment attracts more investments. Many major international companies have established a significant presence in Grenoble alongside large and small French companies. The city has also produced a number of famous French industrial success stories like the Merlin-Gerin engineering group.

The city has also long been regarded as a "laboratory" of city planning and development in France. This reputation was largely due to the late Mr Hubert Duboulet, the city's visionary Socialist mayor who ran the town hall for 18 years until his surprise defeat by Mr Carignon in 1983.

Again, in characteristic

Grenoblois fashion, Mr Duboulet was not a politician but a nuclear scientist who decided to run the town hall with the support of some of his friends in the Grenoble scientific community. He turned Grenoble into a window of Socialist city planning, but while his critics acknowledge the considerable contribution he made in the city's development they also claim that not all his urban experiments were successful.

"In a laboratory, you can have good experiments and bad ones," said Mr de Leiris. "By the end of his third mandate, Grenoble had become the city in France with the highest local tax rate," he added. And Mr Carignon defeated in the 1983 municipal elections the Socialist mayor, who died a few years later, by campaigning to cut local taxes.

Grenoble has also had a knack of seizing major opportunities to accelerate its development. Perhaps its highest opportunity came when it was chosen to organise the 1968 winter Olympics. This led to an explosion of urban development. "We did in two years what would have normally taken 20 years to achieve," remarked a local city official.

Mr Carignon has pursued Grenoble's innovative city planning tradition. The city recently inaugurated a novel urban tramway system to help resolve its growing traffic problems.

The young mayor has also continued to put the emphasis

**Grenoble has long been regarded as a 'laboratory' of city planning and development**

on further internationalising Grenoble. He wants the city to become a leading "Eurocity" in the Europe of 1992. To this end, he has established a special office called Horizon 1992 designed to answer all the questions the citizens of Grenoble may have about the single market and European integration.

The Conseil pour la Valorisation de l'Economie Grenobloise (Coveg) has also just published a guide in several languages to make French real estate more comprehensible to visitors and foreign residents.

"It was an obvious idea but no one else in France had so far published such a guide," said Mr Jean-Pierre Goy, the driving force behind the guide. At the moment, Toulouse, Mr Goy, like so many other "immigrants", now regards himself as a Grenoblois. The city is now also developing a FFR 250m "Europole", a new business centre near the railway station now served by high speed trains from Paris to attract more enterprises and international businesses to the area.

"But if you want to attract people from all over the world, you must also enhance the quality of life of the city by developing its social and cultural environment," Mr Goy added.

Grenoble has thus invested heavily in improving the cultural and social facilities of the city to meet the needs of its young and outward looking population. "You know, people here are not as stuffy or formal as in some of the big provincial cities. You will often find someone arriving in the office straight from the nearby ski slopes still wearing his anorak, the well-tanned Mr Goy said.

"Never forget the basic statistics of Grenoble," he added. "This city has 400,000 inhabitants, 36,000 students of which 5,500 are foreign, and 8,000 scientists and researchers. This, in a nutshell, explains the special character of Grenoble."

Paul Betts

Paul Betts on St Etienne's efforts to reverse a costly decline

**City with an ugly industrial past rebuilds for the future**

NOWHERE IN France are the scars of industrial decline and reconstruction more visible than in Saint Etienne. Once the industrial heart of the country, this proud city of 320,000 people has suffered this century from a remarkable run of bad luck.

Unlike other old industrial centres savage and suddenly hit by the collapse of their dominant industry, the industrial crisis of Saint Etienne has dragged over several decades.

The city, which built the first railway in France, has had to cope with a succession of crises which over 30 years has wiped out about 70,000 jobs. The closure of the coal mines was followed by the crisis in the steel industry, the problems of the local textile sector, the decline of the arms business, and the spectacular and traumatic bankruptcies of Manufacture, the diversified bicycle and gun maker, and Creusot-Loire, one of the country's most venerable heavy engineering groups.

"When you look around you still catch all the echoes of Emile Zola," Mr Daniel Goutte remarked looking out of his office towards the last of the big steel mills still working next to the city's stadium, the famous football club that has made the "black city" known the world round.

But the last steel mill is also about to go and with it more jobs as the state Usinor-Saciilor steel group transfers most of its operations to the steel centre of Fos on the Mediterranean.

Mr Goutte acknowledges that there is a similarity between Saint Etienne and the industrial north of England. "You find the same melancholy atmosphere in these regions with a great industrial past. Like in many parts of England, we have tried during the past few years to resolve the problems of industrial reconversion after the disappearance of the coal mines and Creusot-Loire," he said.

As the director of the city's new centre of factory automation and advanced machine tools, Mr Goutte is now actively involved in the industrial revival of this troubled

region. The new centre on the Rue des Acieries, the street of the steel mills, has been built in the middle of the city's old industrial heartland.

Many of the old factories have been pulled down and new sleek buildings have been erected to house what the French call industrial "pepieries", literally nurseries to help the start-up of new businesses.

"We decided to take advantage of the strong mechanical engineering tradition of this region to try to revitalise the industrial structure of Saint Etienne. We felt we could use this local reservoir of industrial and engineering know-how and combine it with new technologies and electron-

ics to create a new industrial tissue in the region," Mr Goutte explained. The emphasis has been placed on promoting the development of new small and medium sized industries in the region. Although Saint Etienne and the surrounding area of the Loire has actively sought to attract larger groups and big new industrial investments to the area, the current regional authorities have adopted a realistic approach to reconversion.

"We started our reconversion later than most because few people in the past either foresaw or understood the extent of the decline of our traditional industries," said Mr Jean Claude Charvin, the vice president for economic affairs and industrial reconversion at the regional council of the Loire.

"We decided to focus our attention on small and medium sized industries because we had no other choice." Apart from its long engineering and industrial tradition, Saint Etienne also has several other important assets which the city is using to promote

new industrial development. The city has long been an important academic and research centre with its famous Ecole des Mines and university. It has good transport infrastructures with motorways linking Saint Etienne to Lyons and the international airport of Satolas. Rail services have also been boosted with the arrival of the Train a Grande Vitesse (TGV).

France's new generation of high speed trains. Saint Etienne has also made considerable efforts to improve and upgrade the urban structures of the city. It boasts today one of the finest regional art museums of France and its cultural life is extremely active. Within minutes from

to continue to try to fight to save the old industrial dinosaurs of the region. Some large domestic and international groups have started investing heavily again in the region. They include Michelin, Renault trucks and the US Rockwell group which has returned to this area after taking over a subsidiary of the French Valeo car components group.

Another good example of the revival of the car components and machine tool sector in the region is SCEMM, a machine tools subsidiary of Citroen, which has strongly developed its operations during the past few years, especially on export markets including the UK where it won a contract last year from Austin-Rover.

At Roanne, at the northern end of the department of the Loire, the textile industry is beginning to enjoy a new revival. Roanne, like Saint Etienne, has also set up an industrial automation centre but specialised essentially on machines for the textile sector.

In Saint Etienne, the new industrial automation centre opposite the football stadium and the steel works has also already managed to generate about 1,200 new jobs and promoted the creation of 70 small enterprises, half of which employ less than 10 people.

"It is a modest but encouraging start," said Mr Goutte. As an example of the new entrepreneurial spirit emerging in the area, Mr Goutte cited 50-year-old former Creusot-Loire engineer Mr Pierre Coudurier, who lost his job when the big engineering group filed for bankruptcy a few years ago. "When he lost his job he decided to try his luck on his own highly original business. With two other partners, he started designing planetariums. He has already sold one to Dunkirk and is working on another one for Saint Etienne," Mr Goutte said.

"Many people when they come these days to the industrial automation centre, which we call in French 'pole productique', are surprised to see how this neighbourhood has changed, even though some of the old Emile Zola buildings are still standing."

**Saint Etienne has been handicapped by its late start in addressing the city's pressing reconversion problem. The authorities have tackled the issue from its very roots by 'pulling everything down and starting all over again virtually from scratch'**

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### RHONE ALPES 4

Paul Betts examines the ambitious plans for the 1992 Winter Olympics

## Savoy's five-star fare for winter games

**MR MICHEL BARNIER** has been nicknamed the Duke of Savoy. Not that he has any genealogical claims to the title. But from his room in the imposing castle of the Dukes of Savoy dominating the town of Chambéry, the athletic 38-year-old president of the regional council of Savoy has been meticulously plotting what will undoubtedly be the most important event in the history of this beautiful Alpine region since its annexation to France in 1860.

With Mr Jean-Claude Killy, the triple French gold medalist of the 1983 Grenoble Winter Olympics, Mr Barnier has been preparing the next Winter Olympic Games in Savoy. "For us, 1992 will be a crucial year. Not because of the single European market but because of the Olympics. There won't be another event of this magnitude in France this century. Just think of it: 6,000 journalists, 800,000 visitors and 2bn television viewers throughout the world," Mr Barnier said.

The young Gaullist president of the Savoy general council decided with Mr Killy to campaign for the games back in 1983. "We are after all the leading winter sports region of France with some of the finest ski slopes in Europe. We felt the games would not only help give a major economic boost to Savoy but to the entire region of the Rhone Alpes and to the winter sports business in general in France. The games will take place in our local mountains but they clearly have a national dimension," he explained.

When Savoy heard in 1966 that it had been selected by the

international Olympic committee to host the 1992 games, there was an explosion of popular joy in the mountains and valleys of the region. But this initial euphoria soon died down as the local organisers set about the complex task of preparing for the games. To make matters worse, local rivalries erupted between the different ski resorts in the area all seeking to cash in on the Olympic windfall. Mr Killy, who had proposed regrouping the games on a limited number of sites, resigned throwing the organisers in a complete panic.

"But we have now resolved all these problems," claimed Mr Barnier. After reaching a compromise over the sites, Mr Killy was finally persuaded last year to return as joint chairman with Mr Barnier of the organisation preparing the games. "We work in close tandem. I always felt Jean-Claude had to be involved," he said, explaining that the former French ski champion has given the organisation of the games a crucial international dimension and visibility.

The other big problem has been the financing of the games. In all, more than FFr 7bn will be spent in the region to prepare for the Winter Olympics. The latest budget for the actual games totals FFr 3.35bn of which a quarter involves investments in new winter sports facilities and other equipment. But a further FFr 4bn will also be spent on roads leading to the region's famous ski stations like Courchevel, Meribel, Tignes, or Val d'Isere. "It is not uncommon to be caught in an eight hour traffic jam," said Mr Henri Pignaneau,



Jean-Claude Killy and Michel Barnier

head of road construction at the Savoy general council. "At present, skiers coming by road often lose one full day coming and another full day leaving because of the logjams." Road access to the ski resorts of Savoy has long been

**'There won't be another event of this magnitude in France this century'**

one of the biggest problems of the area. Every winter, huge bottlenecks form on the winding roads leading to the region's famous ski stations like Courchevel, Meribel, Tignes, or Val d'Isere. "It is not uncommon to be caught in an eight hour traffic jam," said Mr Henri Pignaneau,

head of road construction at the Savoy general council. "At present, skiers coming by road often lose one full day coming and another full day leaving because of the logjams."

Although the majority of the new infrastructure investments will be financed by public funds, Mr Barnier says about FFr 2.5 bn will be funded privately by the local Olympic organisation through the sale of television rights, sponsorship and other commercial activities. The US television network CBS has already acquired for \$243m the US rights for the games. "Our aim is to balance our books at the end of the day," Mr Barnier emphasised.

Moreover, Mr Barnier wants to make sure that the games will leave a lasting economic impact on his region. Apart from enhancing the overall winter sports facilities of the

area, Mr Barnier is also anxious to avoid investing in giant new stadiums which risk becoming financial liabilities once the games are over.

"For this reason, we have already planned to convert some of the facilities we are building so that they remain economically viable. Thus the Olympic centre which President Francois Mitterrand will inaugurate this summer will be converted into a school after the games. And the 10,000 seat ice stadium being built at Albertville will be converted into a 2500-seat ice-rink after the games with the rest of the building accommodating other sport facilities such as tennis or squash," he explained.

In the same way, Mr Barnier has already launched a programme to build a small science park near the Chambéry airport which is being expanded for the games. "We had no

activity of this kind in Chambéry and we felt it was a good place to site a small science park. We are directly on the road from Grenoble to Geneva and from Lyon to Turin, which is gradually becoming an important high-tech centre and a French equivalent of the famous Route 128 in Massachusetts," he said.

Although difficult to quantify, the games appear to have already had important economic repercussions on Savoy. "Economic activity in Savoy declined by about 2 per cent in 1986 essentially as a result of an 8 per cent drop in construction and public works and a 1.4 per cent fall in tourism," said Mr Pignaneau, who also heads a local economic research institute set up by Mr Barnier called the Observatoire economique des Jeux olympiques. "But during the past two years, there has been an important pick-up with activity increasing 2 per cent in 1987 and by nearly 2.2 per cent last year."

These figures are encouraging for Savoy and the rest of the French Alps, which had become increasingly concerned by the general slowdown of the domestic winter sports industry. After the heavy days of 10 per cent annual growth rates, winter sports in France have now become a mature industry. "For this reason we must improve quality rather than quantity to increase our market share and attract more foreign visitors," Mr Barnier explained. "But the games have now given us all a huge opportunity, and we must make sure we don't miss this high chance."

In Rhone Alpes people take their food and wine very seriously indeed, writes Paul Betts

## A region forever 'the stomach of France'

**THE SECRETARY** in her fifties with big serious glasses was having an animated telephone conversation while I was waiting to see a prominent local businessman. It was impossible not to overhear the conversation.

"We started with a wonderful cold salmon served with a delicious raspberry sauce and a salad of watercress. We then had a succulent piece of beef done in a rich wine sauce with cepes mushrooms. The cheese, deer, was perfect and as for the pudding it was a cold orange souffle flavoured with Grand Marnier," he wailed the conversation. She hardly noticed her boss when he finally came into her office.

In Lyons, and in the Rhone Alpes region as a whole, people have always taken good food very seriously. After all, the region has long been nicknamed "the stomach of France."

One well-known French literary critic has said that if he had been a geography teacher, he would have taught the regional geography in terms of its extensive and varied local gastronomic specialities: Lyons with its dry sausages and "double gras" which is the local term for tripe; Grenoble with its "gratin dauphinois"; Besse and its world famous chickens; the Dombes with its frogs; the Ardennes with its chestnuts; and Savoy with its hard

cheeses. Whenever you go in the Rhone-Alpes, you are practically guaranteed to eat well and at every price. The region boasts as many as six restaurants with the rare and prestigious Michelin three star rating where a meal can cost anything from FFr 400 to FFr 1,000 a head depending on the courses and wines selected.

Restaurants like Paul Bocuse in Lyons, the Frest Troisgros at Roanne, Alain Chapel at Mionnay, Charlyne Bise at Talloires, Georges Blanc at Vonnas, and Pic at Valence have become monuments of French "haute cuisine". But there are also scores of other excellent establishments some with two

stars, others with one star and many with no stars at all but where for a modest sum you can gorge yourself to heart's content.

"Many people in America don't know where Lyons is on the map, but they all know where you can find Paul Bocuse," remarked a local government official. Lyons is famous for things: the Pope's visit; the trial of Klaus Barbie, the Nazi war criminal; and Paul Bocuse," said Mr Louis Thannberger, one of the leading figures of the Lyons bourse. Mr Thannberger is now hoping one day to host Mr Bocuse and his various gastronomic ventures on Lyons' second market. "I'm sure it would cause a sensation and generate tremendous international interest," he added.

Mr Paul Bocuse is undoubtedly the best known of the great chefs of Lyons. Although his flamboyant and extrovert personality has made him as much a national hero as a culinary critic, admirers these days, even his deepest critics acknowledge that he has played a major contribution in the revival of the international image of French cuisine during the past two decades.

He has become the equivalent of an international ambassador for French gastronomy and "art de vivre". His contribution to the French trade balance is difficult to quantify, but even French trade officials admit that together with the country's other leading chefs, he has helped boost the general image of French products abroad.

"Luxury goods, wine and good food are in their way as important for our trade balance as airbus jets or automobiles," a central government official recently commented. Why has the Rhone Alpes, and especially Lyons, developed such a taste and reputation for good food? One explanation is that it has traditionally been an affluent area with a wealthy "bourgeois" population who have always taken good care of their stomachs. The old silk merchant dynasties of Lyons all had their cooks; and when the silk business declined and the families broke up, the cooks set up their own restaurants. Many restaurants in Lyons are still

called "mere" or in English "mother" something or other after the matrons who run the kitchens.

The other reason is that the Rhone Alpes is an agriculturally rich and varied region. Cooks and chefs have thus always had an easy access to

**Paul Bocuse is the best known of the great chefs of Lyons. He has become an international ambassador for French gastronomy and 'art de vivre'; he has helped boost the image of French products abroad**

fresh food supplies. Moreover, the region is also famous for its wines. Indeed, during the past few years, the wines of the Beaujolais have made a major international breakthrough through an aggressive and clever marketing campaign, especially for the new wall-to-wall and highly commercial annual ritual of the Beaujolais nouveau. What is particularly remarkable is that barely 25 years ago, many of the wine-growers of the Beaujolais were relatively poor. Only in the recent past have they hit the jackpot.

"One of the reasons you have not so far seen much acquisition and takeover activity despite the rise in prices in this part of France as in other wine regions like Bordeaux, Burgundy or even Provence, is because you mainly find first generation wine growers in this area," explained a local grower. "But I expect there will be a succession of problems over the next few years. The old wall-to-wall and I would not be surprised to see big French and foreign institutions invest in the Beaujolais as they have been doing in other wine growing regions," he added.

Agriculture accounts for about 7.5 per cent of the region's gross domestic product, there is a wide rift between a number of highly productive and profitable hold-

ings, like those in the Beaujolais, and farms which can barely make ends meet in some of the more difficult mountain areas.

"There are three kinds of agriculture in the region," explained Mr Joel Icard, of the Caisse Regionale du Credit Agricole du Sud-Est. "About one third of the sector is made up of competitive industrial holdings. Another third consists of traditional but profitable farms, while the last third is condemned and can only keep afloat thanks to subsidies."

Mr Icard says that the role of institutions like the Credit Agricole and other regional and national institutions is to help support the farmers in this last category until their retirement.

But once they retire, the problem is to avoid the continuing exodus from these lands to the cities. For this reason, Mr Icard like many other regional officials concerned by this problem is anxious to see alternative investments made to help the more depressed agricultural areas of the region. "I believe there is a good opportunity to develop rural tourism in these areas, which are very beautiful and offer a lot of variety," he said.

At the same time, more and more French and foreign tourists are discovering this part of France instead of simply driving past it on their way to the south. Surprising as it may seem, the Rhone Alpes and not the Riviera is today the second biggest tourist region of France after Paris.

Although this is largely the result of the region's impressive winter sports facilities, it is also in part due to the area's other tourist assets including its summer mountain resorts, its spas and lakes, its historic cities, its varied countryside, not to mention its good food and wine.

### RHONE-POULENC

## Move that has paid dividends

**RHONE-POULENC**, the French nationalised chemicals group, has long been one of the industrial pillars of Lyons and the Rhone Alpes region. The group has also made a special effort in recent years to cultivate and expand its local roots.

The large chemicals company has in fact decentralised its agrochemical operations, which account for about 15 per cent of total group turnover, to Lyons. Its world marketing operations are also now handled out of the Rhone Alpes capital rather than Paris.

"There were several reasons why we decided to centre a number of activities, including the agrochemical operations, in Lyons," explained Mr Philippe Desmarecaux, the general manager of the group's agrochemical operations and a member of Rhone-Poulenc's executive committee.

"We felt it was a good idea to focus our respective operations where you find their centre of gravity. We employ in the agrochemical sector about 2,500 people in France including about 1,800 in this region," he added.

By moving its agrochemical headquarters to Lyons, Rhone-Poulenc also brought this activity close to one of its three major research centres, the other two being in Essex and in North Carolina. Mr Desmarecaux argues that it was important to be close to the research operations and that it was an advantage to have research specialists and marketing people close together.

Lyons-Rhone-Poulenc also helped productivity improvements. "Transport is a key factor. It takes people only about 10 minutes to get to work here while in Paris it takes them an average of about three-quarters of an hour if not much more," Mr Desmarecaux said. He also added that some Parisians take longer to go to work than for a Rhone-Poulenc manager to travel to Paris by high speed train.

"Another advantage is that we are a big company locally, while we would be just another company in Paris. This gives us visibility and is a boost in our foreign relations," he said.

But perhaps the two most important factors which prompted Rhone-Poulenc to concentrate its agrochemical operations on Lyons were the recent international expansion of these activities and the need to be close to a strong research and technology environment, especially in the chemicals and biotechnology fields.

Rhone-Poulenc acquired just over two years ago the agrochemical operations of Union Carbide, the US chemicals

group, for \$550m. This has now helped it expand in a major way in the US market.

"When you have an international activity like ours, the French dimension loses its significance. From our point of view there was no advantage to being in Paris rather than Lyons, while there were obvi-

**Relocating to Lyons has helped Rhone-Poulenc make big productivity improvements. The move has also raised its profile locally. In Paris it was just another company**

ous advantages to being in Lyons because we were closer to our research and our markets," Mr Desmarecaux explained.

Moreover, communications between Lyons and New York are now very easy. "You can now be the head of a big US subsidiary and reside in Lyons," the Rhone-Poulenc executive said. "You can grab the high speed TGV train, then jump on Concord and be in New York by nine o'clock. American Airlines are also now linking Lyons' international airport of Stotolas with New York with a direct flight service," he added.

The region also boasts a strong concentration of small and medium-sized enterprises, private and public research institutes, other major groups like Institut Merieux, which is 51 per cent controlled by Rhone-Poulenc but run with considerable autonomy by Mr Alain Merieux, its chairman and member of the group's founding family, not to mention a dense network of universities and high technology concerns.

"If you consider the infrastructure of this region, one could imagine one day the road between Lyons and Geneva becoming a European Silicon Valley," said Mr Desmarecaux. "And that would attract many more Americans and Japanese to this region."

But for that to happen, he suggests, the region needs to integrate more fully its higher education and research establishments with local business. "It is absolutely crucial for research labs and universities to become open to the economic world," he said, echoing many other leading industrialists based in Lyons and the Rhone Alpes region.

Paul Betts



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## New political twist

Continued from Page 1

globe-trotting for his pharmaceutical group. "When I first came to the regional council three years ago, there was not a single secretary who spoke English. This is now changing."

Even though the Rhone Alpes does not have a strong historical identity of its own, Mr Millon says it must carve an identity for itself through a series of major new projects in the academic, research, industrial or transport infrastructure fields which will help integrate more closely the different components of the region and give them a common long-term goal.

The stakes are high both for the Rhone Alpes and for the political ambitions of the region's new generation of politicians. "We must try to build a real political consensus at a national level and help forge at a regional level a new socially conscious liberal movement. If we don't succeed in doing this, I'm afraid the right-wing opposition will remain in opposition for many more years to come in France," Mr Millon said.

With the municipal elections last month, the Rhone Alpes may have contributed in opening an important new political chapter in France.

# SIPAREX

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TECHNOLOGY

The plastic-bodied car of the future looks like having several useful lives after death. Once its wheels have turned their last, consumers in the early 21st century should be able to cook with it, build with it, pour coffee from it — and even bath in it.

# Disposing of an obstacle to the plastic car

John Griffiths explains why what happens at the end of a car's life is so important

Such an outcome is not as bizarre as it sounds. As the end products of the latest recycling and disposal processes are: combustible gas to fuel power stations, a building agent for concrete or asphalt, low-grade plastics for coffee pots, and even water. The world's chemicals and plastics companies are coming to accept that such processes must be developed on a large scale if the plastic car — with all its advantages of weight saving, corrosion resistance and manufacturing flexibility — is to become a mass-market reality.

Indeed, if it cannot be demonstrated in advance that these non-biodegradable materials can be dealt with in huge volumes, the plastic car may be legislated out of existence before it enters mass production, says Paul Freymann, head of environmental technology at Voest-Alpine, the Austrian chemicals group.

To this end, Voest-Alpine has been jointly developing high-temperature gasification with Dow Europe, the European subsidiary of the US multinational Dow Chemical. In this process, shredded plastic from simulated scrap cars — including the accumulated grime typical of lengthy usage — becomes a feedstock for the environmentally harmless production of a clean gas. This in turn is used to make hot water and steam for electricity-generating turbines. Other end-products include marketable sulphur and virtu-

ally carbon-free granules for use as a building agent.

The process is already working at a pilot plant in Linz and a second, larger plant has been built to allow further trials to be carried out. Michael Clark, Dow Europe's research and development director for plastics, is quick to stress that the process can provide some, but by no means all, of the solutions to the problem of disposing of heavily plastics-based cars. It is, for example, particularly suited to thermoset plastics, such as the sheet moulded compound (SMC) already being used by General Motors and Renault for the body panels on their respective Lumina van and Espace "people carrier".

At present, such materials can only be chopped up or burnt after the vehicle life has expired. However, thermoplastics made by different processes, and applied to vehicles in areas mainly complementary to thermosets, can be melted down and still retain many of their properties.

Thus in their second life, according to Richard McKechnie, design and engineering manager at GE Elastics Europe, the slightly lower grade materials could be used for unstrained car interior parts; in

their third life for coffee pot bodies and, eventually, for pipelines. Finally, it could be ground up and used as a landfill material.

Implicit in McKechnie's view is that the recyclability of thermoplastics makes them a better bet than thermosets for large-scale vehicle applications. But this view brings him into conflict with Michael Clark, of Dow.

The recycling capability sounds fine in theory, says Clark, but it takes insufficient account of the degradation of a car's plastic surfaces through wear and contact with substances likely to pollute the melting down process. He also argues that "even the best recycling schemes can only postpone the inevitable by putting the materials into 'inventory' for a period of time."

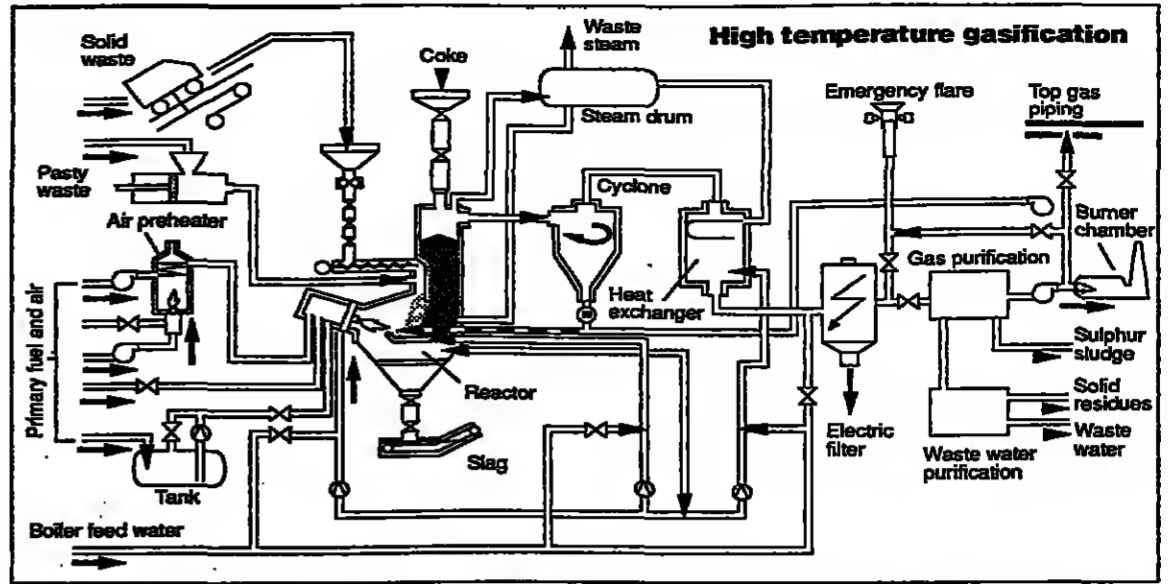
However, according to Clark, both gasification and recycling should be seen as complementary contributions to the effort to solve the disposal problem, which is now being dealt with mainly by crude landfill solutions.

A comprehensive answer, he argues, can only be reached through the co-operation of a variety of interested parties — not least the shredder operators, which

currently process most scrap cars and which are mainly owned by companies in the steel industry. Plastics producers and the companies which turn the material into components must also be involved, he says, because product and process design also have a role to play. For example, some of the additives which give plastics specific characteristics are more environmentally benign than others. Closer collaboration with component makers could lead to lighter components, designed to make the best use of plastic properties. This could result in components markedly different from the metal ones with which much of the motor industry has traditionally worked.

Dow is placing most emphasis on shredding and burning because, as the Voest-Alpine system appears to have demonstrated, most polymers can be burnt in a clean manner (when scrubbers are used) to yield energy and only relatively small amounts of environmentally benign ash. To this end, it is also sponsoring work by several suppliers' associations, such as the US-based Coalition for Responsible Waste Incineration.

As the diagram shows, the Voest-Alpine process has several stages.



It uses a reactor into which is fed pre-heated air and a primary fuel, which can be waste oil, solvents or even coal dust. These heat the reactor's primary chamber to 1,600 deg C, more than enough to break down the hydrocarbons on which plastics are based.

The shredded waste for disposal is carried on a continuous feeder into the primary chamber and on to the surface of a coke slope, extending from the coke-filled vertical shaft of the gasifier.

The heating process results in a combustible and very hot gas, made up of hydrogen and carbon monoxide but containing no condensable hydrocarbons or tars, which passes up through the coke-filled shaft en route to cleaning and further pro-

cessing. At the same time, a liquid slag from the process pours into a water bath at the bottom of the reactor, where it "freezes" into glassy granules of up to 2 mm in diameter. It can then be carried off by truck for use as a building material.

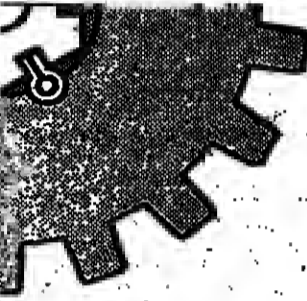
Dust collected by the slowly cooling gas on its way up the coke-filled shaft is separated out in a cyclone. The gas then enters a heat exchanger, where it is cooled from 900 to 200 deg C, with the heat being bled off to produce hot water or to generate steam.

More dust is removed from the gas in an electric precipitator before the gas goes on to the last, two-stage purification process. Traces of fluorine and chlorine and some

heavy metal solids are removed in a water scrubber, and hydrogen sulphide is oxidised into elementary — and entirely saleable — sulphur.

The final product is a clean gas, which meets all requirements as a conventional flue gas, which can be pumped straight into a power-generating station.

According to Voest-Alpine's Freimann, 50 per cent of the energy contained in the waste plastics is recovered as gas and a further 30 per cent in the form of steam or hot water, giving a total thermal efficiency of 80 per cent.



## WORTH WATCHING

Edited by Geoffrey Chartish

### A library on a disk

ATTICA Cybernetics, of Oxford in the UK, has launched the electronic equivalent of a reference library: a system with a book-sized liquid crystal display unit which shows the information from a CD-Rom (compact disc read-only memory). Each 4.75 in disk can hold up to 350 books.

DynaBook, developed by Scenario in the US, measures only 14 in by 14 in by 2.9 in and weighs 16 lb. The screen unit, which is 10.2 in by 5.8 in, detaches for comfortable reading. There is no keyboard — access to the information is gained by touching the screen in response to displayed instructions.

World-wide, there are now some 350 CD-Rom publications. Most are scientific and professional text/diagram databases, which previously were available only from a central point over a telephone line.

Under development are multi-media applications in which video pictures, music, voice and text are combined. Some pilot disks have been produced. Mike Lloyd, Attica's managing director, says that these are essentially electronic books which "will store vast amounts and have mass appeal."

He thinks CD-Rom publishing could be as big as the personal computer market in five to 10 years' time. An advantage is that the disks are compatible with personal computers, so that data can easily be moved into other programs such as word processing.

### The phone that knows names

VOICE recognition technology has been applied to the telephone by Toshiba, the Japanese electronics company.

The system obviates the need to remember the number of the party to be called or to do any dialling. The caller simply speaks the name of the person required into the microphone and the appropriate number is dialled automatically.

Recognition is based on a technique that Toshiba calls "multiple similarity", the accuracy of which is claimed to surpass other methods. After digitisation, the speech is examined electronically at high speed, in terms of certain time-related features within words, their boundaries and so on.

The result is a reference pattern which is compared with the pattern obtained when the user first registered the names by speaking each of them three times. Toshiba has reduced the circuits involved to chip form.

The instrument is on sale in Japan as the Kiss Phone OF PF-70AL at a price of ¥30,000 (£190). Plans for marketing outside Japan have yet to be announced.

### Cancelling out vibration

A SYSTEM which reduces the vibration in helicopters by applying a cancelling vibration is being offered by Moog Controls of the UK, for use in industry, oil and gas production, fixed wing aircraft, vehicles and ships.

Vibration problems cannot necessarily be solved at source. In the case of helicopters, the air disturbance of the blades causes vibrations in associated parts, leading to discomfort and structural weaknesses.

The Moog technique is to use electro-hydraulic actuators to provide an anti-phase or cancelling vibration at appropriate points. Monitoring sensors control the amount of cancellation applied. Moog says that for cost effectiveness there must be a serious vibration problem and the system to which cancellation is applied must have a high enough capital value. Among the benefits obtained are reduced structural stresses, better comfort, less noise, increased life of components, reduced operating costs and lower cost and weight of vibration isolation mountings.

### US doubts on machine tools

A SURVEY by the Society of Manufacturing Engineers (SME), in the US, reveals that two out of three American manufacturers think foreign-built machine tools have fewer problems than US products.

On the other hand, a similar proportion of American users rate the service provided by US vendors more highly than they do that given by offshore suppliers. Three out of four say that speed of response is better and the vast majority (by eight to one) agree that price availability is superior.

The survey was conducted by SME and Indumar, a research consultancy in Cincinnati, Ohio. More than 2,000 manufacturing engineers and managers were questioned. Some respondents saw a "need towards excellence" in the US machine tool industry, while others thought too many options were offered on what were "basic requirements."

### Solar power for space station

ALLIED Signal Aerospace, of the US, has been chosen by the National Aeronautics and Space Administration (NASA) to develop its "dynamic solar power" generation system for the US space station project.

It is calculated that the station will need at least 15 times more power than any previous US spacecraft. About 75 kw will be provided by a solar cell system, but a further 50 kw will come from the Allied Signal system. This uses a pair of giant mirrors which reflect the sun's heat into a receiver for storage in molten lithium fluoride and calcium difluoride salts.

The stored heat pressurises a mixture of xenon and helium, which expands through a turbine, driving an alternator to generate electricity.

When the station is in the earth's shadow, the salts hold enough heat to provide power until the sun's reappearance.

CONTACTS: Allied UK 0295 731345, Toshiba Tokyo, 427 2704, Moog: 0884 238800, SME: US 513 271 1500, Allied Signal: US, (202) 482 6274.



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**Julian Ozanne explains how big companies are coming to the aid of small businesses in Kenya**



David Okumu (left) received help in running his small chemicals firm through the Kenya Management Assistance Programme set up by Victor Pratt (centre)

David Okumu Okuma is a classic example of the business opportunity in the developing African free marketplace. But without any basic management skills he soon found out that bright ideas and hard work weren't enough to keep a business afloat.

Two years ago Okumu, a university trained chemist, quit his job as technical manager with a large chemicals company. With the financial help of his extended family he set up what is categorised as a micro-manufacturing operation called Superior Chemicals.

His premises in Nairobi consist of a tiny wooden shed, part office, part stockroom, and a small narrow courtyard where he mixes chemicals by hand in large plastic barrels. His main products are detergents, thinners, dry cleaning agents and battery acid.

But after only three months in business he began to think of packing up shop. "We knew our products were good but we couldn't see how to market them and we couldn't understand our books. We had no hope of surviving and I was thinking of going back to my job," he says.

Just as he was about to give up he read a newspaper advertisement for a revolutionary management programme under which top executives in medium and large companies offer their skills to their struggling small counterparts.

Kenya Management Assistance Programme (KMAP) was particularly designed to help struggling entrepreneurs like Okumu.

"Having gone through the experience of being a small businessman myself the problems were fresh in my mind," says Victor Pratt, the founder of KMAP. "The fundamental obstacle facing small entrepreneurs is a critical lack of management skills and know-how. Simple problems like bookkeeping and pricing can cause a small business to go bust. And yet the big business community here has an abundance of these skills. We had to find a way to tap it."

Pratt's idea was to set up a skills bank, funded and staffed by the big companies, to help small entrepreneurs overcome their problems. Each large or medium scale firm was approached for between Ksh5,000 (£150) and Ksh20,000 (£600) to set up the organisation and to lend out one or two top executives as counsellors for one day each month at a nominal fee. The skills of the counsellors would be matched directly to the needs of the small businessmen and advice given in the workplace.

More than 100 leading businesses, including companies like General Motors, Barclays Bank, American Life Insurance Company and the Unilever subsidiary, East African Industries, came forward as founders.

"The business community here was remarkably receptive and mature. They readily agreed to share their skills to help small business expand the economy and create jobs," says Pratt. KMAP has also organised several open workshops on common problems facing small businessmen like record keeping,

Many of KMAP's counsellors look forward to their chance to get out of their offices for a day and get their hands dirty.

Gary Coleman, general manager of American Life Insurance Company of Kenya (ALICO), has been with the programme since the beginning.

"Many of these companies operate out of a small cash box. They put money in, take it out and what is left over is what they have earned that month. Most of them know what is wrong with their business, they just need someone pushing them to do what they know is right - like collecting debts from their extended family."

"We felt this self-help boot-strap operation had terrific merit and we wanted to put something back into Kenya. It isn't all altruistic - if small businesses grow and provide jobs the economy will buy more of my product," he says.

The concept of small scale business development being the engine of economic growth has gained widespread acceptance in much of Africa. With large unwieldy public sectors devouring ever diminishing resources and population growths well above average, African governments are looking to the private small scale sector to provide jobs.

In Kenya, with a population growth in 1987 of 2.7 per cent, this has become an urgent government priority.

"The modern, urban, industrial sector cannot be depended on to employ much of the growing workforce. To employ people on small farms, in very small-scale industry and services, or in self-employment takes only a fraction of the KSh16,000 (£9,800) per worker required in the modern sector," said the government's 1986 sessional paper, Kenya's economic blueprint to the year 2000.

Several other African governments, like Botswana, Zimbabwe and Uganda, plagued by the same problems, are considering setting up a similar scheme using KMAP as a role model.

KMAP sees its role as being complementary with this new attitude on the part of African governments.

"African governments have had too much control in the past on the private sector," says Pratt. "It has been our downfall. They are beginning to realise they must withdraw a little and create a facilitative climate for private business. We have shown that the private sector can come in to stimulate itself and create jobs. What we need now is more dialogue, more input into government policy and the development of private sector leadership with the courage to speak and a sense of direction," he adds.

There is also a growing realisation among governments that small private companies could provide a valuable source of revenue in times of fiscal constraint.

When the sales tax men found out that Superior Chemicals products were appearing in the shops they paid Okumu a visit.

"When they came and saw our place they said 'Brothers, good luck. We were so small to worry about. But I would like to be much bigger so I can pay my government and help my country,'" says Okumu.

**Attitudes to enterprise  
Now a preferred option**

**Ian Hamilton Fazey reports on the results of a UK survey**

Young people in the UK do not go into business on their own primarily to become rich. Most do so to take control of their own lives and reap the rewards of their own efforts. Escapes from unemployment drives some, jobs already or come out of full-time education.

Westgarth says that this would also indicate that the rising yearly trend in Livewire registrations - up by 4 per cent for this year - will continue in spite of falling numbers of managers, for the peak size of the 19-24 age group will not be reached until 1991.

Attitudes among this age group have changed considerably, says Westgarth. They have many more opportunities to get into small business, they see contemporaries who have already been successful and a widening small business base with room for more. An attitudinal change towards the "enterprise culture" has generated a wider spread empathy with business in general and produced a better

detail from the survey: 70 per cent of Livewire people are aged over 20 - not surprisingly as most had either already been in work or had further educational experience.

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jokes that he has heard of some young people who have had to persuade their bank managers to write them rejection letters so that they could qualify for help from the Prince's Youth Business Trust. This gives grants of up to £1,000 and soft loans up to £5,000 at around 6 per cent interest to young people who cannot get money anywhere else.

The trust - which works closely with Livewire - is likely to make an even more decisive contribution in the next few years. On his 40th birthday last November, Prince Charles launched an appeal for private sector donations of £40m. This now looks certain to be reached and will be made up to £60m by the Government.

Although this will ease the problems of raising finance for young entrepreneurs, it will not eliminate their difficulties. The survey shows that they share enthusiasm and a willingness to work hard, but it also shows that they are desperately short of business skills. The main problems revolve around managing tax, setting priorities, handling accounts, market research, selling, legal matters, insurance and, critically, marketing.

Westgarth says that the key to resolving these difficulties is developing a counselling service. He does not mean business advice - such as provided in enterprise agencies - and says that the agencies often make a fundamental error in assuming that anyone with business experience can be called a counsellor. Counselling, he says, requires a combination of factors, professional skills, hand-holding and patience. A good counsellor will help the young entrepreneur develop a business plan as a first discipline, then use this to identify training needs in business and personal skills.

Whether advice is accepted will depend on who gives it, and how. As Westgarth puts it: "The question may well be how do we train advisers to be good counsellors so that skills are nurtured properly, not how do we train young people to be entrepreneurial."

**Most young entrepreneurs seem to recognise that most people in small business do not become rich**

Other outcomes have been a more flexible young workforce prepared to switch between self-employment and employment, as well as a more creative small business base.

Most of the young entrepreneurs seem to recognise that most people in small business do not become rich, and this prospect was one of their personal lists of motivators. Independence, satisfaction, self-determination and stimulation were rated ahead of financial success. With job creation ranked even lower, altruism was not much of an influence either.

Young entrepreneurs now seem to find it much easier to get finance, with most of the banks now taking a more liberal attitude towards lending without security, especially as more young businesses survive and grow. Westgarth even

minimising costs, how to approach a banker for a loan and pricing for profit.

The programme, which celebrates its second anniversary this week, has attracted 165 clients from food manufacturers and electronics repairmen to safari companies and hotels. It boasts that these companies have, on average, increased their sales turnover by 15.2 per cent and, collectively, created more than 200 new jobs.

For Okumu the intervention of KMAP was a godsend. With its help and advice his gross turnover has increased from Ksh180,000 to Ksh1.5m and he now employs 14 people rather than the five he started with. He is even thinking of buying a mechanical mixer.

"The most important thing for us was that we always had someone willing to listen to our problems and to encourage us when things looked bad. But there were many practical things we learnt from KMAP like keeping stocks and getting good labels printed for packaging rather than just writing with ink on the bottles," he says.

While Okumu's business is better run

now he still faces the problem of access to working capital. He has never had an overdraft or a loan and cannot afford to offer his customers credit nor buy up essential raw materials which go through long periods of shortages in Kenya. With the help of KMAP he drew up a business plan and applied to Barclays Bank for a loan. He was turned down.

The conservative banking community in Kenya does not lend money without collateral. With fixed interest rates it is difficult to pass the job on to the borrower.

"The issue of collateral is a non-starter for most micro-enterprises. Banks in Africa don't take risks. This has to change if small businessmen are to be given a chance," maintains Pratt. KMAP is looking at ways to encourage banks to support projects which are backed with its management skills. And USAID, the US development agency, which helped KMAP with a \$30,000 start-up grant, is considering setting up a risk fund which would guarantee loans made by banks.

Several other African governments, like Botswana, Zimbabwe and Uganda, plagued by the same problems, are considering setting up a similar scheme using KMAP as a role model.

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## John Lloyd gives a wider perspective to events in Tbilisi, Georgia Lid on a bubbling cauldron

The nature and depth of events in Tbilisi over the weekend are masked from those in Moscow. A curfew has been imposed and reports in the Soviet press are of the briefest. It seems no foreign reporters are in the Georgian capital and an immediate ban was placed on their travel yesterday while always inadequate phone lines are jammed. No reports — either official or unofficial — are available, save from the Tass news agency, maintain that 17 or 18 people died in clashes between interior ministry troops and demonstrators early last Sunday morning. The Tass report builds up a picture of a wild and rebellious crowd, chanting nationalist, anti-Soviet and anti-socialist slogans, carrying sticks and knives and threatening death to the communists. When troops were reluctantly ordered to clear the area, 17 or 18 demonstrators were killed in the melee.

Yesterday, the streets of the capital were said to be calm, and people at work. The Soviet Communist Party, the Supreme Soviet and council of ministers have sent their condolences to the relatives of the dead and an inquiry has been set up.

However, unofficial versions of the story describe a minor massacre. They say that at least 30 people were killed immediately after an uncontrolled charge by troops in the early hours of Sunday. Militias who tried to intervene were also killed — though an initial figure of 11, dead is now thought too high. Two separate sources attest to soldiers attacking the militia.

The most horrific report comes from Mr Karlo Bardskhvili, a member of the Georgian national democratic party, who managed to talk on the telephone yesterday to the dissident magazine, Glasnost, in Moscow.

He told editorial staff that 150 people had died or been taken dead to the city hospitals, that a student demonstration early yesterday morning had been fired on by troops and that some 40 bodies had been left on the street — dead or wounded.

He said demonstrators had armed themselves with Molotov cocktails, that a number of nationalist leaders had been arrested, but that demonstra-

tions were continuing nevertheless and that almost all plans and offices were closed. Separate agency reports talk of firing during a student demonstration, but say the shots were fired in the air.

Even if the detailed events are unclear, it is at least possible to get the Tbilisi events in a series of perspectives. The broadest of these is the growth of nationalist movements in nearly all the Soviet republics as new groups and parties, seeking greater autonomy or calling for complete independence, reach back into their past to find a pre-Soviet independence and project that vision into the future.

In the Baltic republics, autonomy or independence candidates won the majority of seats for the new Soviet parliament in last month's elections. But in Georgia, the various nationalist groups put up no candidates of their own, though they gave support to Mr Aki Bakradze, a communist party member who called for republican independence, a Georgian national army, bank and police force.

Georgia have retained as much national feeling as any of the Soviet Union's many nationalities, though they contributed the most famous of all Soviet leaders — Joseph Dzhughashvili, or Stalin.

Over the past 30 years they have given vent to nationalist outbursts whenever they felt threatened by the Russians. A demonstration against Russification in 1959 was fired on by troops with loss of life. In the 1970s, the issue of language and outbursts arose again and a mass demonstration was held on April 14 1978, in support of the Georgian language — a date due to be commemorated by demonstrations this Friday, April 14.

After a quiescent period in the early to mid-1980s, glasnost seems to have encouraged the growth of a number of unofficial nationalist associations, many of which have been associated with the most recent demonstrations in the capital. In October 1987, the Ilya Chavchavadze group was formed, named after a 19th century Georgian nationalist. The authorities reacted by forming an official Shota Rustaveli group, called after the Georgian national poet. Ironically, control seems to have passed out of the authorities' grasp; the chairman of Shota

Rustaveli is now Mr Akki Bakradze, the man supported by nationalist groups.

In August last year, the national democratic party — described as more extreme than the Chavchavadze group — was formed. It has attracted a younger generation of the Georgian intelligentsia, and is uninhibited about its calls for independence.

The veteran of these struggles, now reportedly under arrest, is Mr Zviad Gamsakhurdia who, with his associate Mr Merab Kostava, has been at the heart of nationalist dissent and constantly persecuted for it (he was imprisoned for three years after the 1978 demonstration). He was active in a group for the defence of human rights, chronicling alleged breaches of rights under Mr Eduard Shevardnadze, the Soviet Foreign Minister, when he was Georgian party leader. He founded the Chavchavadze group, and has for some years run the Helsinki watch committee.

Since last August, the national democratic party has organised a series of demonstrations and hunger strikes — including one of 100,000 people outside the Tbilisi opera house on November 12 protesting against the new draft Soviet constitution which circumscribed the right of republics to secede from the union. Later demonstrations awailed to 200,000 — and, in the event, the Georgian Soviet voted against the draft.

The Georgian authorities, led by Mr Dzumber Padashvili who succeeded Mr Shevardnadze as first secretary in July 1988, have shown little signs of glasnost in their approach. Witnesses to the police reaction to earlier demonstrations were amazed at the immediate force used and propaganda against the nationalist groups has been unsparringly harsh.

Included in the national democratic party's slogans — and not much attended to at the time — were protests against the discrimination visited on Georgians by, among others, Abkhazians in the Abkhaz autonomous region in the south of Georgia. Because the Abkhazians are native to the region, Georgians allege that they are given preference in top job selection. It is this strand of their platform which has sparked the current wave of demonstrations.

The process in Georgia has been likened to the case of



Nagorno Karabakh, the Armenian enclave in Azerbaijan whose demand for secession sparked off anti-Armenian riots in Azerbaijan last year resulting in over 90 dead and thousands of refugees fleeing across borders in both directions.

At the end of last month, demonstrations were held in the Abkhaz towns in support of the region's secession from Georgia. On April 1, some 4,000 Georgians held a counter demonstration in the Abkhaz town of Lestlize. Last week, a further counter demonstration was held in Sukhumi, the Black Sea resort which is also the Abkhaz capital. (The Abkhaz case would seem to be a hopeless one simply because, unlike the Karabakh Armenians, who are a majority, the Abkhaz are a 20 per cent minority on their own land.)

The demonstrations started once more in Tbilisi last Friday, building up to the killings of Sunday morning.

These two republics — unsteadily quiet in the four months since the Armenian earthquake, and since Karabakh was placed under central control — make up, with Georgia, the Soviet Transcaucasus. It is as complex a region as exists in the multinational Soviet empire: a cross-crossing of religions, languages, scripts, ethnic groups. It is the realm of the tug of empires and civilisations of East and West since pre-Christian times.

The lid which is Soviet power has been shut tightly on this cauldron for nearly 70 years. It seems that this power has reassessed itself in the past few days. But does it have the will to continue to bear down on forces which are likely to gain from martyrdom?

## FOREIGN AFFAIRS

### A divided stand in Lebanon

#### Edward Mortimer assesses the Maronites' belief in a deus ex machina to restore their power

Most people in Britain long ago gave up worrying about Lebanon, except as a place where two or three British subjects have the misfortune to be held hostage by obscure Moslem militias under Iranian influence.

But in France it is still a political issue. The government is under attack from the conservative opposition for leaving "Christian Lebanon" to its fate, and is clearly sensitive to the charge.

There's a history behind this. In 1920 the Maronite Christians of Lebanon had looked to France as their protector since the time of Louis XIV. In 1860 Napoleon III came to their rescue. In 1920 the Third Republic, mandated by the League of Nations to govern Syria, carved out of it an Etat du Grand Liban in which the Maronite mountain heartland was padded with surrounding areas populated mainly by Moslems.

The French aim was to make Christian Lebanon a stronger and more viable entity, but seldom has chalice been so poisoned. The Maronites were condemned to share with fellow-citizens who viewed them with suspicion, and by whom they would eventually be outnumbered, a state whose very existence was an anomaly and a provocation to its closest and largest neighbour.

As if that were not enough, Lebanon found its other immediate neighbour to be one of the modern world's most intractable national conflicts, which soon spilled over both physically (in the shape of refugees) and ideologically, in that differing reactions to it became an additional factor of division between the Lebanese communities.

In an age of nationalism, most of the Maronites became Lebanese nationalists, adopting the expanded Lebanon as their *patria*. But for many of the Moslems a wider Arab nationalism took priority. The rulers of Syria encouraged this, never seeking the formal annexation of Lebanon but using divisions among the Lebanese as a means of asserting their hegemony.

The present ruler of Syria, President Hafez Assad, has far surpassed his predecessors in staying-power, in ingenuity, and in ruthlessly single-minded pursuit of his objectives. He first sent his army into Lebanon in 1976, not to attack the Maronites but to thwart the designs of their Lebanese and Palestinian enemies, who seemed on the brink of victory.

Whether he was actually invited by the Lebanese gov-

ernment, as he has often since claimed, is doubtful; he has never produced documentary proof. But certainly his action was welcomed at the time by Maronite leaders, who took advantage of it to consolidate their enclave in east Beirut and the coastal strip immediately northward.

Ever since then the Maronites have defended that enclave against all kinds of pressure, including several weeks of vicious Syrian shelling to October 1978. Their ability to maintain their independence in this "Maronist" area has long been clear.

But their leaders have never been satisfied with it; they have always aspired to reconstitute the Etat du Grand Liban, and they have never accepted that the price of doing so, given present demographic

France, which should have known better, allowed itself to be caught up in the tragedy. More than 50 French soldiers were blown up in their barracks by a suicide bomber in October 1983, on the same day as 243 US Marines. (The Italian and the small British contingent, which had taken more care to remain neutral in Lebanon's intercommunal strife, escaped with their lives if with no great glory.)

Incredibly, a new Maronite leader seems now to be acting out the same disastrous fantasy. General Michel Aoun, appointed by President Gemayel on his last day in office last September as head of a provisional government which was immediately rejected by every Moslem leader, has not even the nominal authority over the whole country enjoyed by previous Maronite leaders who held the presidency of the republic. But that has not stopped him from setting out to "liberate" Lebanon — meaning in practice Moslem Lebanon — from Syrian occupation, and to unify the country by shelling Moslem and Druze areas.

He has been encouraged to do so by Syria's current isolation in the Arab world, and by generous arms supplies from Iraq. Once again it is external forces — Arab ones, ironically, but with desperate winks and nods to France and the super-powers — that the Maronites are trying to bring in to save Lebanon.

There is no need to doubt General Aoun's sincerity in believing that his struggle is that of all Lebanese. But certain harsh facts should be faced: Lebanon came to its present pass not because there was foreign intervention, but because there was never a united Lebanese will to resist foreign intervention. None of the Lebanese communities has put loyalty to the Lebanese state before its own sectional interests.

Most Lebanese Moslems do resent Syrian bullying, and many did applaud General Aoun when he cracked down on the Christian private militia ("Lebanese Forces"). That made him, from their point of view, a better Christian leader with whom their own leaders might be able to strike a deal. It did not give him any authority of his own over Moslem areas.

So his attempt to crack down in similar fashion on Moslem private militias was sheer megalomania; and the shells which have rained on both sides these last weeks, so far from uniting Lebanese against Syrian occupation, have divided it more bitterly than ever.

## France aimed to make Christian Lebanon stronger, but seldom has chalice been so poisoned

and political reality, is bound to be a bigger share of power for the other communities and a tacit recognition of Syrian hegemony.

The Maronites are cursed with an ineradicable illusion: the belief in the *deus ex machina*, an external saviour who will intervene to correct the local balance of forces in their favour. This has led them, even while proclaiming themselves the only sincere defenders of Lebanon's independence, to call on external power after another to intervene in its affairs. They welcomed France in 1860 and 1920, America in 1956, Syria in 1976, and Israel in 1982.

Each time the gamble has

## LETTERS

### Private debt goes public

From Mr Brian Durrant

Sir, Mr Nigel Lawson's ritual response to concerns about the UK's current account deficit is that it is a non-problem. Its counterpart is a shortfall of domestic savings relative to investment.

Since the Government is running a large budget surplus, the current account deficit is entirely a private sector phenomenon. In time this will eventually right itself; it is therefore not the Government's concern. Fair enough.

But the \$1.2bn fall in official reserves in March (mostly

### Support for ET

From Mr Patrick Nicholls MP

Sir, I was intrigued by your Labour Editor's article (April 6) on research into employers' attitudes to employment training (ET).

He religiously reports a number of adverse reactions to the programme. What he does not say is that the research was carried out in the summer of last year, three months before the programme started.

The facts are that ET is now supported by a large number of employers, many of them household names, from a very wide range of industries. They include Sainsbury, Wimpey,



### CHP could be included in the UK's new electricity market

From Mr David Green

John Hunt's excellent summary (April 6) of the environmentalists' concern with electricity privatisation omitted to mention the energy efficiency options long called for by the non-industrial based parts of the environmental lobby.

As Mr Cecil Parkinson, the Energy Secretary, has stressed, considerable scope exists to make more efficient use of the energy; an efficiency loss from conventional power stations. The Central Electricity Generating Board (CEGB), in

evidence to the Energy Select Committee, pointed out — as others have — that the new generation of combined cycle power (CCP) plants...  
...taken to their next stage to become cogeneration units for heat and electricity, can achieve significant benefits for energy efficiency.

With over 80 per cent potential efficiency, such systems make dramatic reductions in "greenhouse" gas emissions. Work done at the Open University has demonstrated that a reduction of about 10 per cent

in the UK's contribution to global warming could be achieved by the use of a wide variety of combined heat and power (CHP) plants.

Clearly such CHP technology will not be viable everywhere after privatisation. However, with over 5,000 officially recognised potential sites for CHP in the UK, there is an opportunity to create new alliances between environmentalists and industry. Indeed, our negotiated changes to the post-privatisation electricity picture will, in themselves, create new

### 'Too bad we had to destroy it to save it'

From Ms Deborah Kraak

Sir, The proposed restructuring of the Victoria and Albert Museum purports to be for the good of that institution. Yet the first step in this process is the elimination of six keepers and assistant keepers, universally acknowledged to be the leading experts in their fields, who have maintained and furthered the reputation of the V&A as the premier decorative arts museum in the world.

I have read numerous articles in which Mrs Esteve-Coll and members of the board of trustees explain that their actions are fiscally prudent, carefully considered and done with the best interests of the museum at heart. For all the techno-managerial talk it comes down to one thing: the V&A has brutally removed its best scholars. This fact exposes the V&A to the amazement and ridicule of the international artistic and scholarly community.

Whatever anyone thinks of the new plan to separate keep-

### Other cities have CHP

From Mr William Orchard

Sir, John Hunt's article (April 6) on the importance of amendments to the Electricity Bill which would reduce the fuel burn through insulation. However, we still need energy to heat our water and buildings. Electric heating requires 2.3 times the fuel burn of gas heating, and seven times the fuel burn of combined heat and power (CHP) heating.

The amendments aim to put the CHP option on an equal footing with nuclear power, and remove a market distortion. Berlin, Paris, Copenhagen, Helsinki and Stockholm already have CHP systems. The debate will show whether Mrs Thatcher, who has taken central role internationally in tackling the world's "greenhouse" problem, is prepared to take a small practical step towards reducing it.

William Orchard, 3 North View, Wimbledon Common, SW19

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Life on the frontier of nuclear power
One country's showpiece can be another's nightmare, writes Bruce Clark

IN Gross Pfladerstroff, on the French side of the border, the mayor has a German name. In Klein Pfladerstroff, on the German side, the mayor's surname is French.



That is how closely the French region of Lorraine and the German federal state of Saarland are intertwined. On the French side, there may be some bitter memories of German armies but they are well buried.

Saarland government leaflet (right) calls for a shutdown of the nuclear plant across the border... The continuing legal and political dispute is a fascinating study in microcosm of the yawning cultural gap between France and West Germany over ecological issues.



The two regions had been doing business for centuries before Bismarck or Hitler came along. At the frontier, the guards have little to do but wave through Lorrainers on their way to work in Saarland, or Germans driving to their second homes in France.

Germany, the more you oppose the reactors. German doubts about Cattenom go back a decade (among the first to express them was Mr Helmut Kohl, before he became Chancellor), but Saarland's campaign really began after the 1985 victory of the Social Democrats in state elections.

A few miles away, in his office in the heart of the nuclear complex, Mr Alain Lafontaine, director of the French installations, reels off the replies. Yes, German reactors have more cooling and power generation systems, but French ones are twice as powerful. Yes, German reactors are covered by steel, but French ones have two layers of concrete which are just as good.

There is glaze in his voice as he pronounces that 5 per cent of Cattenom's output is sold to West Germany. "Lafontaine said that no Cattenom electricity would pass through Saarland - but he doesn't control the grid," he chuckles.

It is that the Government of Saarland, backed by Luxembourg and many German municipalities, has waged a relentless legal and political battle to paralyse what Lorraine sees as the showpiece of its economy - and many Germans consider a deadly ecological danger.

The Social Democrats place massive emphasis on the environmental and are committed to the phasing out of West Germany's own nuclear programme. Spearheading Saarland's campaign are Mr Oskar Lafontaine, the state premier, and a possible future chancellor, and his environment minister, Mr Jo Leinen, an intense young lawyer who used to be a full-time "green" agitator.

So have personal relations between the Lorrainers and the Saarlanders come under strain? Remarkably, they have not noticeably deteriorated. Were this an Anglo-French dispute, one would expect language on both sides to be laced with dark, chauvinistic innuendo - and an upsurge, in Britain, of anti-European sentiment.

The Cattenom dispute is more than a game: the time and money spent in the courts is proof of that. But the conflict does not appear to have shaken either pro-European sentiment or personal relations.

The apples of discord lie a few miles inside the French border at the village of Cattenom: four giant concrete cylinders which tower over the flat fields of Lorraine. Each one contains a 1300MW pressurised water reactor (PWR) of the kind that France has virtually mass-produced, to the point where 70 per cent of its power comes from nuclear sources.

The margin of security is the same, there are just two different routes to achieving it," he insists. His tone is an engaging mixture of the earthy pragmatism of his native Massif Central and the elegant, didactic manner that a French education instils. He is insidiously convincing.

The dispute's protagonists enjoy a banking relationship and speak of one another with something like exasperated affection. Anecdotes are told of public debates on the nuclear issue in which French and German officials do verbal battle and then sit down to an enjoyable dinner.

As a Saarland official explains: "there is a certain consensus over the importance of good food and wine." So the Franco-German border may not be so disheartening a place for a European federalist after all.

The further left you go in French politics, the more you support the reactors. Mr Paul Souffrin, the popular doctor who is mayor of Thionville - a depressed former steel town to which the Cattenom reactors brought much-needed prosperity - is a Communist, and ardently supports la nucléaire.

German reactors have four refrigeration systems and four internal power generation systems; the French have only two of each. German reactors are surrounded by steel as well as concrete, while the French merely have concrete, which in older reactors is already showing fissures. French reactors are vulnerable both to crashing aircraft and terrorist attack.

The continuing legal and political dispute is a fascinating study in microcosm of the yawning cultural gap between France and West Germany over ecological issues. On the German side, there is a kind of "more-in-sorrow-than-in-anger" grigishness which infuriates the French

- who seem unwilling to believe, possibly because it is so foreign to their own thinking, that the German conviction is sincere.

The Germans look across the border and see an authoritarian state decreeing information about the environment to its own citizens and riding roughshod over the law.

The French perceive the 'Saarlanders' policy as a cynical attempt to shore up a subsidised (and arguably more luxurious) industry at the expense of France's courageous bid to achieve energy independence in defiance of a hostile world.

"The Germans made a terrible mistake by arousing French patriotism," says Mr Lafontaine.

There is glaze in his voice as he pronounces that 5 per cent of Cattenom's output is sold to West Germany. "Lafontaine said that no Cattenom electricity would pass through Saarland - but he doesn't control the grid," he chuckles.

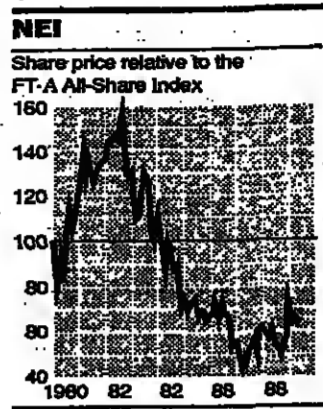
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Adding power to Rolls Royce

Last month's jump in UK input prices is yet another sign of the inflationary pressures now building up in the economy. If profit margins are not to be squeezed, output prices should be growing considerably faster, and this is something the Government cannot countenance if it is to maintain confidence in its anti-inflationary stance.



Rolls-Royce/NEI

Though there is more than a hint of coyness about the proposed merger between Rolls-Royce and NEI, there seems only an outside chance of a higher offer. Hostile bidders now know the price NEI sets on itself but most conceivable candidates seem either to be Japanese, or to be in the middle of tying up deals with QEC. Nor is it self-evident that 16 times historic earnings is cheap for a company with NEI's stock market history, and without any obvious treasures locked up in its peripheral businesses.

The grounds for upgrading Rolls-Royce's prospects look correspondingly modest. It is easy to see why it would wish to diversify away from its position as a virtual one-product company at the mercy of the dollar; and though there are few real points of contact between the two businesses, Rolls-Royce has a chairman with a lifetime's expertise in the business of power generation. But with the cancellation of Fawley and a question mark over the building of new coal-fired stations, prospects for UK power generation seem tied up in the uncertain details of electricity privatisation. Put another way, if NEI is to be run just as before, whatever made it willing to renounce its independence should put Rolls-Royce shareholders on their guard.

Gold Fields with this latest bid. As it is, it would be wrong to assume from yesterday's drop in its share price that Gold Fields has won the day.

The market seems to have been hoping that Minarco would have offered the sort of price that would have embarrassed Gold Fields' managers into dropping their US affiliate. Newmont, which is pursuing the main action against Minarco.

Nothing has changed on this score, and the most likely way that this bid will be allowed to proceed is if the US judge agrees to lift the injunction, which is something that neither party has much influence over. Gold Fields could well face an uphill battle persuading the big institutions to remain loyal, especially if the equity market takes another nasty dive over the next week or so.

Unilever

At first sight, Unilever's new borrowing limits suggest a rush of blood to the corporate brain. Not only has it adopted the Saatchi and Hanson approach of including purchased goodwill for the purposes of the calculation, it is also raising the multiple from twice to three times shareholders' funds thus adjusted. Assuming rough parity in borrowing limits between the UK and Dutch operations, the result is to raise the ceiling from 26bn to 41bn, for a company with shareholders' funds - on the conventional basis - less than a quarter of that.

Gold Fields

The battle for Consolidated Gold Fields is far more finely balanced than might be inferred from yesterday's 55p fall - to 213.40 - in its share price. Minarco's £15.50 final bid is not the knock-out blow some had been expecting, but a price of over 14 times Gold Fields' earnings for the year to June 1990 is not a frivolous offer either. Minarco already owns 30 per cent of this company, and if it had not insisted on issuing its own paper, it would almost certainly have bagged

problem seems to lie the other way round. After the goodwill write-off from the Chesborough-Pond's purchase, shareholders' funds at end-1988 were down on the previous year, at \$3.2bn; the inclusion of Fabergé will reduce them further to \$2.8bn. The group's present acquisitive plans seem to focus on the Far East and the food industry, probably through smallish deals in both cases. But to the extent that it buys brands, it would risk having its borrowing limits whittled down to a multiple of nothing. The involvement of Unilever in problems of brand valuation is the best proof so far that the debate will not go away.

Waterford Glass

Waterford Crystal continued to lose over £22m last year, and the management is wearing its hair shirt. Yesterday all the gory financial details of the production shambles at Waterford came tumbling out, as did Peat Marwick's damaging report on what went wrong. Nevertheless, the market has been left as confused as ever. The central question is whether Waterford can improve productivity enough to make itself competitive, and how long that will take. The answer depends largely on the unions, and the present management is sufficiently chastened by past unfulfilled promises to remain silent on how negotiations are going. The figures themselves are not especially reassuring, although sales were over 40 per cent higher in the second half than in the first, losses were cut by only a third.

If it all works, the renamed Waterford Wedgwood will consist of two profitable, complementary businesses with two first rate brand names. Such a prospect cannot have escaped scores of bidders who are looking for decent brands, but the marked absence of any interest so far is not surprising.

Swapo withdrawal clouded by 'confusion'

UNITED NATIONS peacekeepers yesterday began setting up assembly points for Swapo guerrillas in the barren bushlands of northern Namibia under the terms of Sunday's agreement to end eight days of border fighting. Reuter reports from Windhoek.

The South West Africa People's Organisation guerrillas are due to withdraw to Angola after fierce battles with South African-led troops. Last night, however, Swapo was asking the UN to provide clarification of the agreement.

Some of the issues raised by Mr Hamutenya had been tackled earlier in the day at a press conference in Windhoek, the Namibian capital, given by Martti Ahtisaari, the Finnish diplomat who heads the United Nations Transition Assistance Group for Namibia (Untag).

Some of the designated assembly points are in villages and guerrillas can gather at any church in the area, but the main posts are just concrete beacons set on hills along the border.

Mr Ahtisaari said radio messages were being beamed into the hush every hour, urging Swapo fighters to report to Untag and surrender their weapons. He said similar messages would be broadcast from the assembly points, which would be as high and as visible as possible.

G + W move fuels bid speculation

Continued from Page 1 in exploiting fully the global opportunities for expanding our communications operations," he said.

Gold Fields rejects final offer from Minarco

Continued from Page 1 - of one Minarco share (last night down 2p at £7.41) plus £23.50 cash for every two Gold Fields shares - was final and that only Gold Fields' shareholders who accepted by the final closing date of April 26 would have the opportunity of electing to receive either more Minarco shares or more cash.

Human rights issues not on agenda for talks Chinese leader aims to boost world stature in Japanese visit

By Robert Thomson in Tokyo LI PENG, the Chinese Premier, begins a visit to Japan tomorrow that will be as important for the development of his own fledgling international stature and his reputation back home as for the furthering of bilateral relations.

Human rights issues not on agenda for talks Chinese leader aims to boost world stature in Japanese visit

rapid elimination of Japan's huge bilateral trade surplus, which had reached \$6bn in 1986 and \$4bn in 1987. Chinese leaders had warned that ties were threatened by the surpluses, which were seen in Peking as a sign of exploitation by Japan and which prompted anti-Japanese protests by Chinese students.

WORLD WEATHER

Table with 4 columns: Location, Temp, Wind, Rain. Lists various global locations like Moscow, London, New York, etc.

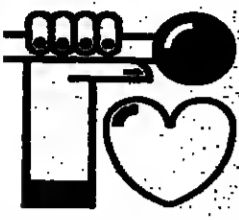
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# FINANCIAL TIMES SURVEY



**Strong reactions to the white paper on improving the efficiency of the National Health**

**Service have been countered by a vigorous defence from Kenneth Clarke, the Health Secretary.**

**A survey by Alan Pike, Social Affairs Correspondent**

## Responding in metaphors

**MEDICAL METAPHORS** abound in the debate over the future of health care in Britain. It is a debate which has continued unabated since the publication of the white paper "Working for Patients".

Supporters say the reform package is a wonder drug which will rejuvenate the tired, bureaucratic old National Health Service.

Opponents reply that the plans are at best experimental surgery, being applied wholesale without any clinical trials to assess the likely effect on patients.

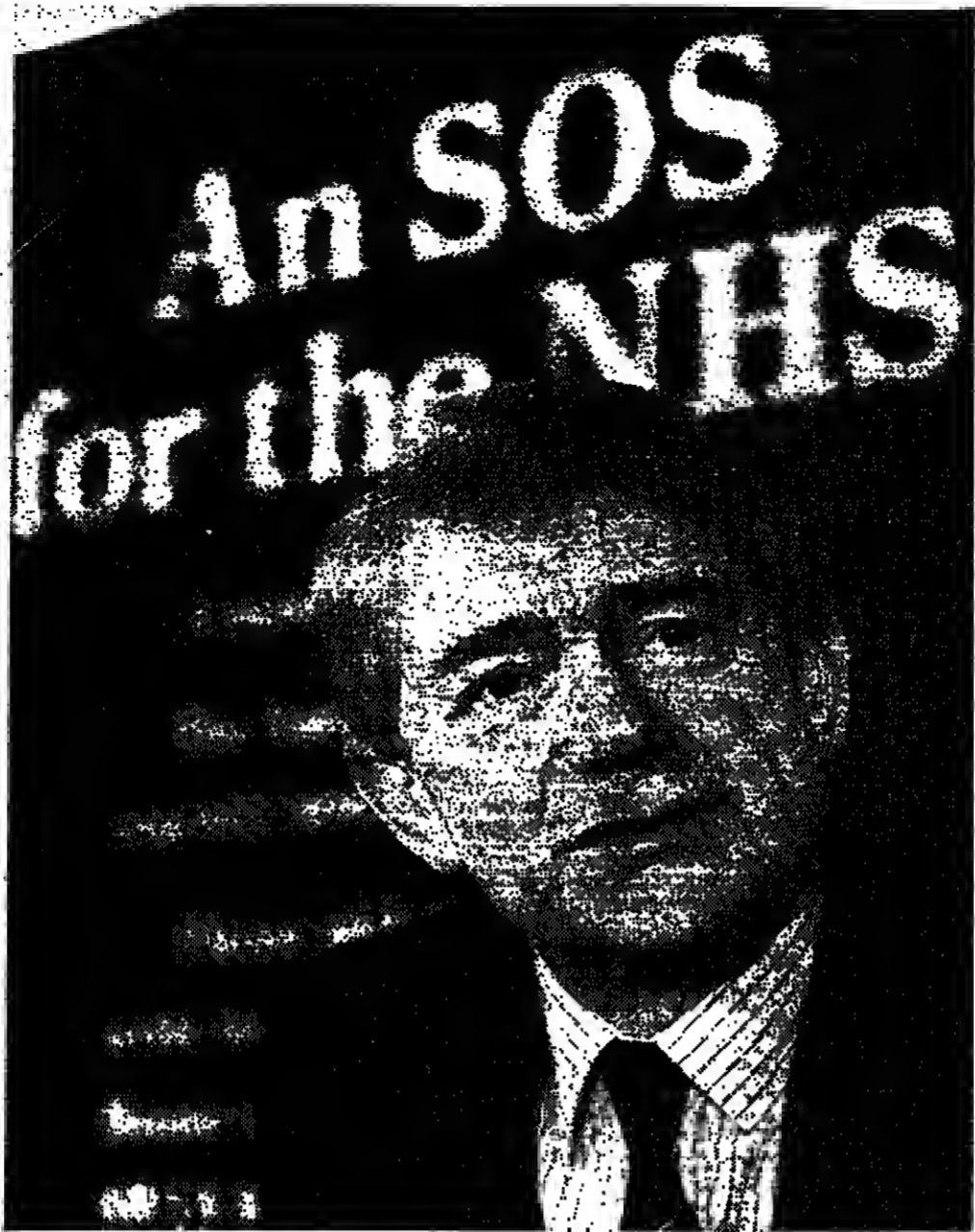
Many of these patients are now trying to evaluate the Government's claims that the changes will increase their power as health consumers against the British Medical Association's warnings that they will undermine the quality of care. Has the Government discovered a cure to the NHS's problems which will carry it strengthened into the next century? Or, in Francis Bacon's medical metaphor from nearly 400 years ago, is the remedy worse than the disease?

Part of the explanation for the furious reaction to the Government's proposals is that the remedy, in the eyes of critics, does not address itself to what

they believe is the disease. When, in January 1988, the Prime Minister announced the review of health care which led to "Working for Patients" the NHS was - at least according to the diagnosis of those working in it - suffering from underfunding. The review was set up after three months of unprecedented publicity about closed wards, delayed operations and surgeons spending afternoons on golf courses because their health authorities could not afford to let them work.

As the BMA, Royal College of Nursing and others have been quick to point out, the white paper does not address the specific funding question or offer new money. The Government's proposals, says Dr John Marks, chairman of the BMA council, offering another medical metaphor, "involve not an extra penny at a time when the NHS is dying from financial anaemia."

The white paper has met widespread opposition from the medical profession. This month the BMA, which has appointed the advertising agency Abbott Mead Vickers SMS to conduct a national campaign to inform the public of its concerns, began issuing hostile leaflets to every GP's surgery in the UK.



## Health Care

Mr Kenneth Clarke, Health Secretary, in an interview in this survey, says he had "no expectations whatsoever of any support from the medical representative bodies" and so is not disappointed by their response. The BMA insists that the opposition from the medical profession is deep and spontaneous, and says Ministers are wrong to suggest that it is being whipped up by the representative organisations. So far, the medical profession has remained united in its

opposition, with critics including not only the BMA but the highly respected royal medical colleges. Many royal college leaders are particularly worried about what they believe is a growing crisis in Britain's medical schools because of financial and other pressures, and are disappointed that the white paper does little to address this issue. Mr Clarke has also faced the hurdle of having to negotiate new contracts with GPs at the same time as he has been trying to

win their support for his proposed reforms. Nevertheless, the Government remains determined to go ahead with its plans, which are designed to separate the financing of health care from its supply, make the NHS more cost-effective and efficient and increase patients' powers as consumers. One of the greatest unanswered questions about the reforms concerns their likely cost. There will be some relatively major specific costs -

Dr Michael Wilson, chairman, General Medical Services Committee, at a British Medical Association conference on the white paper

putting adequate computer systems into hospitals to provide the information base on which so many of the reforms depend could run up a £400m-£500m bill - but there are likely to be other, less easily quantifiable, costs as well.

One of the freedoms which the Government intends to bestow on its proposed self-governing hospitals is the right to set their own pay levels. This will lead to hospitals competing not only for patients but for staff - doctors and nurses and, with the proposed devolution from the centre, an increasing number of accountants and computer staff.

Academic analysis of the Government's proposals suggest that this ending of the NHS's current role as a near-monopoly employer of labour could have an upward impact on salaries.

Mr Haydn Cook, manager of the Lister private hospital in London and a former NHS manager, predicts that some of the self-governing NHS hospitals will draw a disproportionate amount of income from their reputations in specific specialist services.

This, he says, will give enormous market value and power to the teams providing these services. "I can envisage some doctors, like footballers, having transfer fees which reflect the huge value they will have for a hospital."

Professor Alan Maynard, director of the Centre for Health Economics at York University, shares the view that, although the efficiency of the NHS might be improved considerably by some of the reforms, they contain cost inflation dangers which could undermine the service.

In an assessment of the proposals, he says that the changes need to be better designed and implemented if, as the Government apparently desires, the efficiency of the NHS is to be enhanced. "If, however, the Government wants to alter radically the nature of the UK health care market, while pretending the contrary, it may have selected some measures which will do this efficiently at the price of greater inequality in access, inadequate and unequal quality of care and cost inflation."

Dr Michael Goldsmith, a part-time research fellow at the Centre for Policy Studies and an influential advocate of ideas which appear in "Working for Patients" - he was an early enthusiast for separating the funding and provision of health care - rejects most of

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the criticisms. "There is no doubt that patients will get better quality of care. People will be treated as consumers and will have some real choice over where they go for treatment. GPs, by becoming budget holders, will have much more total control of their patients' care. They will be able to act as the patient's honest-broker, and the positive effects on job-satisfaction should be enormous."

One of the more certain aspects of the proposals is that their impact on the private sector will be widespread. Private health insurance companies are gearing up for a major increase in the market among the over-60 year olds next year, when tax relief is allowed on insurance premiums taken out by them or on their behalf. The decision to allow tax relief has provoked the most widely-criticised of the white paper's proposals but it will certainly enlarge the market among the elderly, where take-up of health insurance is currently very low.

Private hospitals, many of which already carry out work on contract for the NHS, envisage that a substantial increase in this type of activity will flow from the more open market in health care provision proposed by the Government.

Health authorities and GP budget holders will be expected to send patients to the hospitals which can carry out work most efficiently, in terms of both outcome and price. The private sector is convinced that the changes, allied to the Government's decision to introduce a commercial form of charging for capital assets in the NHS, will lead to fairer competition and enlarge the amount of work it does for the public service.

Mr Tony Byrne, chief executive of the Independent Hospitals Association, calculates that there is already sufficient capacity in the private sector for it to carry out another 400,000 operations a year for the NHS. He believes this capacity will grow as investors build new private hospitals to

handle NHS business, with some hospitals perhaps confining themselves to NHS work. There are predictions that the private sector might eventually treat more NHS patients than private ones.

The private sector is not, however, looking only at the NHS reforms for its future development. It is keen to offer a distinctive service outside mainstream areas of NHS activity, and occupational health has recently been identified as a leading growth area.

In a typical year Britain suffers 12m industrial accidents. An annual 8,000 deaths are due to work-related illnesses and 15 per cent of lost working days result from stress-related conditions.

Mounting competition to attract key employees and new legal requirements, such as forthcoming regulations on the control of substances hazardous to health and an EC directive on noise levels, are increasing the social and legal pressures on employers to provide more sophisticated occupational health services.

A number of the leading private health providers, including AMI Healthcare and Bupa, see substantial growth opportunities in the occupational health market. AMI already carries out programmes for a number of large organisations including Marks & Spencer and the Post Office, and Bupa has this year launched plans for 17 regional centres which it says will make it the largest occupational health service in the private sector.

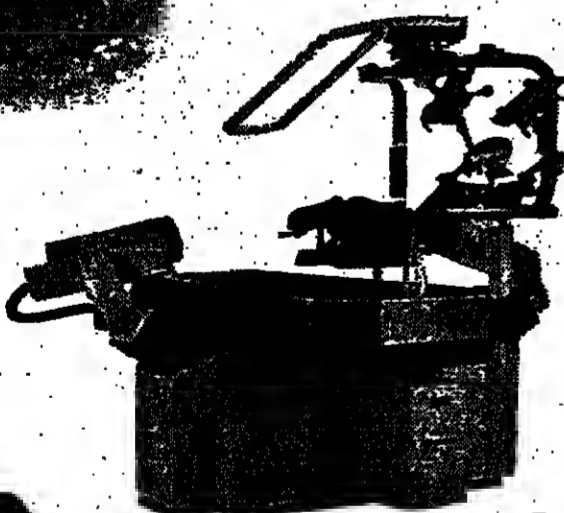
The Government's health care review will prove good news for computer suppliers and management consultants, as health authorities and hospitals begin introducing the information and managerial changes which will be necessary to make the new structure work.

"The scale of the changes envisaged in the white paper is vastly greater than even most people in the NHS expected, and managing the transition while continuing to keep the service running on a

Continued on Page 2



Who's developing special nursing homes to care for the elderly?



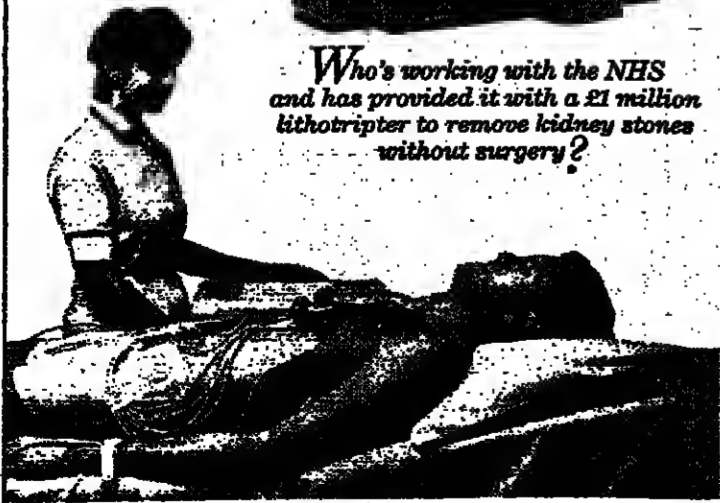
Who's working with the NHS and has provided it with a £1 million lithotripter to remove kidney stones without surgery?



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HEALTH CARE 2

Kenneth Clarke, Health Secretary, replies to critics of his proposals to reform the NHS

'Without a tight timetable, this might not happen at all'

AFTER TWO months of sustained and mounting criticism of his attempts to reform the National Health Service, Mr Kenneth Clarke, the Health Secretary, manages to remain relaxed as he discusses his plans.

But his relaxed style delivers a message of total determination which offers no comfort to his opponents. However much critics may shout, lobby and mount advertising campaigns, the reforms are going ahead.

"This is for real. We are not going to have pilot schemes with everybody studying them for three or four years and all the political opponents trying to wreck them. We are not going to have endless tedious discussions of the health service as to what should be done. This is all going to happen and I believe the response of the best people in the service will be for the medical profession to get involved and get some advantage from it."

Health, inheriting one of the biggest political issues in the health sphere since the NHS was set up in 1948 - the review of the entire future of the service which Mrs Margaret Thatcher, the Prime Minister, had established in January 1988.

The new Health Secretary put his own mark on the review's findings, which were published as the white paper "Working for Patients" in late January. But even supporters who are willing to give the ideas a try cast doubt on his breathless timetable, which involves getting many of the plans rolling over the next two years.

"One of my friendly criticisms of the health service is that everything happens too slowly," replies Mr Clarke. "This is a service which takes 15 years from start to finish to build a hospital. What we are introducing is not remotely new to other large-scale organi-

nothing to do with them, will have much more ability to influence and control how things are done."

"In the hospital service they will have the ability to operate within the clinical budgets of their teams, and make their own judgments about how best to deliver the service within available resources. If in general practice, they will have the opportunity of having substantial resources put in their hands to make their own judgments."

"My belief is that, once we get this well under way, the NHS will cease to be, as it appears, a state-owned, rather bureaucratic public service with great unevenness of performance across the country. People will notice that it runs more smoothly, and local patches of excessive waiting times and sub-standard performance should be reduced."

Is the opposition from the medical profession, which has warned that the plans are a threat to standards of patient care, greater than he expected?

"I am afraid I had no expectations whatsoever of any support from the medical representative bodies, so I have not been disappointed by their response." In Mr Clarke's judgement, the reaction from staff within the hospital service has been fairly favourable, with a considerable degree of interest and some support among consultants. There is, he says, particular interest in his plans for self-governing hospitals.

Among GPs the reaction has, he admits, been more cautious. Many observers would describe this as something of an understatement. But Mr Clarke says he always expected that the highest political battles would come from GPs, where the issues raised in the white paper have overlapped with a long-running negotiation on new contracts for family doctors.

He says that although the British Medical Association has been trying to rouse fears over proposals for GP practices to be offered the chance of becoming budget-holders, buying hospital care on behalf of patients, he believes up to a quarter of Britain's GPs are interested in the plan.

Mr Clarke's attempts to convince GPs of the merits of his white paper have not been

helped by being involved in the contract negotiations at the same time. The two issues overlap. Both the white paper and the contract proposals are aimed at increasing capitation payments - the amount of income based on the number of patients on GPs' lists. Mr Clarke regards this proposal as an incentive to doctors to provide the services patients want in convenient and appropriate ways.

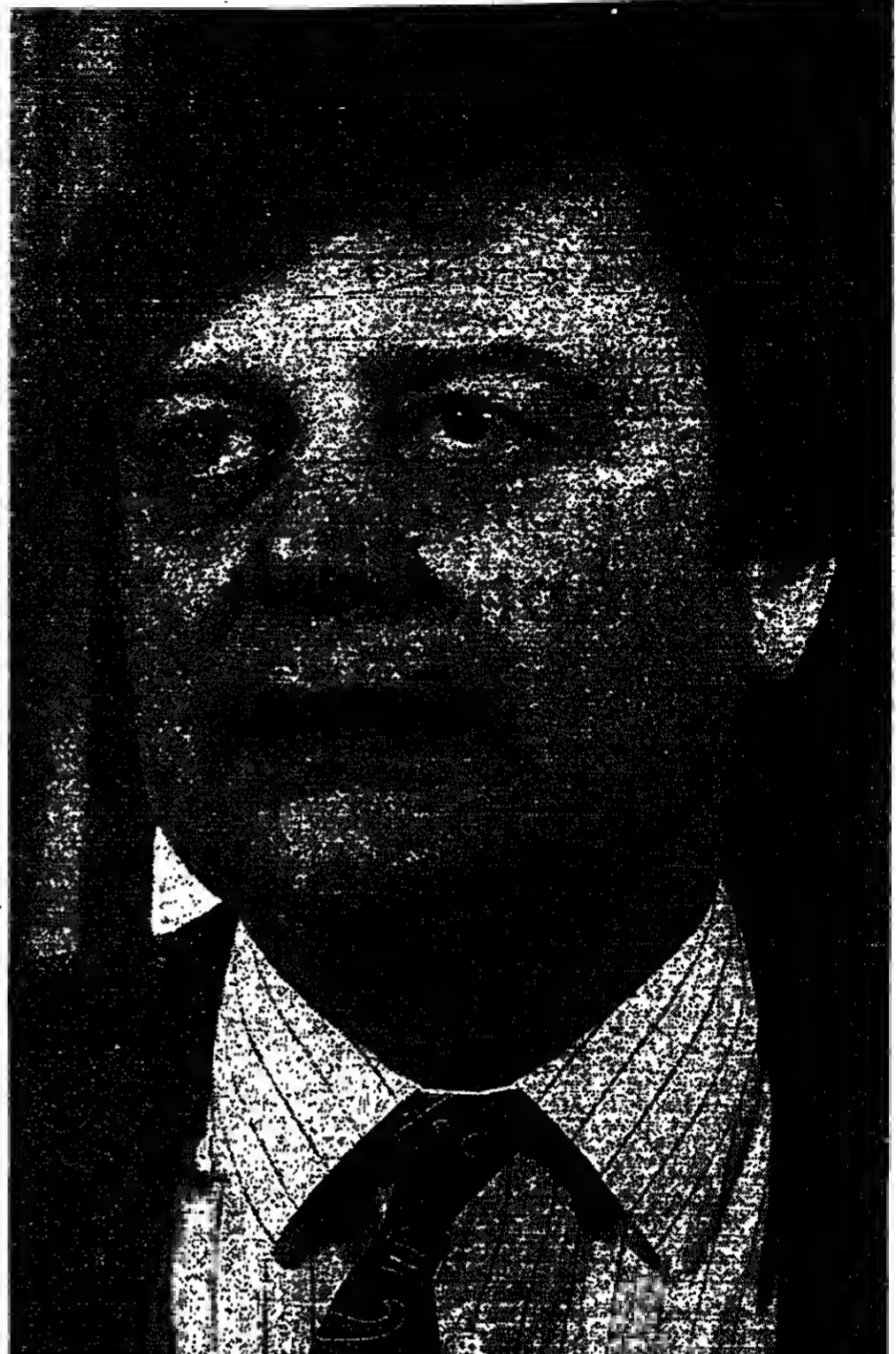
Critics disagree. They say it will lead to unproductive competition between GPs to attract extra patients, with patients judging GPs on their marketing rather than their doctoring.

At present, about 47 per cent of GPs' income is derived from capitation payments. "Working for Patients," the health care white paper, declares an intention to raise this to at least 60 per cent. But Mr Clarke admits that the Government actually intends to "go up to quite a bit above 60 per cent" because he

believes that the NHS is underfunded. And if Mr Clarke's aim of making the NHS more consumer-conscious and influenced by patient choice is achieved, it is likely to bid up public expectations and hence total costs.

"At the moment, every time there is any problem, the cry of underfunding goes up and nobody has a clue whether it is because you are spending too much on the laundry or what it is," responds Mr Clarke. "It is true we will have much more idea of where the money goes and therefore, if money is running short, people will make a much better case. I don't mind that. The money will go where a well-founded case is demonstrated."

"Some system of financial rationing is inevitable in any system of health care. I don't think any society is yet wealthy enough to provide all the finance on demand for all clinical needs. The amount of money you could spend on



Kenneth Clarke, Health Secretary: a message of total determination

"They have said: 'We don't think you should do this.' I have said: 'Thank you very much. Now can we address ourselves to the question of how we are going to do it?'"

Mr Clarke stresses the point. He wishes to make it absolutely clear that the changes are going ahead. "Once there is general acceptance that this is going to happen, people will throw themselves into making sure it happens properly in their neck of the woods."

The Government had gone to the British Medical Association and other representative medical bodies with its proposals and asked them to discuss how to implement them. "They have ignored this. They have come back and said: 'We don't think you should do this.' I have said: 'Thank you very much, I hope you feel better for having said that. Now can we address ourselves to the question of how we are going to do it?'"

Mr Clarke enjoys a reputation for being sympathetic to the overall concept of the NHS. Between 1982 and 1985 he was Minister of State, responsible for Health, at the old Department of Health and Social Security. When the DHSS was split up last summer, he became Secretary of State for

sions. I think that without my determination to get on with it by setting a tight timetable there is a serious danger that it would not happen at all."

Mr Clarke and his fellow Health Ministers have this month taken themselves into the lion's den, addressing meetings of hostile GPs and other critics around the country in an attempt to present the proposals in a positive light. So what, in his view, are the most important positive aspects of the changes?

"The essential benefits for the public are that the service will be run in a more business-like way. It will be more consumer-conscious and more influenced by patient choice. The use that we make of money will be improved in the sense that it will go where the work is being done best, and where patients are most satisfied by what is being done."

"Doctors, instead of sometimes being frustrated by management problems in a service where they think management and financial problems are

regards capitation as the best reflection of the workload being carried by each doctor."

Mr Clarke says he always recognised that there would be difficulties in persuading GPs to accept the proposed changes. The reforms involve a change of culture, introducing such factors as competition, the right to advertise, and performance-related pay.

Ever since the white paper was published, Mr Clarke has faced questions about the costs of his proposed reforms. Some specific costs - like the need to instal computers in hospitals to enable them to run proper systems of budgeting and charging - will eventually be quantifiable.

But potentially, the financial implications of the reforms go much further than this. At present, the NHS, unlike conventional businesses, rarely knows the precise cost of specific activities. Once the reforms in information and budgeting systems make such costs known, interest groups will have had ammunition to help prove that particular ser-

"Some system of financial rationing is inevitable. The amount of money you could spend on health is near-limitless. So there will always be pressures of that kind."

But, adds Mr Clarke, if patients see themselves as customers, he believes the pressure of competition will lead to health services being provided in a more efficient and cost-effective way. He hopes this will be reflected not only in better financial management, but also in reduced waiting times because patients will be able to go where the work can be done most quickly.

He accepts that, if the reforms demonstrate that an adequate level of health care cannot be provided in particular areas, this is likely to provoke demands for more money. If this leads to an increase in the proportion of Britain's gross domestic product spent on health, that would be a more sensible way of achieving it than the present approach, where people wrote articles arguing that Britain should spend a higher proportion of GDP because Finland did.

How does Mr Clarke see the future of Britain's private health sector?

"I see an expanding private sector because I think that's the sort of society we are. Disposable incomes are rising and people with more disposable income are now beginning to want personalised choice in health care, in just the same way as they are accustomed to choosing their car and choosing their house."

He accepts that there are differences within the Conservative Party between those who believe the NHS should be a

restidant safety net "picking up the bits that the better-off can't insure for" and those who see it as a vigorous competitor in the total health care arena, continuing to provide a comprehensive service to all.

Mr Clarke holds the latter view. He believes that the NHS should be as effectively run as a private sector organisation, and that it should give the private health sector a good run for its money. He is

convinced that will be to the overall benefit of health care in Britain. His reforms, he adds, are likely to keep the private sector on its toes.

"I am very clear that competition between the NHS and the private sector should be on a level playing field. It is important that we do not allow the NHS to have an inside track of public subsidy in competition with the private sector." He stresses that he wants the two sectors to behave like sensible competitors, with the health service placing contracts with the private hospitals where it can do so cost-effectively, and selling its own facilities to the private sector.

Mr Clarke completely rejects the Labour Party's initial response to his proposals - that they are a step towards privatising the NHS - although he accepts that if he had privatisation plans his reforms would be a necessary first step. It would be hard to

privatise an institution which had no idea of its basic costs.

He says the biggest threat to the NHS might have been if the Government had done nothing - allowing it to continue with an inadequate management structure, a financial crisis every two or three years, over-strong unions dominating the service and the distribution of money "largely determined by who makes the most noise in the local newspaper." Had this gone on, so many people might have left the NHS by voting with their feet that drastic action would have been required.

The proposed reforms were necessary to create a well-run organisation. But there was no intention of privatising the NHS. Apart from the fact that he would be against it personally, it would not be political common sense. "It would be political suicide to do it now, and I don't see anything in 10 years' time that is going to stop it being political suicide

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301A



Dr John Marks, chairman, British Medical Association council

In metaphors

Continued from Page 1

day-to-day basis is going to be the key issue of the next few years," says Mr David Watkins, of Kingsley Lord, a firm of management consultants which has worked with the NHS on the introduction of performance-related pay for its senior managers.

One of the most crucial changes, involving both management structures and information systems, will be the rapid extension to hospitals throughout the country of the Department of Health's resource management initiative - at present an experiment at six sites. The initiative involves doctors and other professional staff more directly in management and provides accurate information on the cost and outcome of treatment.

Introducing the reforms in "Working for Patients" is not the only pressure on Mr Clarke and his fellow health ministers. Health care systems throughout the developed world face a number of common problems, including rising costs, the uncertainties of

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**HEALTH CARE 4**

**HEART DISEASE**

**Where Britain is lagging behind**

HEART DISEASE is Britain's biggest killer and efforts to reduce its toll are proving less successful than in comparable countries.

About 180,000 people die each year from coronary heart disease, and a further 2m suffer its effects. Quite apart from the human cost, the NHS's treatment costs exceed £500m a year. A National Audit Office (NAO) study suggests that around £250m is spent in sickness benefits to coronary sufferers, before taking account of broader economic costs arising from lost productivity.

which kills 500 people a day. The National Forum for Coronary Heart Disease Prevention - whose members include heart charities, the British Medical Association, royal medical colleges and the National Association of Health Authorities - wants the Government to set up an inter-ministerial group on coronary heart disease prevention.

This would co-ordinate policy between government departments, on similar lines to groups which have been established to deal with alcohol problems, drug abuse and AIDS.

After Your Heart" campaign allocates more than a third of its budget to advertising and only 10 per cent to grants to health authorities, at a time when many health authorities' coronary prevention programmes are hampered through lack of funds.

A survey by the Faculty of Community Medicine - part of the National Forum - found that 50 per cent of district health authorities had plans for developing coronary prevention programmes, but only 24 per cent had the money to implement them. A NAO study

**Australian, New Zealand and US falls in coronary deaths are much sharper**

Compared with these huge bills, the NAO report suggests that the amount spent on preventing coronary heart disease, while difficult to quantify, is closer to £10m a year. The NAO says that "much remains to be done" if Britain is to emulate overseas achievements in the field of prevention - death rates in some developed countries have declined four to five times more than in Britain. Australia, New Zealand and the US all show much sharper rates of reduction in coronary deaths than Britain.

The report has been welcomed by a wide range of health organisations. They say the NAO has confirmed their own view that the Government has failed to organise an adequate response to a condition

The National Forum believes a ministerial committee going across several departments might end what it regards as contradictions in present policy. It says these include:

- mounting a campaign to encourage teenagers to stop smoking, while permitting tobacco companies to sponsor sporting events, and allowing increases in tobacco taxation to fall below the rate of inflation;
  - encouraging the public to adopt healthier diets while failing to ensure that foods are adequately labelled to show nutrition content;
  - urging people to take more exercise while constraining the Sports Council's budget.
- The group believes the public is now generally aware of the risk factors associated with heart disease, and thinks the time has come for the Government to redirect resources from advertising the risks to funding schemes of practical assistance.
- It is concerned that the Government's £4m a year "Look

**A campaign team of three was too small to cope with follow-up action**

of a sample group of district health authorities found that a quarter completely failed to mention coronary heart disease prevention in their short-term programmes for 1988-89.

The NAO concludes that the "Look After Your Heart" campaign, started in England in 1987, suffered in its early stages from missed opportunities, caused partly by staff shortages. Although nearly 500 companies, for example, expressed an interest in the campaign, follow-up action could not be taken in most cases because the campaign team of three was too small to cope.

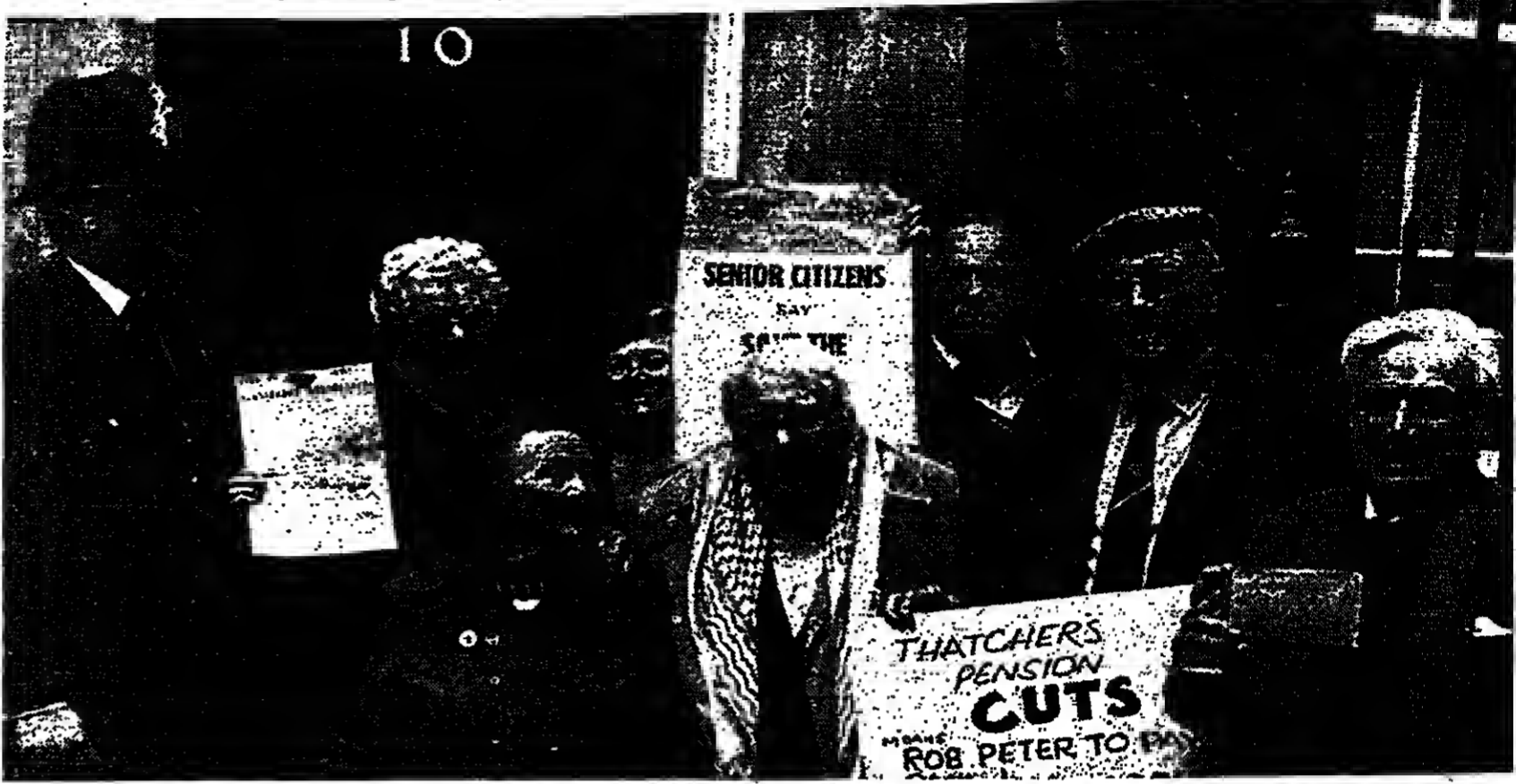
The report comments favourably on "Heartbeat Wales," a programme in the Principality which is operating around measurable targets - for instance, to reduce the proportion of smokers in the 16-64 age group by at least 5 per cent by 1990.

This programme, says the report, is based on an extensive survey of the lifestyles and risk factors of the Welsh population, with a structured plan of action to tackle each identified risk.

The programme had established effective links with a large number of outside agencies, leading to many health promotion initiatives. These included lean meat labelling and education programmes involving supermarket chains, a community first-aid training programme and special initiatives for primary school children.

**The future of community care**

**Warning of financial crisis unless allowances rise substantially**



Jack Jones, ex-leader of the transport union, leads a protest to 10 Downing Street by senior citizens. There will be far more in that bracket by the next century

NOW THAT the white paper "Working for Patients" has been published, Health Ministers and their senior officials are directing their attention to an issue of at least equal magnitude - the future organisation of community care.

Many critics argue that the Government should have tackled the questions of acute medical treatment, which are addressed in "Working for Patients," and long-term care at the same time. But Ministers took the view that this would have produced an impossibly complex agenda.

It is now more than a year since Sir Roy Griffiths, the Government's health service adviser, produced a report recommending a variety of changes to improve the way in which care in the community is delivered for adults who are mentally ill, mentally or physically handicapped or elderly. The recommendations envisaged local authority social services departments taking the lead role.

Demographic changes will produce dramatic increases in the proportion of very old people in the population

between now and the early years of the next century. This has profound implications for both public policy and private provision of care home places.

The Treasury's bill for the board and lodging payments which finance elderly and handicapped people's accommodation in residential homes

provided and financed. The private sector has been responsible for almost all the growth in care home provision during the 1980s. A review of the market by Laing & Buisson, publishers of private health care and long-term care directories, shows that the number of private nursing home places increased by 29 per cent between 1987 and last year, with the private sector now estimated to be a £1.6bn industry. An increasing number of corporate providers are moving into a sector once dominated by privately-run homes.

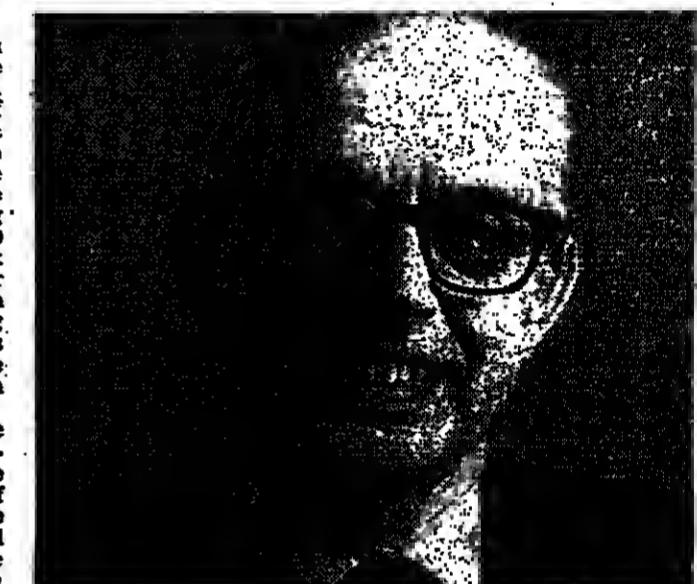
The future financing of the inevitable growth in community care is the dominant issue facing the sector. In spite of the £1bn being spent by the Government on board and lodging payments, both private and charitable providers warn that they face a financial crisis if the Department of Social Security does not substantially increase residents' allowances.

The Registered Nursing Home Association says there could be a financial crash in the independent sector without higher payments.

**Some charitable organisations have been forced to restrict admissions to people who can afford to pay their own fees**

is already around £1m a year. It is estimated that an extra 100,000 places in care homes will be required by the end of the century.

But even with such a growth in places, an increasing amount of care will have to be provided in individual's own homes - raising questions about how this should be



Sir Roy Griffiths, the Government's health service adviser

If adds that homes are able to sustain themselves financially only by subsidising the fees of residents on DSS income support from the payments of those paying their fees. But the proportion of people paying their own fees is declining.

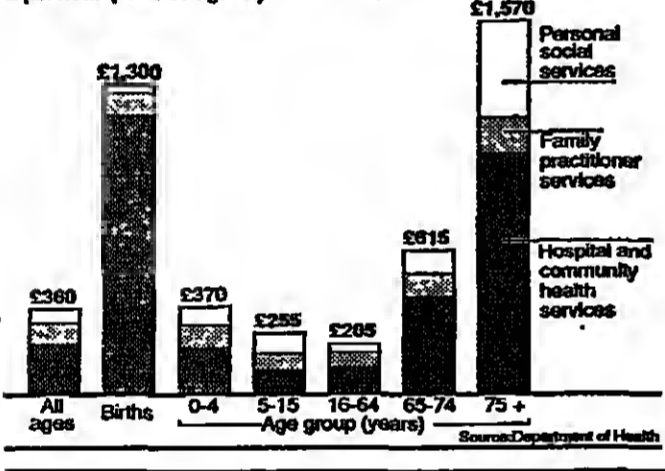
Financial problems are leading to some homes refusing to take publicly-financed residents because of the levels of payment.

The National Council of Voluntary Organisations has given a similar warning on behalf of the charitable sector. Some charitable organisations have been forced to restrict admissions to people who can

afford to pay their own fees. Mr Barry Palmer, chief executive of the Abbeyfield Society, which provides nearly 1,000 supportive houses for lonely, elderly people says many residents are now forced to rely on charity to help meet their charges.

"We are a charity and proud of the fact that we can keep costs down, but our residents have never, or should never be, objects of charity. There are other organisations who care for the frail and disabled who face this dilemma, and we urgently call on the Government to raise the residential care home allowance to a realistic level."

**Current expenditure per head (England)**



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**Turning Point's advice on drink and drugs**

**Problems to be tackled by the employer**

DRINK PROBLEMS in the workplace - and even more so drug problems - are often ignored by managers and employees alike for as long as possible.

But there are more positive options than doing nothing and Turning Point - Britain's largest national organisation for drug, alcohol and mental health problems - is actively involved in promoting them.

Next month, Turning Point, which celebrates its 25th anniversary this year, will stage a major conference in the City of London aimed at making personnel directors more aware of drink and drug problems at work.

Employers are encouraged to produce formal policies in consultation with trade unions

There are no precise statistics on the extent of drink and drug problems in the workplace. But one guide is provided by the fact that more than 25 per cent of people seeking help at drug centres have jobs.

Drink and drug problems in the workplace frequently result in unreliable performance, poor timekeeping, absenteeism and accidents. If ignored, they are likely to give rise to disciplinary and industrial relations problems.

Managers attending the Turning Point conference will be strongly advised not to ignore the problem. They will be told that the starting point - as with other health and safety issues - should be the

establishment of a clear workplace alcohol and drug policy.

Policies should be constructive and positive, emphasising the help which is available to an employee trying to overcome drink or drug problems. Turning Point helps companies prepare written policy documents, as well as offering training and research.

The Health and Safety Executive, CBI, TIC and the Advisory, Conciliation and Arbitration Service (Acas) all encourage employers in consultation with trade unions to produce formal policies. Industrial tribunals, when considering unfair dismissal claims arising from drink or drug issues, are likely to take into account whether or not a company has a formal policy.

Turning Point says the focus of alcohol and drugs policies should be improved work performance and attendance because this provides "a legitimate basis for the employer to intervene without meddling in an employee's private life."

The intention of policies should be to assist employees to overcome their problem. Policies should apply equally to all staff, and since alcohol and drug problems should be seen primarily as health problems, people seeking assistance should receive the same facilities as those with other forms of ill-health.

Turning Point became involved with drink and drug problems in the workplace in 1985. Since then, it has co-operated with the CBI to produce a booklet on drug problems at work, set up training programmes within companies, and is planning a research project on the nature and prevalence of drink and drug use in the workplace. It is hoped that this research will enable the effectiveness of company policies to be evaluated.

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## HEALTH CARE 6

## Glasgow's Healthy City Plan

## Cutting the death rate

GLASGOW, which, in spite of a much acclaimed urban renewal programme has some of the worst health problems in the western world, is this year engaged in a positive attempt to become a healthier city.

It is one of 25 European cities taking part in the World Health Organisation's Healthy Cities project, which aims to improve premature death and infant mortality rates and virtually eliminate infectious diseases by the year 2000.

Glasgow District Council, Strathclyde Regional Council, the city's two universities, Greater Glasgow Health Board and voluntary organisations are all partners in the project. A steering group last week produced an initial position statement, which will lead to a detailed Healthy City Plan containing specific health improvement targets in the autumn.

"We wish to return to the

principles of public health wherein we recognise that improvements in environmental and social conditions reduce the incidence of disease," says Dr Thomas Thomson, chairman of the steering group.

Glasgow's health record compares badly with the rest of Scotland, which is itself poor by international standards. If Glasgow death rates among under-65 year olds were reduced even to the Scottish average, there would be nearly 1,000 fewer deaths a year.

The city, like many parts of the UK, shows remarkable social and geographical disparities in its health indicators. People living in its most deprived areas are 2½ times more likely to die before the age of 65 than those in affluent parts of Glasgow.

Many of these deaths, says the steering group, could be avoided by a combination of

changes in individual life-styles and improved social conditions.

The Healthy City Plan in the autumn will be based on a detailed analysis of the state of health of the city's various communities and social groups, and will assess the impact of current health and social policies.

After the plan has been produced, the steering group intends to identify examples of good practice and extend these to other parts of the city, initiate a wide-ranging debate in Glasgow about health issues, develop education programmes in the universities, colleges and schools and create working links on health issues with other cities in the UK and elsewhere in Europe.

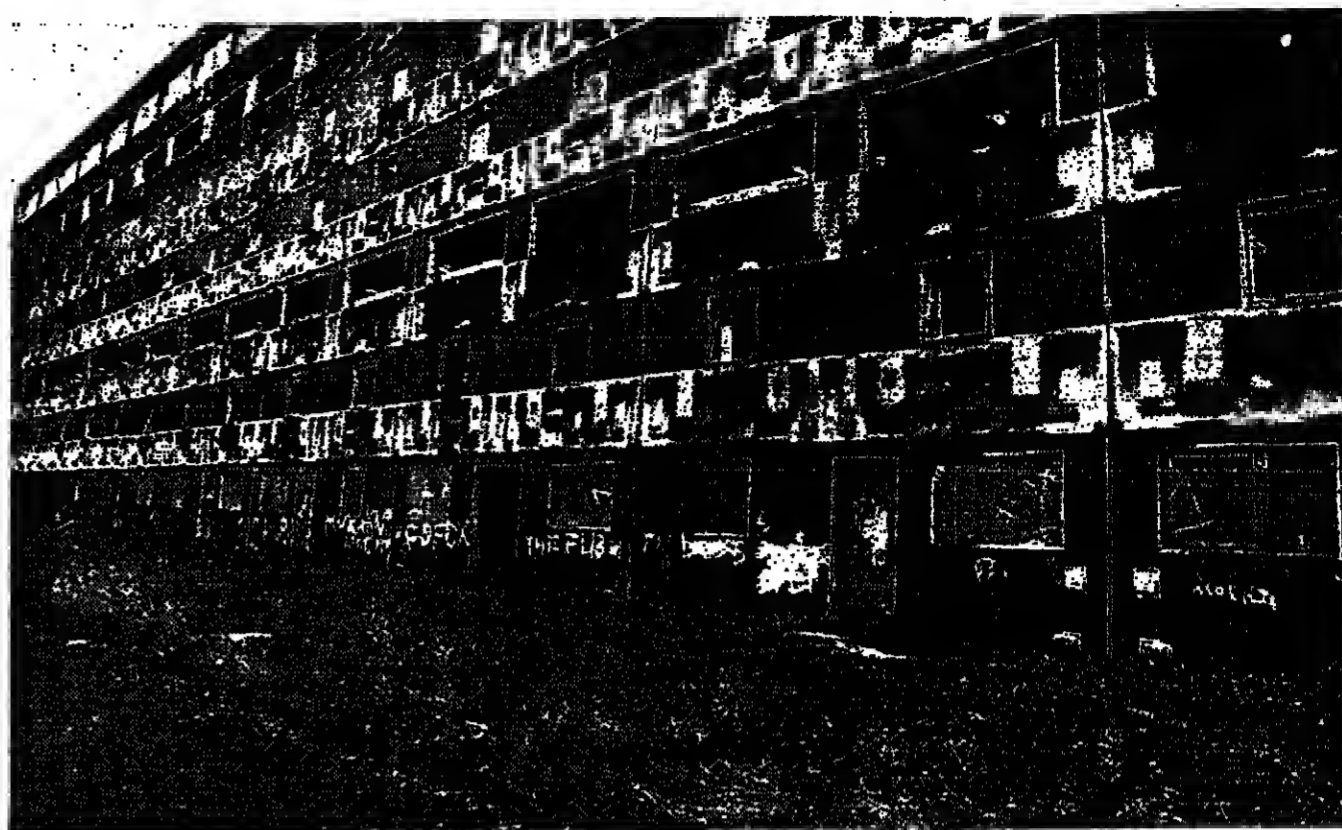
Glasgow, says the steering group in its initial position statement, has undergone a transformation through economic regeneration,

environmental change and cultural improvements. These include: the largest inner-city redevelopment project in Europe - and the widespread upgrading of old tenement flats.

Major new amenities like the Scottish Exhibition and Conference Centre have been developed and shopping facilities have been renewed.

But not everyone has shared equally in these improvements, says the group. Too many of Glasgow's citizens still live in poverty, with low incomes, in damp, unattractive and unsuitable housing and with insufficient social and leisure amenities, it adds.

"Many of these factors contribute to an unenviable record of ill-health in the city, in which death rates for both men and women are among the highest in the western world and are concentrated disproportionately among the poor."



Gorbals tenements: the city's high death rates "are concentrated disproportionately among the poor."

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## Reforms provide opportunities

## PRIVATE SECTOR

BRITAIN'S PRIVATE health sector could be just as radically transformed as the NHS by the Government's health care review.

The Government's proposals contain a clear opportunity for the private health insurance companies - the decision to allow tax relief on health insurance for people aged 60 and over - and some opportunities mixed with challenges for the private hospitals.

The tax relief provision comes into effect in April 1990. Both elderly people themselves and others purchasing private health insurance on their behalf - for instance their children - will be able to claim relief. The latter group is particularly significant in terms of the likely size of take-up.

The early months of next year will see the development and marketing of new packages from the health insurers aimed at elderly people and their families. This will build upon recent attempts by many of the insurers to make private health insurance more accessible to the elderly and people on relatively modest incomes. These developments include the introduction in 1987 of Budget BUPA from the British United Provident Association, the leading UK company in the field, which aims to give the main forms of surgical cover at competitive costs; Private Patients Plan's Retirement Health Plan, which has no

upper age limit; Sun Alliance's Prompt Care Plus Plan, which is open to anyone up to the age of 74, and Crusader Insurance's link with Nuffield Hospitals in a bid to offer lower cost private insurance.

More than 5m people in the UK are currently covered by private medical insurance, some 70 per cent of them enrolled in schemes by their employers.

At present, a high proportion of people enrolled in employers' schemes leave them when they retire from work. The explanation is simple - they have to start paying their own contributions at a time when they move from salary to pension - but health care needs grow with age.

The market for private health insurance divides into three sections - individual purchasers, large companies enrolling their employees in schemes and smaller companies. "The boom area recently has been among the small companies," says Mr Roy Clarke, who is in charge of BUPA's insurance services.

"Smaller organisations competing for key staff increasingly have to offer a complete employment package, and health insurance forms a natural and expected part of this. It is from the smaller businesses, plus the surge of interest we are expecting from the over-60s market, that growth is likely to come."

Britain's private health insurers found that, in general, company-financed schemes were still restricted to directors, senior managers and other senior staff. Where health insurance was provided

as a free benefit, take-up tended to be high. But the survey showed that in voluntary schemes - where employees had to meet the cost - participation was usually well below 10 per cent.

Private hospitals have relatively high fixed costs, and the loss of overseas patients has had a severe effect on profit margins, particularly at some of the larger central London hospitals. The sector has been

occupational health as a significant area of future growth, and AMI has also established three private psychiatric hospitals.

But directors of private hospitals are currently concentrat-

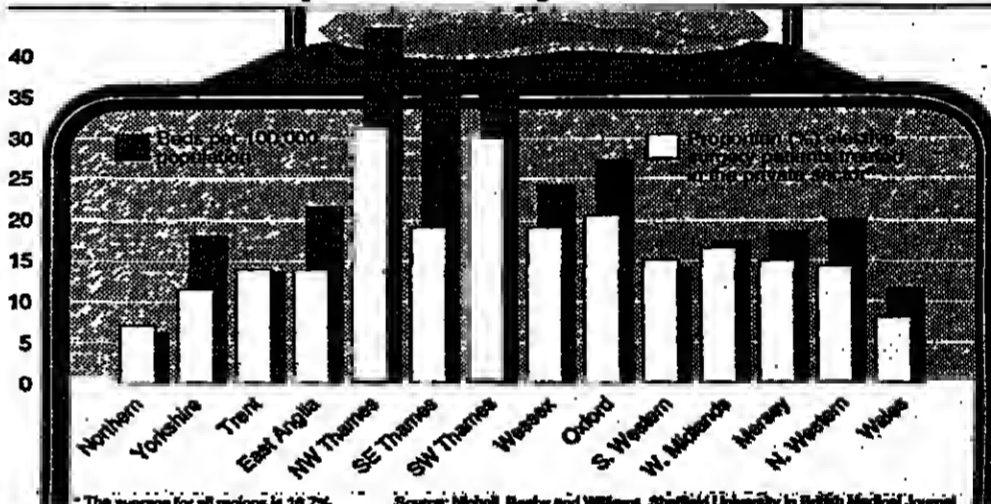
Many private hospitals already conduct operations under contract for NHS health authorities, and joint ventures between the two sectors are well-established. This type of activity is certain to increase as, under the reform of health financing proposed by the Government, health authorities and GPs' budget holders begin shopping around for hospital care.

"I envisage that the reforms could lead to some private hospitals concentrating exclusively on NHS patients," predicts Mr Tony Byrne, chief executive of the Independent Hospitals Association.

Provided there is genuinely fair competition between the public and private sectors, says Mr Byrne - which will depend on factors like the fine details of the Government's proposals to introduce a commercial form of charging for capital assets in the NHS - there is no reason why the private sector should not win large numbers of contracts in the open health care market. This could lead to investors building new private hospitals to take on growing amounts of NHS work.

"There could be a distinct role for the famous London private hospitals as centres of excellence in specialist fields, alongside the NHS teaching hospitals," suggests Mr Byrne. Private hospital directors are aware, however, that a more open market has its price. The self-governing hospitals which the Government intends to establish in the NHS will also have to work hard to attract patients and, alongside new opportunities, the private hospitals will find new competition.

### Private beds and private activity 1986



Tax relief on health insurance contributions for people aged 60 and above is a direct benefit to the private sector flowing from the Government's health care reforms. The private hospitals have been offered something more indirect - the opportunity to compete in the free health care market which the Government is trying to create.

Britain's private hospitals have experienced mixed fortunes in the 1980s. The influx in overseas, particularly Middle Eastern, patients for treatment in Britain has declined sharply during the decade.

forced to look to expansion in the UK market for future growth.

Last year, more than 94 per cent of in-patients in AMI Healthcare's UK hospitals - which include the famous Harley Street Clinic and the Portland in London alongside a dozen other acute hospitals in London and elsewhere - were from the UK.

While 94 per cent of AMI Healthcare's £108m turnover last year came from the acute sector it is, like other private health organisations, actively developing new activities. Both AMI and BUPA have identified

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### Improving the life of the elderly

PARTNERSHIP in Practice, a private joint initiative in health, social care and housing for elderly people is being launched today in London.

Help the Aged (UK) and EGV Fonden of Denmark have joined forces to form a commercial enterprise which, they say, is unique because it will promote and develop partnerships between statutory, voluntary and private sectors for the provision of facilities and services for elderly people.

The enterprise will provide qualified and experienced management and consultancy services for any organisation "as long as it subscribes to the principles of quality, personal choice and dignity which Partnership in Practice will promote."

Help the Aged believes that the Danish cultural environment has managed to promote the status of retired and elderly far more effectively than that in Britain. Its partner, EGV Fonden, has for many years acted as agents to Danish public authorities in the design and development of housing, community care and extra care facilities.

The new company says that it is very unusual for any project aimed at improving the life of retired or elderly people to be contained within a single organisation - generally there has to be co-operation between a number of agencies to guarantee the success of the project.

Mr John White, chief executive of Partnership in Practice, says: "We will adopt a pragmatic approach to the many issues that confront providers in all sectors today, but will do so according to professional



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principles and standards of excellence that will demand improvements in the way services and facilities are being developed by the public and voluntary sectors and by private enterprise.

"We are confident that this service will be invaluable to any organisation concerned with the needs of elderly or frail people."

Financing Healthcare for the Elderly, a report by James Webber, has recently been issued by Tillinghast, part of Towers Perrin, the manage-

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## INTERNATIONAL COMPANIES AND FINANCE

## Hersant cashes in on Grupo 16 rift

By Tom Burns in Madrid

MR ROBERT HERSANT, the French media entrepreneur, has exploited a deep rift in Grupo 16, the Spanish publishing company, to acquire a 30 per cent stake in the organisation whose titles include the news magazine, Cambio 16, and the newspaper, Diario 16.

Mr Juan Tomas de Salas, Grupo 16's founder, majority shareholder and president, said yesterday he was prepared to buy back the stock acquired by Cepresa, Hersant's holding company in Spain. However, business sources said this could be prohibitively costly as the French company had acquired shares in the past week for up to 15 times their nominal value.

The purchases mark a long

awaited incursion into the Spanish media by Hersant, publisher of France Soir and Le Figaro, which had failed in attempts to buy provincial titles.

It follows Mr de Salas's controversial sacking last month of Diario 16's campaigning editor, Mr Pedro J. Ramirez. Government interference was alleged to have been behind the firing. Mr Ramirez left the newspaper after a reported attempt to interest Mr Rupert Murdoch's News International in its possible purchase.

A statement issued by Diario 16 said the Hersant group's takeover attempt had failed. It added fuel to the hostilities by accusing Mr Alfonso de Salas, the brother of Grupo 16's chair-

man, of aiding Hersant in buying minority holdings.

Mr Alfonso de Salas, who resigned as director-general of Grupo 16 following Mr Ramirez's dismissal, has sold his 5 per cent holding in Grupo 16 to Hersant. Others who have sold to Cepresa include a former vice president of Grupo 16, a former editor and a former columnist of Cambio 16 who were both founder members of the magazine, and the widow of the group's former chief executive.

The Diario 16 statement said the French company's acquisitions had been financed by a credit line issued by Banesto, the Spanish bank. It said Mr Juan Tomas de Salas had written to both Banesto's chair-

man, Mr Mario Conde, and to Mr Hersant, asking them to withdraw the Grupo 16 bid.

Mr de Salas wrote in the same vein to former Prime Minister, Mr Adolfo Suarez, leader of the minority liberal party, CDS, who was also named in the statement as aiding Cepresa in its takeover attempt. Mr Suarez denied any connection with the bid.

Mr Juan Tomas de Salas says that, through his own shareholding and that of syndicated stockholders, he controls almost 60 per cent of Grupo 16. Cepresa, however, after a long period of waiting in the wings, appears determined to capitalise on the divisions within Mr de Salas's empire and to establish a firm base in Spain.

## Beijer to acquire US instruments distributor

By Sara Webb in Stockholm

BEIJER INDUSTRIES, the Swedish industrial group controlled by Mr Anders Wall, the financier, has made an agreed bid of SKr440m (\$68m), or \$17.5 per share, for Brinkmann Instruments, a US agent for marketing and distributing laboratory instruments.

Beijer said the acquisition would allow its Kebo subsidiary to start selling laboratory equipment in the important North American market where it has a strong position in the past. Kebo already sells rehabilitation and hygiene products (such as lifting and bathing equipment for the elderly) in the US from its Chicago office.

Brinkmann Instruments made profits of about \$7.8m (\$K150m) on sales of about \$70m last year. It is the leading US distributor of advanced pipettes to chemistry labs, and sells instruments used in the environment, for example for testing water and gases.

The US company has headquarters in Westbury, New York, and sales offices in Los Angeles, San Francisco, Houston, Atlanta and Chicago, as well as Calgary, Ottawa and Point Claire in Canada. It has a sales force of about 300.

Beijer's wholly-owned Kebo subsidiary is the market leader in the Nordic region. It uses the same suppliers as Brinkmann Instruments but claims to sell a broader range of products. "The acquisition will allow us to sell more of Kebo's products in the US in future and maybe some of Beijer's other products too," said Mr Wall, president and chief executive officer of Beijer.

Beijer Industries reported operating profit of SKr190m on sales of SKr4.1bn in 1988 and expects the acquisition of Brinkmann Instruments to help boost profit to SKr250m on sales of SKr5bn this year. The group said it was approached by Brinkmann Instruments recently and asked to act as white knight after the Prospect Group secured 26 per cent of Brinkmann's shares and made an offer of \$16.5 per share.

## Unilever of UK plans to double borrowing limit

By Nikki Tait in London

UNILEVER plc, the UK half of the Anglo-Dutch consumer products multinational, is seeking shareholder approval for an increase in its borrowing powers. If the move is approved, the company's borrowing limit will go up from around £3bn (\$5.1bn) to £7bn.

There is no specific restriction on the borrowing powers of Unilever NV, the corresponding Dutch half of the group. However, the aim is to keep the two halves of Unilever in balance, so the effective limit for the group overall becomes at least £4bn.

Unilever writes off any goodwill arising on acquisitions at the time that they are made. This change in treatment will apply only to the calculation of the company's borrowing powers and will not affect the published balance sheet.

Yesterday, Unilever plc said that, to date, acquired goodwill which has been written off stands at about £800m. The bulk of this results from the acquisition of Buxton in 1984 and of 25 per cent of Uni-

lever United States two years ago. The company played down suggestions that there was anything significant about the timing of the proposal, which will be put to shareholders at the annual meeting on May 9.

In a letter to shareholders, chairman Mr Michael Angus said: "The limitation has not been revised for over 40 years. The directors believe that in today's rapidly changing markets, they need to react quickly to commercial opportunities as these arise."

Unilever's proposals follow similar moves by two other large UK companies, Hanson and ICI. Both these companies plan to include acquired goodwill when the borrowing limit is calculated, but the multiple has not exceeded 2½ times.

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## Cash-flow prince starts French family feud

By George Graham in Paris

NOT FOR the first time, a French family-controlled company is having to wash its dirty linen in public. After such celebrated family squabbles as the Hérard-Dubreuil against the Citroëns at cognac house Rémy Martin, or the Vuilleumier against the Charbonnats at LVMH, it is now the turn of the 125-year-old shipping company, Delmas-Vieljeux.

Delmas-Vieljeux has for a year been the object of the solicitations of Mr Vincent Bolloré, whose boyish good looks and financial skills have endeared him to French headline writers as "le Petit Prince du cash-flow".

Mr Bolloré wants to group his SCAC transport company, one of the leading French forwarding agents, with Delmas-Vieljeux, France's largest private sector shipping company with 46 vessels. Mr Tristan

Vieljeux, chairman of his family group, is willing to discuss co-operation and a possible shareholding link at the level of the operating company, Société Navale et Commerciale Delmas-Vieljeux, but refuses absolutely to let Mr Bolloré into the capital of the holding company, Compagnie Financière Delmas-Vieljeux.

Enter Mr Claudio Palazzolo, whose wife, Francine, is a Delmas heiress with some 2 per cent of the Compagnie Financière's capital, and who has, according to Mr Vieljeux, bought another 8.5 per cent "on behalf of a third party".

Mr and Mrs Palazzolo complain that they have "for a long time been faced with the fait accompli on all major decisions of the Delmas-Vieljeux group" and are therefore backing Mr Bolloré.

The counter-attack came yesterday morning from Mr Mau-

rice Delmas and his sister, the Princess Ruspoli, renewing their support for the management of Delmas-Vieljeux and "dissociating themselves totally from the declarations of Francine and Claudio Palazzolo, which can in no circumstances translate the point of view of the entire Delmas family".

Mr Vieljeux drove the nail in further yesterday afternoon, noting that Mr Palazzolo used to be a managing director of the company, but "I had to get rid of him five years ago because of his unsuitability".

The chairman's position appears for the moment to be close to impregnable. The founders' families, excluding Mr and Mrs Palazzolo, control 46 per cent of the voting rights in Compagnie Financière, while various solid allies, including subsidiaries of the group, have a further 9 per

cent. The only question mark appears to be Compagnie du Midi, which last year merged its shipping and transport interests with Delmas-Vieljeux in return for a 38 per cent stake, giving it 32 per cent of the voting rights.

Midi's new chairman, Mr Claude Bébear, wants to concentrate on the group's insurance interests rather than its traditional industrial side, but he has nevertheless stated that he has no intention of selling.

In any case, the family shareholders have pre-emption rights on his stake.

Nevertheless, Paris stock market aficionados have enormous faith in the ability of Mr Bolloré to pull rabbits out of his hat. Compagnie Financière's shares were still being bid up yesterday at FF13,931 (\$631) in a thin market, with hardly any stock available.

## GIB bids \$125.7m for rest of Scotty's

By William Dawkins in Brussels

GIB, Belgium's largest supermarket group, yesterday launched a \$125.7m offer for full control of Scotty's, its US associate company, which owns 154 hardware and do-it-yourself stores.

GIB, formerly known as GB-Inno-BM, first bought a significant stake in Scotty's in 1979

and now holds 43 per cent of the US company's 14.7m shares.

The Brussels-based group, Belgium's largest employer, is offering to buy the remaining 57 per cent at \$15 each, valuing Scotty's entire equity capital at \$220.5m.

The offer was made in a let-

ter to Scotty's board, suggesting that the proposal should be considered by a committee composed of those Scotty's directors not affiliated with GIB.

The letter also promises GIB will not sell its Scotty's shares, nor support the sale of the company to a third party.

GIB announced a rise in sales from BFr140.8bn in 1987 to BFr170bn (\$4.35bn) last year.

● Bekasert, the world's leading producer of steel wire and cord, has increased its net dividend on 1988 profits by nearly 20 per cent to BFr280 (US\$7.1) per ordinary share, from BFr235 the previous year.

## Alitalia blames fog and strikes for 21% decline

By John Wyles in Rome

ALITALIA, the troubled Italian state-owned airline, has blamed "acts of God and man" for a 21 per cent fall in net profits last year and the cancellation of any dividend payment to ordinary shareholders.

The company's results highlight the wretched period through which it is passing, savaged by strikes and bad weather on the operating front, and by managerial upheavals in which Italian political parties are playing a less than constructive role.

Despite a 5.5 per cent increase in turnover to L3,256bn (\$2,368m), profits fell from L68.5bn to L52.5bn. Apart from persistent fog, which closed northern Italy's main airports for days on end last

winter, the company also lays the blame for this performance on congested skies in Italy and abroad, and on strikes by air traffic controllers, customs officers and refuelling personnel.

Currently its operations are being disrupted by disputes with cabin crews and pilots over the removal of pay agreements which expired more than a year ago.

Against this bleak background, Alitalia suffered both a loss of international market share and a decline in passenger ratios.

Eighty one per cent owned by IRI, the state holding company since November 1985, the flotation came in the year in which Baxter took over American Hospital Supply.

Baxter said it would continue marketing diagnostic products through International Reagents. Green Cross said the move would strengthen joint development of drugs.

It is paying Y1.685 per share, compared with the Y1.950 flotation price of 3½ years ago - since when International Reagents shares have touched Y3,000 before falling back to trade around the original level.

## Baxter sells Japanese drug stake

By Gordon Cramb

BAXTER International, the US medical equipment group, is to sell its stake in a Japanese pharmaceuticals venture set up 20 years ago by its American Hospital Supply offshoot.

The 31.5 per cent holding in the Kobe-based International Reagents, which makes blood inspection and physicochemical products, is being bought for Y12.8bn (\$96.7m) by Green Cross, an Osaka drug group.

Green Cross will thus take control of International Reagents with a 63.1 per cent stake in the company, which was launched on the second section of the Tokyo Stock Exchange in November 1965. The flotation came in the year in which Baxter took over American Hospital Supply.

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This announcement appears as a matter of record only

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DM 150,000,000  
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February 1989

The right international connections are helping LOPEX go places.

PRELIMINARY RESULTS	Year ended 31 December 1988	Year ended 31 December 1987	% Change
TURNOVER	154,198	142,095	+9%
REVENUE	50,307	38,476	+31%
PROFIT BEFORE TAXATION	6,522	4,703	+39%
PROFIT AFTER TAXATION AND MINORITY INTERESTS	3,348	2,256	+48%
EARNINGS PER SHARE	20.41p	16.03p	+27%
DIVIDEND	6.0p	5.0p	+20%

LOPEX Communications group

The 1988 Report and Accounts will be posted to shareholders on 11 April. If you would like a copy please contact: The Secretary, Lopex plc, Alliance House, 63 St Martin's Lane, London WC2N 1BH. (Telephone: 01-836 6381).

INTERNATIONAL COMPANIES AND FINANCE

# TDK takeover plan for US chip maker may hit controversy

By Ian Rodger in Tokyo

TDK OF Japan, the world's largest maker of magnetic recording tapes, has made a \$900m, or \$30 a share, agreed bid for Silicon Systems, a California-based semiconductor maker.

The takeover offer is likely to arouse fresh anxieties in the US about Japanese advances in high technology industries, and will provide a second test of new foreign takeover review legislation introduced in the Omnibus Trade Act last year.

In February, President George Bush approved the takeover of Monsanto Electronic Materials, a maker of silicon wafers for semiconductors, by Huls, the West German chemicals group, despite loud opposition from senators in Congress and from US semiconductor makers.

Handling of the TDK/Silicon Systems case will be watched carefully by Japanese Government and industry officials, who have been disturbed by the rise of anti-Japanese sentiment in the US. They will be on the lookout for any sign of discrimination.

A Ministry of Trade and Industry (MITI) official, commenting on the Monsanto case, wondered if the deal would have been approved if the bidder had been a Japanese company. In 1987, Fujitsu, the leading Japanese electricals group, abandoned an attempt to take over Fairchild Semiconductor in the US in the face of strong local opposition. Fairchild was a large supplier of chips to the US military.

Under the new US foreign review legislation, the Committee on Foreign Investment advises the President whether to allow a takeover.

Dr. Carmelo Santoro, chairman of Silicon Systems, said that the transaction would "allow our stockholders to receive a substantial premium over recent trading prices and to receive full cash value for their investment." It would also make it easier for the company to raise money for expansion.

TDK said that it was making the takeover to enter the semiconductor business. It was already a large user of chips in the production of electronic components, but it wanted to get into production of chips as well.

The group considers that the management of Silicon Systems is excellent and TDK's resources would help it implement plans to raise sales from the current \$120m to a \$1bn annual level. Mr. Santoro would stay on and head TDK's chip production business.

TDK officials acknowledged yesterday that the proposed takeover would probably cause political controversy. It will argue that there is no national security concern because Silicon Systems has no business with the US military. Its speciality is in making mixed signal (analogue and digital) integrated circuits, 80 per cent of which are used in hard disk drives and the rest in telecommunications modems.

Also, TDK suggested that its takeover might help reduce tension between the US and Japan over semiconductors. Mr. Hiroshi Sato, president of TDK, noted in a statement: "We feel that we can expand the sale of Silicon Systems products in Japan."

The US Government has been pressurising Japanese industry to buy more US chips. Two years ago, it imposed punitive 100 per cent tariffs on a range of Japanese electrical product imports, partly because of slow progress in US chip sales in Japan. In association with a 1986 bilateral semiconductor trade agreement, the US made clear its expectation that the US share of the Japanese chip market would rise from about 8 per cent to 20 per cent. It is now about 10 per cent.

TDK had net income of ¥22.5bn (\$160.5m) on sales of ¥418.4bn in the year to last November. Silicon Systems had net income of \$12.7m or \$1.67 per share on revenues of \$120.5m in its year to October.

# Japan's earthmovers look abroad

Nick Garnett on increasing production of machinery overseas

Japanese makers of construction and earthmoving machinery are slowly increasing their production capacity outside Japan. Some 21 facilities are owned, partly or wholly operated, or planned by Japanese companies outside their domestic market, mainly in the US and Europe.

These projects range from building on greenfield sites to setting up joint ventures with North American and European producers. There are also several deals in which factories owned by western producers are now virtually given over to making Japanese-designed machinery, with most of the major components imported from Japan.

The latest of these, agreed last month, involves the Koehring division of Terex Corporation which is to build hydraulic excavators for Ishikawajima-Harima Heavy Industry (IHI) at its plant in Waverly, Iowa.

At the moment, output from Japanese plants in the US and Europe is relatively small. Mr. Chuck Yengst, a US analyst, estimates that Japanese production has taken 15 to 20 per cent of the North American construction machinery market, but most of these are direct imports.

These are brought in direct from Japanese producers or as part of broad, long-standing agreements between US and Japanese makers. For example, Caterpillar, the world's biggest manufacturer, has most of its excavators made by Mitsubishi Heavy Industries. Other US producers have joint deals of this type with the Japanese.

However, North American companies believe that, in the long term, production plants owned or partly controlled by Japanese companies outside Japan will become much more important.

"Right now, I think it will be

Type	%
Backhoe loaders	29.8
Wheeled loaders	17.6
Crawler excavators	13.8
Rough terrain forklifts	10.7
Wheeled excavators	7.2
Skid steer loaders	4.3
Mini-excavators	3.9
Others	6.0
<b>Total units</b>	<b>110,538</b>

Source: Concrete Intelligence Group

difficult for the Japanese to increase their penetration of the North American market much above what they have already," says Mr. Yengst. "In a few years' time, though, that just might change."

The Japanese have set up facilities in the US and Europe as a result of threatened or actual impositions of dumping duties on some equipment, and the strength of the yen.

The move has also come when manufacturing plants in Japan are bursting at the seams to meet huge domestic demand. Many factories there are working 10-hour shifts, six days a week.

"Japanese production capacity is constrained," says one US company manager. "That partly explains their lower production growth than some other areas in recent years, together with the depressive impact of recession the US and Europe suffered in the early 1980s which wasn't felt so much in Japan."

Production of construction machinery rose in North America from 54,900 in the depressed market of 1983 to 89,000 last year, a rise of 62 per cent, according to a report by the Corporate Intelligence Group, a UK-based market survey company.

In Western Europe, output increased by the same percentage, from 65,600 to 110,800, in Japan over the same period,

ers a range of products, four Dresser plants in the US and Canada and Komatsu's greenfield site in Chattanooga.

Some observers believe that this marks the start of Dresser's withdrawal from the industry - which the company denies.

"This deal is not working to Komatsu's benefit yet," says Mr. Yengst. "Komatsu wants to get on with this but cannot, because the Dresser people do not want them to move too fast. I think if Komatsu had its way they would probably phase out all the Dresser products."

The Japanese company probably could not do this now because some existing marketing deals involve the continued supply of Dresser models, and the necessary factory retooling would probably be too much to cope with in one go.

Komatsu Dresser possibly ranks now as the second largest construction machinery operation within the US, above Case and Deere.

There are many other deals in the US. Sumitomo has begun building excavators in the Kentucky facility of US company EMC Link Belt. Kobe Steel has its own facility assembling excavators in Georgia, and a deal for hydraulic cranes to be made in South Carolina by Century 2, the company bought out by the management from Panling and Harmschfeffer.

Kawasaki has opened a plant in Georgia to make wheeled loaders, and Deere has just extended its links with Hitachi to form a joint venture project building excavators in South Carolina.

Toyota, Nissan and Komatsu all have production facilities in the US making forklifts; and Furukawa and Kubota are among Japanese companies examining the possibility of setting up plants in the US.

U.S. \$250,000,000




## Republic of Indonesia

### Floating Rate Notes Due 1993

Interest Rate 10 3/4% per annum  
Interest Period 11th April 1989 - 11th October 1989  
Interest Amount per U.S. \$10,000 Note due 11th October 1989 U.S. \$546.46

Credit Suisse First Boston Limited  
Agent Bank

£100,000,000



## BRADFORD & BINGLEY BUILDING SOCIETY

### Floating Rate Notes Due 1998

Interest Rate 13 1/4% per annum  
Interest Period 6th April 1989 - 6th July 1989  
Interest Amount per £10,000 Note due 6th July 1989 £330.34

Credit Suisse First Boston Limited  
Agent Bank

# Saudi Cairo Bank trebles loss as it clears bad loans

By Gordon Crabb

SAUDI CAIRO Bank, the Jeddah-based commercial bank which is being overhauled after running up a disastrous SR400m (\$106.7m) deficit on precious metals trading, more than trebled net losses last year as it acted to clear its books of loans the new management regards as irretrievable.

After increasing the charge for bad debts to SR70.5m from SR14.5m, the 1988 loss reached SR110.5m compared with SR33.2m.

Non-performing loans are now estimated at as much as SR3bn total loans and advances are just under SR4bn. Mr. Wahib Binzagr, the businessman who took over as chairman last July, said in

London yesterday that SR2bn could be collected "promptly and without any problem," but that shareholders should supply the remainder.

Shareholders' funds stood at SR606.3m at the year-end after a previous doubling of capital. Saudi Cairo is half-owned by the Saudi Government with 20 per cent held by Banque du Caire of Egypt and the rest in private Saudi hands.

It has a balance sheet total of SR10bn.

The bank is also sponsoring a SR400m investment fund, placing an initial 30 per cent in the Saudi private sector. Public subscriptions will later be sought for the venture, called Saudi Industrial Development Company.

# Chinese Estates rights issue undersubscribed

By Michael Murray in Hong Kong

A RIGHTS issue from property investment company Chinese Estates, a unit of Hong Kong's Evergo group of companies controlled by the Lau brothers, has been received - undersubscribed - only 33 per cent of the HK\$657m (US\$84.2m) worth of shares have been taken up.

When the HK\$3.10 a share rights issue and a HK\$20m placement of new and existing shares was announced on March 7, Chinese Estates' shares were trading as high as HK\$3.52.

In the intervening period the local stock market fell, and when the deadline for applications expired last week the shares were trading at around HK\$2.90, leaving the underwriters to take up the bulk of the issue.

The issue was undertaken to reduce Evergo Holdings' stake in Chinese Estates, to comply with Stock Exchange regulations stipulating that 25 per cent of a listed company must be in public hands.

**Bankers Trust Holdings (U.K.) Limited**

Notice is hereby given that Bankers Trust Holdings (U.K.) Limited which is incorporated in Great Britain has changed its registered office to 1 Appold Street, Broadgate, London EC2A 2HE.

11th April, 1989

**BT Holdings (Europe) Limited**

Notice is hereby given that BT Holdings (Europe) Limited which is incorporated in Delaware has changed its principal place of business in the United Kingdom to 1 Appold Street, Broadgate, London EC2A 2HE.

11th April, 1989

NOTICE TO THE BONDHOLDERS OF

**SETTSU CORPORATION**

(formerly SETTSU PAPERBOARD MFG. CO., LTD.)

U.S. \$15,000,000 6% per cent. Convertible Bonds due 1992

Notice is hereby given that, as a result of the issuance by Settsu Corporation on 30th March, 1989 of its U.S. \$200,000,000 5% per cent. Guaranteed Bonds 1994 with Warrants to subscribe for 50% of common stock of Settsu Corporation with initial subscription price of Yen 998 per share, current subscription price for the above-mentioned Bonds was adjusted from Yen 333.30 to Yen 322.10 effective as from 31st March, 1989, Japan time.

**SETTSU CORPORATION**  
By: The Bank of Tokyo Trust Company as Principal Paying Agent

Dated: April 11, 1989

**The Hongkong and Shanghai Banking Corporation**  
(Incorporated in Hong Kong with limited liability)

**U.S. \$400,000,000**

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES (Fixed Interest)

Notice is hereby given that the Rate of Interest has been fixed at 10.4575% and that the Interest payable on the relevant Interest Payment Date July 11, 1989 in respect of \$5,000 nominal of the Notes will be \$131.32 and in respect of \$100,000 nominal of the Notes will be \$2,636.37.

April 11, 1989, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank

**CITIBANK**

**U.S. \$250,000,000**

**National Australia Bank**  
(Incorporated with limited liability in the State of Victoria, Australia)

Undated Subordinated Floating Rate Notes

Notice is hereby given that for the six months interest period from April 11, 1989 to October 11, 1989 the Notes will carry an Interest Rate of 10.65% per annum. The Interest payable on the relevant interest payment date, October 11, 1989 will be U.S. \$13,534.38 and U.S. \$541.38 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

April 11, 1989

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As of March 31, 1989, the unconsolidated net asset value was used 286,739,916.75 i.e. used 484.62 per share of used 100 par value.

The consolidated net asset value per share amounted, as of March 31, 1989, to used 472.56.

**CITY FEDERAL SAVINGS BANK**  
U.S. \$100,000,000

Collateralized Floating Rate Notes due October 1992

New Rate of Interest 10.3025% U.S.

Interest Payment Date: July 11, 1989.

U.S. \$100,000,000 Note

U.S. \$100,000 Note

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By: Citibank, N.A., CSI Dept.  
April 11, 1989, London, Agent Bank



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THE FINANCIAL PROFESSIONAL'S PUBLISHER

### INTERNATIONAL COMPANIES AND FINANCE

## Intel unveils powerful '486' chip

By Louise Kehoe in San Francisco

INTEL, the US microchip producer, yesterday announced a long-awaited expansion of its microprocessor product line with the introduction of powerful new chips that are expected to have a major impact upon the computer industry, dramatically increasing the performance of desk-top computers and creating a new class of multi-microprocessor systems that replace today's minicomputers.

The new Intel 486 chip is two to four times more powerful than Intel's current 386 microprocessors and provides mainframe computer-like performance of 15m instructions per second.

An important feature of the 486 is that it is totally compatible with earlier 386 microprocessors that are widely used in

personal computer products by IBM, Compaq and several other manufacturers.

With the 486, Intel aims to extend its dominant position in the personal computer chip market to counter rising competition from Intel's competitors such as the Sun Microsystems Sparc chip, Motorola's 68000 Risc chip, the Mips Computer Systems chips and others in the computer workstation market.

The company also sees broad opportunities in the minicomputer market where multiple 486 microprocessors could be used together to build very powerful systems.

The 486 microprocessor gives customers the power to compete directly with Risc-based systems while protecting

their customer's investments in more than \$15bn worth of software, said Mr Claude Leglise, marketing manager for Intel's microprocessor division. Computer workstations, file servers and minicomputers built around the new 486 should be available in high volume next year, he added.

Intel said that the 486 will be available in the third quarter of the year in sample quantities. It will be priced at \$350 per chip, almost three times the price of the 386 microprocessor, leading analysts to predict that 486-based computers will cost around \$15,000-\$20,000.

More than two dozen leading computer and software companies endorsed the 486 at its introduction yesterday. Among them, Compaq Computer, Hewlett-Packard, Apricot Com-

puter, AST Research, Dell Computer, NEC, Olivetti, Philips, Segment Computer Systems, Sun Microsystems, Unisys and Wang Laboratories all said they would use the 486 chip in future computer products. IBM added its endorsement but made no specific commitments to the chip.

In related announcements, Intel said yesterday it had boosted the performance of its 386 microprocessor to about 8m instructions per second. Twelve computer companies including Olivetti and Philips also introduced personal computers taking advantage of the new higher-speed 386.

Intel also announced a low-power version of the 386 specifically designed for use in battery-operated portable computers.

## Surge in broadcasting earnings lifts CBS

By Anahit Kalotay in New York

CBS, the big US media group, reported a gain of almost 200 per cent in its earnings from broadcasting in the first quarter, and a 27 per cent advance in net profits for the group as a whole.

CBS made net profits of \$56.1m or \$2.18 a share in the first quarter, compared with \$44.8m or \$1.74 from continuing operations a year ago.

CBS said that its broadcast group's sales increased by 5 per cent to \$730.9m, while operating profits from this division jumped by 194 per cent to \$46.5m.

The CBS Television Network, the second largest in the US, reported a profit in the latest period, compared with a loss the year before. CBS said it was benefiting from improved demand from advertisers and ratings gains in evening entertainment, sports and news.

Net corporate interest income was \$39.4m in the latest quarter, compared with \$31.5m the year before. The year-earlier figure included a pre-tax gain of \$14m on sales of Treasury securities.

Dow Jones, the leading US business publishing and financial information company, reported a small decline in underlying earnings, despite a big gain in first-quarter net.

Dow Jones made net profits of \$209m or \$1.99 a share in the first quarter, compared with \$104m or \$1.08 last year. But both results included big one-time items. The latest profit included a net gain of \$164m from the sale of the company's stake in Continental CableVision.

Excluding these special items, Dow Jones said it earned \$36m or 36 cents a share in the last quarter, compared with \$38m or 41 cents the year before. Revenues grew by 4 per cent to \$407m.

Pre-tax operating income fell by 1.5 per cent to \$91m, primarily because of continuing weakness in the financial advertising at the Wall Street Journal, the company's flagship publication.

Advertising income was down by 11.5 per cent in the quarter and 23.8 per cent in the year, the group's financial weakness. Total revenues from advertising publications were down by 4.8 per cent to \$183m. Operating earnings of the information services segment rose 0.6 per cent to \$55m.

## Bronfman cuts stake in Cineplex

By David Owen

A GROUP that includes Mr Charles Bronfman and Claridge Investments, the Bronfman-controlled holding company, is to reduce its stake in Cineplex Odeon, the Canadian film exhibitor.

The stake will be purchased by Mr Garth Drabinsky, chairman of Cineplex, Mr Myron Gottlieb, vice chairman, and others. Under the terms of the deal, 7.26m common shares will change hands for C\$17.50 a unit, or C\$127m (US\$107m).

The transaction will reduce the Bronfman group's holding in Toronto-based Cineplex from about 24.6 per cent to 9.3 per cent (or 18.5 per cent of common shares). The Drabinsky group's interest will correspondingly increase to 15.2 per cent (37.8 per cent of common shares). Cineplex's largest shareholder, with 49.6 per cent of outstanding equity, is MCA of the US. MCA's stake - acquired in 1986 - is in the form of subordinate restricted voting shares. This block gives it a one-third voting interest in Cineplex less one vote.

Bronfman interests have been associated with Cineplex since the late 1970s, twice raising their stake in the group when it was facing difficulties. Cineplex, which reported net income for 1988 of US\$44.8m, has recently been selling assets to reduce its debt load. It has sold about a 49 per cent interest in a laboratory and film production centre and 50 per cent of Universal Studios Florida to the UK's Rank Organisation.

## Digital revamps micro range

By Louise Kehoe

DIGITAL EQUIPMENT, the world's second largest computer manufacturer, has revamped the microcomputer segment of its widely used range of office computers with new high-performance models, a new entry-level model and price cuts on some existing products.

The new machines include MicroVAX Models 3300 and 3800 that deliver up to one and a half times the performance of existing top of the range MicroVAX computers, extending the product line into the "mid-range" minicomputer performance sector. Prices start at \$51,000.

The new systems will support up to 23 active users performing continuous, intensive office work, the company said. The new MicroVAX 3300 and 3800 systems combine the most powerful performance of any MicroVAX system with increased mass storage capacity, greatly expanding the range of solutions the MicroVAX family can provide, said Mr Dominic Lavery, vice president for Low End Systems.

The new products are aimed at boosting sales in market segments where Digital is facing increasing competition from manufacturers of microprocessor based multi-user

systems and workstations. Orders for MicroVAX products have been declining in recent months, according to industry analysts.

Digital introduced new VAX servers for users of networked systems. It also launched a system for the real-time transaction processing market including applications such as process monitoring, computer integrated manufacturing and data acquisition.

An entry-level MicroVAX for one to five users was unveiled at a US price of \$25,000. Digital lowered the price of some existing MicroVAX models by around 15 per cent.

### NORTH AMERICAN NEWS IN BRIEF

FORD MOTOR of the US said yesterday it had promoted Mr Allan D. Gilmour to executive vice president, corporate affairs, and designated Peter A. Mendenhall as the new chief executive officer of the Office of the Chief Executive, writes our Financial Staff.

Mr Gilmour had been executive vice president, international automotive operations. Mr Louis R. Ross will succeed Mr Gilmour, while Mr Alexander J. Trotman replaces Mr Ross as executive vice president, North American automotive operations.

Goodyear Tire & Rubber said it expects earnings for the first quarter to approach the year-ago period's \$95.2m or \$1.67 a share, on sales of \$2.65bn. Mr Tom H. Barrett, chairman and chief executive, told the annual meeting.

"After a detour in the last half of 1988, it now looks like the North American tyre division is getting back on track with the rest of our tyre operations, and the general products group is continuing at the same record clip it did in 1988," Mr Barrett said.

Abbott Laboratories, the Illinois-based pharmaceutical group, boosted first-quarter net profits from \$172.1m or 76 cents a share to \$198m or 88 cents, spurred by new products.

Sales rose from \$1.19bn to \$1.3bn. Mr Robert Schoellhorn, chairman, cited "a continuous stream of new products that improve the quality of health care, while reducing the cost of treatment, such as the new formula for the infant formula" mentioned as one of these products. Abbott said sales of pharma-

ceutical and nutritional products rose to \$68m this quarter from \$65m the year-ago quarter.

Hospital and laboratory product sales totalled \$23m in the first quarter, up from \$21m a year ago.

Sales in domestic markets increased to \$43m from \$77m in the 1988 first quarter.

International sales, including direct exports from the US, were \$45m, a 10.5 per cent increase from \$41m a year ago, it said.

Formica, the US laminated products concern, said a special committee of its board has received but did not approve a revised \$18.75 a share cash offer from FM Acquisition to acquire all its outstanding shares.

### NOTICE OF INTENTION TO REDEEM

To the Holders of

## BENEFICIAL OVERSEAS FINANCE N.V.

14 3/4% Notes Due May 15, 1992

NOTICE IS HEREBY GIVEN to the holders of the outstanding Notes described above (the "Notes") that, pursuant to the provisions of the Fiscal and Paying Agency Agreement Dated as of May 15, 1989 and the Notes, Beneficial Overseas Finance N.V. has elected to and will redeem on May 15, 1989 all of its outstanding Notes, at a redemption price equal to 101.5% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after May 15, 1989 against presentation and surrender of Notes with coupons due May 15, 1990 and subsequent attached in lawful money of the United States of America, subject to applicable laws and regulations, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, as Fiscal and Paying Agent, in the Borough of Manhattan, The City of New York, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt (Main), London, or Paris or at the main office of Swiss Bank Corporation in Basel. All payments shall be made in United States dollars by check drawn on, or transfer to an account maintained by the payee with, a bank in New York City, subject to any laws or regulations applicable thereto.

Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient fall to provide the paying agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

The coupon due May 15, 1989 is to be detached and collected in the usual manner.

On and after May 15, 1989 the Notes will no longer be outstanding and interest thereon shall cease to accrue.

BENEFICIAL OVERSEAS FINANCE N.V.

By: Morgan Guaranty Trust Company

of NEW YORK, Fiscal and Paying Agent

Dated: April 11, 1989

**LEUEN INTERNATIONAL INVESTMENTS N.V.**  
US \$200 MILLION GUARANTEED FLOATING RATE NOTES DUE 1997

The interest rate applicable to the above Notes in respect of the three month period commencing 11th April 1989 has been fixed at 10.75% per annum.

The interest amounting to US \$26.70 per US \$1,000 principal amount of the Notes will be paid on Tuesday 11th July 1989 against presentation of coupon No. 25.

**BANK LEUEN TRUST COMPANY OF NEW YORK**  
Principal Paying Agent

bank leuen trust company of new york

**LEGAL NOTICES**

**SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY**

Notice is hereby given that the ANNUAL GENERAL MEETING of the Society will be held in the SOCIETY'S HEAD OFFICE, 28 ST. ANDREW SQUARE, EDINBURGH on Thursday, 20th April 1989 at 12.30 p.m. to consider the Accounts and Balance Sheet and Reports of the Directors and the Auditor, to elect Directors, to determine the remuneration to be paid to the Directors and the re-appointment of the Auditor.

A member of the Society entitled to attend and vote at any Annual General Meeting is entitled to appoint another person to attend and vote instead of him. Proxies must be lodged at the Society's Head Office not less than forty-eight hours before the time for holding the Meeting.

By Order of the Board  
D.A. BERRIDGE  
Chief Executive

**UNILEVER N.V.**  
Rotterdam The Netherlands

ANNUAL GENERAL MEETING OF SHAREHOLDERS

On Wednesday, 2nd May, 1989 at 10.30 a.m. in the "Golden Zaal" of the "Congrescent Congresgebouw de Doelen", Rotterdam.

**AGENDA**

1. Consideration of the Annual Report for the 1988 financial year submitted by the Board of Directors.
2. Approval and adoption of the Annual Accounts and appropriation of the profits for the 1988 financial year.
3. Appointment of the members of the Board of Directors.
4. Appointment of Auditors.
5. Authorization, in accordance with Article 28 of Book 2 of the Netherlands Civil Code, of the Board of Directors to purchase shares in the Company and to grant certificates therefor.
6. Questions.

This agenda, the Report and Accounts for 1988 and the information to be provided in accordance with Article 362, para. 1, of Book 2 of the Netherlands Civil Code and the further documentation pertaining to the Agenda are available for inspection by shareholders and holders of certificates of shares issued by Unilever N.V. at the Trusts' Office at the Company's office, Burg. de Jacobsluik 1, Rotterdam, and at the office of the Bank mentioned below, where copies may be obtained free of charge.

(a) Holders of bearer shares wishing to attend the meeting either in person or by proxy appointed in writing must deposit their shares certificates by Wednesday, 29th April, 1989 at the Company's office or at the office of the Bank mentioned below, Pappas Street, London EC2M 4DA or any of its branches. Upon production of the receipt form issued to them, such holders will be admitted to the meeting.

(b) Holders of registered shares for which certificates have been issued in another form and holders of isolated shares wishing to attend the meeting either in person or by proxy appointed in writing must notify the Company of their identity by letter, stating the numbers of the share certificates or of the holdings for the shares, which must reach Unilever N.V. (Holding Office) at Capenhurst, Burslem, Stoke-on-Trent, Staffordshire, The Netherlands, by Wednesday, 29th April, 1989.

(c) Holders of certificates for shares in Unilever N.V. issued by NV, Nederlandse Administratie, as Trustee of Amsterdam, "Nederlandse Administratie", wishing to attend the meeting without taking part in the voting must deposit such certificates by Wednesday 29th April, 1989 at any of the offices mentioned in (a) above. Upon production of the receipt form issued to them, such Nederlandse certificate holders will be admitted to the meeting.

(d) If holders of the certificates mentioned in (c) above wish to exercise voting rights at the meeting either in person or by proxy appointed in writing, NV, Nederlandse Administratie, as Trustee of Amsterdam, "Nederlandse Administratie", will issue to such holders in accordance with the conditions of administration of these certificates, for each separate holding, a separate receipt form (Form 1) or Form 2, which will entitle them to vote at the meeting. The receipt form (Form 1) or Form 2 must be lodged at the Company's office or at the office of the Bank mentioned below, Pappas Street, London EC2M 4DA or any of its branches, on or before the date specified in the receipt form (Form 1) or Form 2. The receipt form (Form 1) or Form 2 must be accompanied by a form obtainable free of charge from NV, Nederlandse Administratie, as Trustee of Amsterdam, Amsterdam. Upon production of the receipt form issued holders will be admitted to the meeting.

ROTTERDAM, 11th April, 1989

THE BOARD OF DIRECTORS

**I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD**  
Tel: 01-828 7233/5699 An AFB member Reuters Code: IGIN, IGBD

FT 30	FTSE 100	WALL STREET
Apr. 1670/1679 -23	Apr. 2026/2036 -32	Apr. 2304/2316 N/C
Jun. 1654/1703 -26	Jun. 2056/2066 -35	Jun. 2320/2332 N/C

Prices taken at 5pm and change is from previous close at 9pm

**CAD 60,000,000**  
American Hospital Supply Unit Inc  
N.V. 12.375% Redeemable Notes due 30/4/89

Notice of adjustment to Interest Rate notice is hereby given that for the interest period 30/4/89 to 30/4/90, the Notes will carry an interest rate of 10%. Note holders should also be advised that they can exercise their right to redeem the Notes on April 30 1989 as described in Paragraph 6(i) of the fiscal agency agreement.

Notice by: Toronto Dominion London.

**CROSBY SECURITIES INC.**

With effect from April 10th Crosby Securities Inc. will have moved their New York Office to:

35th Floor  
515 Madison Avenue  
New York, New York 10022

Tel: 212-593-5959  
Fax: 212-593-0149/0151  
Telex: 211285 CSI NYC  
Modem: 212-593-0152

NASD Member

**U.S. \$100,000,000**

**Takugin International (Asia) Limited**  
(Incorporated in Hong Kong)

Guaranteed Floating Rate Notes due 1997  
Guaranteed as to payment of principal and interest by The Hokkaido Takushoku Bank, Limited (Incorporated in Japan)

In accordance with the provisions of the Notes, notice is hereby given, that for the six month interest period from April 11, 1989 to October 11, 1989 the Notes will carry an interest rate of 10% per annum. The interest amount payable on the relevant interest payment date, October 11, 1989 will be U.S. \$546.46 for each Note of U.S. \$10,000 denomination and U.S. \$13,661.46 for each Note of U.S. \$250,000 denomination.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

April 11, 1989

Correction Notice  
**Household Bank S.A.B.**  
U.S. \$100,000,000  
Collateralized Floating Rate  
Notes due June 1996

For the three months 28th March, 1989 to 26th June, 1989 the Notes will carry an interest rate of 10.65% per annum with an interest amount of U.S. \$131.25 per U.S. \$50,000 principal amount. The relevant interest payment date will be 26th June, 1989.

Bankers Trust Company, London Agent Bank

**ASDA GROUP PLC**  
(Registered in England No. 1396513)

**NOTICE**  
to the holders of the outstanding  
£120,000,000  
4 1/2% per cent. Convertible Bonds Due 2002  
of Asda Group PLC (the "Company")

NOTICE IS HEREBY GIVEN to the holders of the above Bonds that, at the adjourned Meeting of such holders convened by the Notice published in the Financial Times on Friday, 17th March, 1989 and held on Thursday, 30th March, 1989, the Extraordinary Resolution set out in such Notice was duly passed.

Dated 11th April, 1989 This Notice is given by Asda Group PLC

**U.S. \$200,000,000**  
**Hydro-Quebec**

Floating Rate Notes, Series FV,  
Due May 2005

Interest Period	7th November 1988
Interest Amount per U.S.\$10,000 Note due 8th May 1989	U.S.\$489.88

Credit Suisse First Boston Limited  
Agent Bank

**NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRs) IN NISSAN FOOD PRODUCTS CO., LTD.**

NOTICE IS HEREBY GIVEN that the Company hereby terminates the Deposit Agreement dated 20th December 1982 between Nissan Food Products Co., Ltd. (the "Company") and Citibank, N.A. Pursuant to Clause 20 of the Deposit Agreement, final termination date will be June 9, 1989.

CITIBANK, N.A., London  
Depository

April 11, 1989.

**Halifax Building Society**

Floating Rate Loan Notes 1992

For the three month period from 10 April, 1989 to 10 July, 1989 the Notes will carry an interest rate of 13 1/2% per annum. The Coupon amount per £5,000 Note will be £166.7, payable on 10 July, 1989.

Morgan Grenfell & Co. Limited  
Agent Bank

**ROYAL TRUSTCO LIMITED**  
Yen 12,000,000,000 Reverse Dual -  
Currency Debentures Due 1992

Notice is hereby given that the Rate of Interest has been fixed at 13.23555% and that the interest payable on the relevant interest payment date, July 7, 1989 against Coupon No. 6 in respect of Yen 10,000,000 nominal of the Notes will be ¥251,462.55.

April 11, 1989, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank

**CITIBANK**



INT COMPANIES AND FINANCE

# Bank of Montreal chief plans change of tack

When Mr Matthew Barrett takes over as chairman of Bank of Montreal (BMO) in July, he will have plenty to think about.

The bank's third-world debt portfolio is nagging away at an aching tooth. Poor earnings at Nesbitt Thomson, the investment dealer which BMO bought control of for C\$290.5m (US\$243.7) in 1987, should give him pause for thought. He must also confront the bank's lagging performance in its own backyard, the market for domestic deposits.

In relative terms, the bank is falling behind. Eighteen months ago, it was Canada's second largest bank. But with assets of C\$76.01bn at the end of January, it had slipped to third place among the six major banks, with Bank of Nova Scotia, with assets of C\$75.52bn snapping at its heels.

The youthful Mr Barrett, 44, will replace William Mulholland, 62, who has dominated the bank as chairman since 1981, president since 1974, and a director since 1964. Mr Mulholland had a reputation as a tough, abrasive man, with a very hands-on style, and the bank has gained an unenviable reputation for losing senior staff with some frequency.

Mr Barrett, by contrast, is easy-going, informal and considered more of a team player. After joining the bank in London in 1969, he climbed through the ranks, working in the international treasury and retail divisions, as well as doing spells in British Columbia and Ontario.

His most immediate challenge will be to build a management team from the depleted senior ranks. Mr Grant Rember, BMO's deputy chairman, retires next January, and Mr Stanley Davison, vice chairman, leaves in early 1991. Mr Barrett's present post of president will also be vacant.

Last year's results showed an encouraging recovery, with profits of C\$68.4m or C\$4.86 a share, compared with 1987's C\$25.2m losses, caused largely by a provision of C\$76m for losses on third-world debt. But BMO's net income of 70 cents per \$100 of assets was still far behind the C\$1.15 earned by industry leader, Toronto Dominion Bank.

Moreover, third-quarter earnings, announced at the end of February, fell to C\$150.6m from C\$158.1m a year earlier, reflecting the impact of a C\$60m provision for bad loans. The other major banks reported year-on-year profit increases of between 20 and 120 per cent.

Arguably the most pressing concern for Mr Barrett is BMO's third-world debt portfolio, which, at just less than C\$5bn, or 87 per cent of the bank's common equity, gives it the highest exposure among Canadian banks. By contrast, Toronto Dominion, Canada's fifth largest and best performing bank, has an exposure of 9 per cent. The average figure for all six major Canadian banks is just over 50 per cent.

In an interview last year, Mr Barrett stressed that BMO's

approach will continue to be different from that of TD which regards its third world loans as a discontinued business. BMO has been active in the swaps market, but "not at the expense of forgoing the upside potential," Mr Barrett says. "On a long range basis, we continue to believe Mexico and Brazil have very good prospects."

However, the bank has been consolidating its portfolio and concentrating the risk into a

## Andrew Marshall on the challenges facing youthful Matthew Barrett as he prepares to take the helm of Canada's third largest bank

few key countries. Mr Barrett told shareholders earlier this year that reducing the bank's exposure would continue to be a priority. But he does not see sales in the secondary market as the ideal vehicle. He regards the secondary market, justifiably, as an imperfect guide to the value of the debt. "We aren't interested in a fire sale," he says.

Another big question mark hangs over BMO's own backyard: the Canadian retail market. The bank has done poorly in attracting C\$ personal deposits. They have grown by just 26 per cent in the last five years, compared to 43 per cent for the Royal Bank of Canada and 52 per cent for Toronto Dominion. Turning this performance around is one of Mr Barrett's highest priorities.

Despite these woes, BMO does enjoy undeniable pluses, led by its potential to exploit new opportunities in Canada's own deregulated markets and in the US.

With the acquisition of Chicago-based Harris Bankcorp for instance, BMO has a solid base for US expansion. Mr Barrett feels the bank is in a position to exploit the expansion of US-Canadian trade under the Free Trade Agreement, and any future US deregulation — such as expansion of interstate banking or the abolition of the Glass Steagall Act.

"We're a North American bank nicely positioned on the North-South pipeline," he says. BMO already claims to be the only bank which is a primary dealership in government securities in both Canada and the US.

Interstate bank deregulation holds particular promise. Through its holdings in the Harris Bankcorp group, plus its own operations, BMO already has potential access to

14 states, and can gain access to 20 more when legislation permits.

Mr Barrett says the immediate outcome of the free trade agreement — with its provision for "national treatment" of financial services — is that technically, the Americans can do things in Canada that we can't do in the US. But given the size of the US market, and the possibility for expansion, "I have a tough time feeling hard done by."

BMO's purchase of a controlling stake in Nesbitt Thomson, though overshadowed by the equity market collapse, appears to be a sound strategic move. The investment dealer's lower first-quarter income contributed to an 8.5 per cent decline in BMO's net interest income. It has contributed little to the bank's performance, with \$11.5m in goodwill to amortise.

Mr Barrett believes developing the relationship with Nesbitt will take time. "Our objective in the first two years is to build confidence and mutual respect between the organisations and to get good bilateral relationships. We haven't jumped in with both feet."

Mr Barrett is also very conscious of the need for good banking relationships at the retail level. "Somehow or another, we've left the customer behind." His attitude seems to be "Back to basics" — good service and better customer relations.

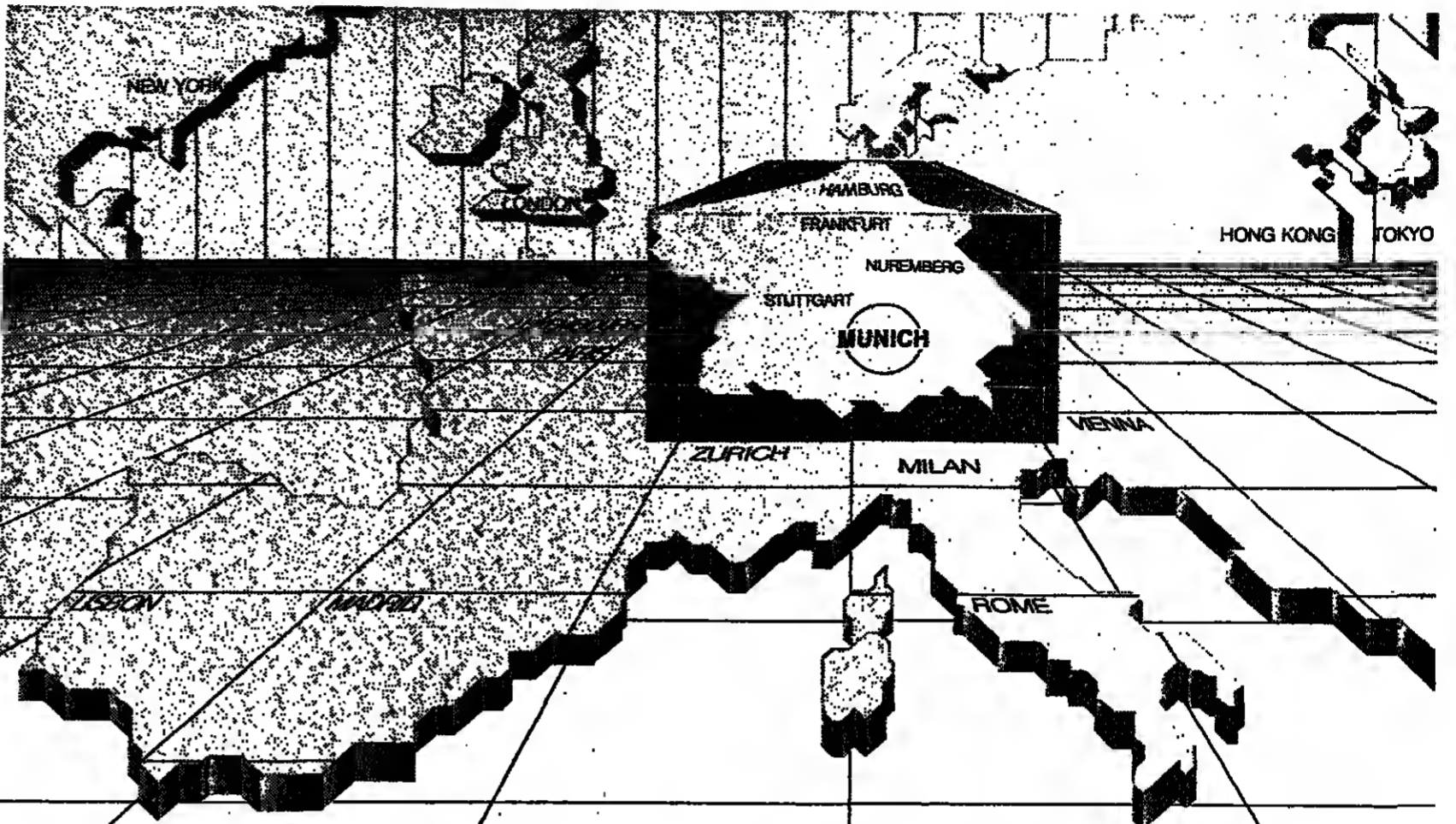
He is most concerned with structural changes in retail banking, resulting from deregulation and from technological and financial innovation. A major challenge is the shift from interest-based business to reliance on fee income.

This implies, he believes, a change in tack. "It means, I think, that the large banks, with their large cost bases, have to get ahead of the game — shedding assets, selling low yield stuff, and de-layering the management... you will see major restructuring, challenging the structures and the traditional lifestyles of banks."

If this seems to promise radical change at the bank, Mr Barrett's timescales are long and his attitude essentially pragmatic. Caution is likely to be his hallmark. "My interest is in those products that would substitute for existing bank products," he says. Elsewhere, he sees no need to take risks with the bank's corporate governance or its management.

Mr Barrett stresses his hands-off approach and his preference for teamwork. Some analysts wonder, however, if this will be enough. It may take some bold leadership to make a break with the past.

He certainly does not underestimate the problems he faces. "Twenty years ago, if someone had asked me to recommend a career that guaranteed working in a stable, predictable working environment, I might have suggested banking," he said in a speech last year. "Today, I would probably recommend landscape architecture or the teaching of classical history."



# DIRECT ACCESS TO HYPO-LAND

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# DATA FRAUD!

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a CSC IT Seminar

Other speakers include:

- David Guiver, Royal Life; Greg O'Shea, Morgan Grenfell;
- Dr. David Everett, ERPs UK; Phil Phillips, CSC;
- Chairman: Lawrie Lawrence, Lawrence & Lawrence.

Designed for IT directors with responsibility for system security, and for members of their security teams, this one-day seminar presents the commonsense approach to protection against fraud and disaster. Full documentation includes a comprehensive executive check list of best practice methods.

Date	Place	Cost
April 18, 1989	The Embassy, Chiswell Street, London EC3	£145 per person, plus VAT

For further information, contact the Seminar Co-ordinator, Finance and Security Division, CSC, on 01-439 6252.

Computer Sciences Company Limited, Heathcoat House, 20 Saville Row, London W1X 1AE. Tel: 01-439 6252 Telex: 24112 Computer Sciences Company

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INTERNATIONAL CAPITAL MARKETS

US economic uncertainty dampens bond activity

By Norma Cohen
WITH A heavy calendar of US and UK economic data scheduled for release over the course of the week, Eurobond market activity opened the week on a muted note.

INTERNATIONAL BONDS

tively, both set for release on Friday. With US FPI rising at a 1 per cent rate in each of the first two months of this year, analysts generally agree that a rise of similar magnitude would have to be met with some affirmative response by the Federal Reserve.

ment. The bonds, lead-managed by LTBG International, were priced at 101 1/4 to yield 5 1/2 basis points over Treasury securities on a semi-annual basis.

The immediate sale of Japanese-issued Eurobonds back into Japan is a particularly delicate matter for JDB, a quasi-public borrower. Japanese government regulations prohibit the sale of the bonds in Japan until 90 days after launch and it would be embarrassing for JDB to be seen again in the convention of government regulations. However, double-digit coupon and top-quality name of the borrower are such that Japanese investors are the most likely buyers of the securities.

Europe and the Middle East.

Also launched yesterday was a \$300m one-year deal for New Zealand, raised at 2 1/2%.

In Switzerland, Enterprise Oil Finance by issued a \$150m 10-year minimum maturity bond bearing a coupon of 5% per cent via Swiss Bank Corporation. The issue is guaranteed by Enterprise Oil, the UK's largest independent oil company. However, dealers said that the bulk of its sales of the securities had been into

Security Pacific drops Third World loans

By Stephen Fidler, Euromarkets Correspondent

SECURITY Pacific, the Los Angeles-based bank is closing its developing country asset trading operation in New York, having reduced the size of its Third World loan portfolio.

The bank's developing country debt portfolio shrank to \$500m at the end of last year - 60 per cent of which was reserved - from the end-1987 level of \$1.2bn. The bank now considers the overhang of running the division no longer justified. However, the bank will continue to arrange corporate finance deals in the market, using other dealers or the bank's own trade finance department.

Mr Dick Keller, managing director of the bank's international merchant banking department for the Pacific rim, said that the decision followed the reduction of the bank's own portfolio. Trading volumes and prices had fallen, and the bank was also forecasting further declines in turnover and depressed profit margins.

SEAQ extends quotations
FIRM PRICES for Singapore stocks have been added to SEAQ International, the international share price quotation service of the London stock exchange, writes Stephen Fidler.

Paribas agrees Mexican \$48m debt-equity swap

By George Graham in Paris

PARIBAS, the French investment bank, has completed a \$48m debt-equity swap in Mexico.

The group announced yesterday that it had signed an agreement with the Mexican Government for a swap that will finance the construction of a 300-room luxury hotel in Mexico City.

Other French banks have also used the debt-equity swap technique in Latin America, including Credit Lyonnais, which 18 months ago used this means to finance the purchase

Mexican debt, but no rate of discount has been disclosed. Paribas said it was studying a number of other debt-equity swaps involving investment in the hotel sector in a variety of Latin American countries.

The two main styles are the traditional Mexican swap, with central bank approval, into local currency at a rate much closer to its face value. This local currency can then be used to fund investment in the country.

Mexico's overall external debt was estimated last year at \$107bn, with annual interest payments representing some 28 per cent of the country's total exports of goods and services. However, the country's authorities have recently been more reticent about debt-equity swaps.

of Chile's Banco Continental. The technique permits a foreign investor to buy a bank debt, probably denominated in dollars, at a heavy discount in the informal secondary market, and then to convert it, with central bank approval, into local currency at a rate much closer to its face value.

At the same time, officials at other exchanges are worried about Comex's future on two counts. They fear both a downgrading of the president's position and also that the new regime may represent a "traders' quick fix."

All this comes at a bad time for the futures industry, it is caught in the midst of turmoil arising from the FBI investigation into Chicago's misdeeds, and facing important challenges from the Chicago exchanges over round-the-clock electronic trading systems.

Comex chief's exit raises fears

By Katharine Campbell

CONCERN was growing in New York yesterday over the implications of the resignation of Commodity Exchange (Comex) president Alan Brody with effect from June 30.

Mr Brody's exit from the world's largest metals futures exchange had been widely tipped in past months. However, an industry official described his imminent departure as "unfortunate" given the current state of the industry, adding that it could herald "a reversion to the dark days when exchange policy was dictated by a narrow coterie of floor traders."

Sanko receives 97% debt exemption
THE RECEIVERS of Sanko Steamship, the Japanese tanker operator, under court protection from its creditors, have thrashed out a restructuring plan that will exempt over 90 per cent of debt repayments, writes Stephen Fidler.

whom Mr Brody was president and chief executive officer. The two main styles are the traditional Mexican swap, with central bank approval, into local currency at a rate much closer to its face value.

Mr Brody's critics point to Comex's loss of market share over the last few years and its seeming inability to deal with modernisation issues.

In the early 1980s, Comex was the most active among the rival New York exchanges, who in the wake of the Hunt brothers' silver scandal, achieved slightly more than half the turnover of the New York Mercantile Exchange, the lead-

ing energy futures market. It has been unsuccessful at branching out into new products, and the systems badly need updating. Talks about a merger with other New York exchanges have been stalled repeatedly.

At the same time, officials at other exchanges are worried about Comex's future on two counts. They fear both a downgrading of the president's position and also that the new regime may represent a "traders' quick fix."

All this comes at a bad time for the futures industry, it is caught in the midst of turmoil arising from the FBI investigation into Chicago's misdeeds, and facing important challenges from the Chicago exchanges over round-the-clock electronic trading systems.

Table with columns: Borrower, Amount in \$m, Coupon %, Price, Maturity, Fees, Bank name. Includes entries for Japan Development Bank, Mitsubishi, and various international banks.

China Resources to raise local finance

CHINA RESOURCES, the Hong Kong-based trading flagship of the mainland Chinese Ministry of Foreign Economic Relations and Trade (Mofert), is raising US\$150m locally through a syndicated loan to finance its recent acquisition of a 30 per cent stake in container port operator Hongkong Internat-

ional Terminals (HIT), writes Michael Murray in Hong Kong. The seven-year loan, the first long-term borrowing by China Resources in Hong Kong, is being arranged by Bankers Trust unit BT Asia. It will carry an interest of 11.5 per cent over Libor for the first two years and 0.25 per cent for

the remaining five years. The terms include a US dollar-yen currency option, under which BT Asia has the right to buy yen at a predetermined rate after four years. Ten or more banks will be invited to join the syndication, possibly including Chase Manhattan Asia.

Six market-makers are quoting firm prices in the new section, which covers 11 Singapore stocks.

The highlight of the plan, to be filed towards the end of July, is exemption of 97.72 per cent of Y685.8bn (\$5.3bn) owed by Sanko and three other affiliates. Debt repayments will be spread over 18 years, starting next year.

Sanko's Y68.4bn capital is to be written off and then raised to some Y10bn through a debt-to-equity swap of Y9.2bn and a share issue. Sanko, once the world's larg-

est tanker operator in fleet size, filed for permission to restructure under Japan's bankruptcy laws in August 1985. The company plans to maintain its existing fleet.

It targets current profit of Y3.2bn on turnover of Y30bn every year from 1990, when it expects approval for its restructuring plan.

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Table with columns: EQUITY GROUPS, & SUB-SECTIONS, Index No., Day's change, etc. Lists various equity groups like CAPITAL GOODS, BUILDING MATERIALS, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, British Government, 1-5 years, etc. Lists various fixed interest instruments and their prices.

LONDON MARKET STATISTICS

Table with columns: RISES AND FALLS YESTERDAY, British Funds, Government and Foreign Bonds, etc.

LONDON RECENT ISSUES

Table with columns: EQUITIES, Issue Price, Amount, etc. Lists recent equity issues.

FIXED INTEREST STOCKS

Table with columns: Issue Price, Amount, etc. Lists fixed interest stocks.

RIGHTS OFFERS

Table with columns: Issue Price, Amount, etc. Lists rights offers.

TRADITIONAL OPTIONS

Table with columns: Last Dealings, Last Declarations, etc. Lists traditional options.

LONDON TRADED OPTIONS

Large table with columns: DEALINGS in the FT-SE 100 Index, CALLS, PUTS, etc. Lists various traded options.

UK COMPANY NEWS

# Investigators hit out strongly at 'management inadequacies' Crystal losses cut Waterford profit

By Richard Tomkins, Midlands Correspondent

INVESTIGATORS probing accounting errors at Waterford Glass, the troubled tableware group which owns the Wedgwood china company, have produced a powerful indictment of management inadequacies within the group.

The investigators' conclusions were published with Waterford's preliminary results for 1988 showing that operating losses of £120.5m (£17.2m) in the Irish crystal division almost wiped out the group's pre-tax profits, leaving just £2.7m on turnover of £204.4m.

Net debt climbed by £25m to £108.5m, exceeding shareholders' funds of £102.9m, and there is to be no final dividend, leaving a total for the year of 1.3p.

Pest Marwick McLintock, the accountancy firm, was brought in by Waterford in January after it became clear that a radical restructuring of the crystal division carried out late in 1987 had not proved to be the success that the 1988 interim figures had suggested.

Pest Marwick's report says the board was correct to embark on the restructuring because the crystal division's high labour costs had become unsustainable in the face of the weakening dollar.

However, the projections on which the plan was based "significantly underestimated the

potential cost and the time required for the benefits of the new technology and reduced labour force to be reflected in the operating results."

There were also "significant shortcomings in the subsequent management and control of the plan," the report says: so when progress fell short of the budgeted level, stocks were over-valued and costs deferred "with the result that misleading information was presented to the board."

Pest Marwick's report, which has been with Waterford's board for some days, led to the resignation at the weekend of Mr Paddy Hayes, Waterford's chairman and chief executive, who said he accepted full responsibility for the errors. Two other directors resigned when the mistakes were first uncovered.

The investigation has resulted in a drastic restatement of the crystal division's first-half figures. Instead of showing the modest operating profit of £12m that was supposed to mark the first stage in the division's recovery, it now shows an operating loss of £12.3m.

Similarly, the group's interim pre-tax profit of £2.5m has been now restated to show a loss of £1.9m.

One bright spot in the figures is that the restatement leaves crystal on an improving trend, with second half operating losses reducing to £2.2m. (The loss was £20.8m in the second half of 1987). In addition, sales of crystal rose strongly during the year, from £76.4m to £93.7m.

Wedgwood sales were also strongly ahead, from £169.4m



Paddy Byrne: securing an agreement with the workforce a top priority

up by 5 per cent in volume against a market which was down by about 2 per cent. Prices in the period increased by more than 8 per cent and margins "firmed".

## Highland Distilleries sees 38% advance to £10.1m

By Lisa Wood

HIGHLAND DISTILLERIES, maker of The Famous Grouse, Scotland's best-selling Scotch whisky, yesterday reported a pre-tax profit of £10.09m for the six months to February 28, a 38 per cent increase over the corresponding period.

Earnings per share were 5.3p (3.8p) and the interim dividend is 0.95p (0.765p).

Highland's turnover was up at £74.49m (£71.23m). The profit figure was boosted by increased contributions from The Famous Grouse as well as a 38 per cent increase in the sale of new whiskies to blenders and improved margins on the mature whiskies it supplies to other distillers' blended whiskies.

Mr Brian Ivory, managing director, said increased profits came from higher sales volumes, price increases and reduced costs.

Exports for the first time made a profit. He said that sales of The Famous Grouse in the UK were

to £190.4m, and this division's operating profits rose by nearly 10 per cent to a record £27.5m (£25.1m).

On a darker note, however, Peat Marwick observes that Waterford has yet to reach realistic long-term pay and productivity agreements with the highly-unionised crystal division workforce, and its ability to do so "will not only be critical to Waterford's future, but will be a key factor in the timing of the operation's return to profitability."

Mr Paddy Byrne, the Wedgwood chief executive who succeeds Mr Hayes as group chief executive, said yesterday that securing an agreement with the workforce would be a top priority now that the uncertainty created by the investigation was out of the way. He also announced yesterday that it was changing its name to Waterford Wedgwood in recognition of the importance of the china company's contribution. It took Wedgwood over in 1988. See Lex

## DTI to look at trading in Mersey Docks shares

By Ray Bashford

THE MERSEY Docks and Harbour Company announced yesterday that the Department of Trade and Industry had appointed inspectors to investigate trading in the company's shares.

The inquiries are being carried out under Section 1 of the Companies (Insider Trading) Act 1985 and concentrate on trading in the company's shares during an unspecified period in 1987.

The investigation is understood to centre on share trading during the run-up to the July 9 1987 of the company's plans for a \$200m redevelopment of the Princes Dock area, close to Liverpool's Pier Head.

The company's share price rose sharply during the six weeks before the plan was unveiled.

## L&G finally accepts offer for GT holding

By Nikki Taft

Legal & General, the UK insurance company, has finally accepted the offer from Bank in Liechtenstein for GT management, the UK-based fund management group.

L&G had made no secret of its unhappiness with the terms offered. Shortly after the recommended bid was announced, and despite the fact that BIL quickly gained control of its target - it raised its stake over the critical 10 per cent limit. A UK bidder requires 90 per cent of its target's shares, before it can compulsorily mop up the remainder.

The Miami-based company said that its Distron business, which handles the buying and distribution of food, will be split into two separate segments. A newly formed Burger King

## Inchcape up 27% to £147.7m driven by the motor division

By Vanessa Houlder

A STRONG performance from its motor division powered a 27 per cent increase in the 1988 pre-tax profits of Inchcape, the international services and marketing group.

Pre-tax profits were raised from £118.2m to £147.7m, on turnover up from £2.04bn to £2.45bn.

The good performance from the motor division, which Mr George Turnbull, chairman and chief executive, described as "the jewel in Inchcape's crown" was offset by losses in the Australian business machine division and reduced profits in the insurance business.

The losses from the Australian business machine activities were expected to be halved this year as management changes and restructuring measures took effect.

The insurance services division, which saw operating profit fall from £13.2m to £7.5m, was hit by a substantial fall in premium rates, and costs from redundancies and systems development.

Mr Turnbull said that its relationship with Toyota, Japan's largest motor manufacturer, would become increasingly valuable when it began

to manufacture in Europe. Mr Turnbull said the full benefits of the plant, which is expected to be built in the UK, would come through in 1991.

Currency fluctuations reduced pre-tax profits by £3m compared to their value if last year's exchange rates had prevailed.

The breakdown of operating profits was as follows: buying services £3.1m (£2.2m); inspection and testing services £10.3m (£5.2m); insurance services £7.5m (£13.2m); shipping services £5.9m (£5.3m); business machines £1.4m loss (£0.9m); consumer and industrial £31.2m (£21.4m); motor vehicles £98.7m (£70.6m); agricultural and industrial £3.2m (£3.8m); wines and spirits £3.6m (£4.1m); tea £4.0m (£4.0m); timber £5.1m (£5.6m); other £5.5m (£9.0m).

The company has eliminated its share premium account and created a special reserve to write off some of its historic goodwill. This followed the Companies Bill's ban on the previous practice of writing off goodwill against revaluation reserves.

Earnings per share increased to 24.1p (18.4p). A 37 per cent increase in the year's dividend

was proposed, pushing it up from 6.75p to 9.25p.

COMMENT This strong set of results and generous dividend increase bears witness to the success of the Turnbull team in imposing direction onto the shambling Inchcape empire. However the real test will be the progress of the group now that it has moved out of its recovery phase into a potentially harsher economic environment.

In particular, the increased emphasis on the motor business may become problematic if there is greater pressure on consumer spending. However, this worry is alleviated by the global spread, the move away from new car sales and the likely benefits of the Toyota manufacturing plant.

Another source of uncertainty is acquisitions. Although the company has plenty of room for manoeuvre, analysts are still reserving judgement about Inchcape's acquisition skills, given the problems arising from its 1988 foray into the insurance trade. Profits of about £170m this year are expected, which puts a fair value of about 9.

advisable to sell the division. However, now that we have acquired the company and performed our own in-depth analysis, we have concluded that a reorganised internal procurement and distribution system will be a tremendous asset to Burger King.

This reorganisation is the latest step in our restructuring the entire Burger King operation to make the company more competitive and more focused on the customer," he added.

## Restructuring at Burger King

By Karen Zagor in New York

BURGER KING, the troubled fast food chain which joined the Grand Metropolitan stable when the UK company acquired Pillsbury at the end of last year, yesterday announced that it is to restructure its food procurement and distribution services.

The Miami-based company said that its Distron business, which handles the buying and distribution of food, will be split into two separate segments. A newly formed Burger King

System Supply Management team will handle all the purchasing of restaurant food and supplies at both national and local levels. Burger King Distribution Services, will be responsible for the delivery of food and supplies to restaurants.

Mr Ian Martin, Burger King chairman and chief executive of GrandMet's Food Sector, said: "Before we acquired Pillsbury and Burger King, our external analysis of Distron indicated that it would be

advisable to sell the division. However, now that we have acquired the company and performed our own in-depth analysis, we have concluded that a reorganised internal procurement and distribution system will be a tremendous asset to Burger King."

This reorganisation is the latest step in our restructuring the entire Burger King operation to make the company more competitive and more focused on the customer," he added.

## Allied-Lyons offshoot to buy back franchise rights

By Lisa Wood

BASKIN-ROBBINS, the California-based ice cream operation owned by Allied-Lyons, the food and drinks group, is buying back franchise rights to the brand in several US states from Dean Foods.

Dean Foods, a franchisee since 1963, will continue to manufacture and distribute products for the ice cream

company for a specified period of time. Baskin-Robbins said the acquisition was in keeping with the company's long-term strategic objective of uniting its franchising operations in all parts of the US, thereby gaining greater operational consistency.

Baskin-Robbins has 2,600 outlets in the US.

## Camford shares rise 22p as it buys Rover arm

By John Thornhill

Camford Engineering, the Stevenage-based motor components manufacturer, announced yesterday it had completed the acquisition of Rover Group's plastic motor components business in Llanelli.

The acquisition will be followed by the issue of 599,637 Camford shares - representing 5 per cent of the enlarged share capital of Camford - at 300p each. Its shares rose 22p to 261p yesterday.

Camford's manufacturing capacity will be substantially increased and the deal will also have the effect of increasing group net cash resources by £4.4m. The Welsh Development Agency is supporting the investment by making 41 acres of property available for Camford's use under a 25-year lease and lease-back arrangement.

## SHARE STAKES

The following changes in company share stakes were announced recently: Abbot Mead Vickers - Provident Mutual managed pension funds no longer has a notifiable interest in the ordinary shares.

African Lakes Corporation - Mr MHD Barlow and his immediate family hold 449,016 shares (8.05 per cent).

Antomagic Holdings - Mr MB Ström, a director, has sold 4,600 ordinary at 110p each, reducing his beneficial holding to 2.52m (44.1 per cent).

Avesco - RA Murray, chairman, has given, for nil consideration, 88,495 ordinary to WH Fulton, group managing director, reducing his holding to 1.45m (12.65 per cent). Also Fenchurch Nominees has sold 200,000 ordinary, reducing its holding to 1.5m (13.08 per cent).

Bremner - Mr Michael John Breceghille is beneficially interested in 705,200 shares (6 per cent).

Bridport-Gundry - Charterhall has increased its holding to 2.71m shares (27.09 per cent).

Cambridge Electronic Industries - Scottish Amicable Investment Managers now holds 2.41m ordinary (5.64 per cent).

CLF Yeoman - Mr Eric Heckett has acquired 832,231 ordinary stock units, lifting his holding to 13,97m (32.1 per cent). The name of the registered holder is Security Finance and the purchases were on behalf of a trust in which the Heckett family are beneficiaries.

Explura - London Securities has disposed of 7.55m ordinary reducing its holding to 6.17m (6.03 per cent).

Goodman Group - Wickhams Cay Investments has sold 1.1m ordinary at 27.5p per share, reducing its holding to 4.4m. Trelida Investments has also reduced its holding, to 729,261, with the sale of 429,962 at 27.5p

14.19m (18 per cent). Ingham (George) & Company - Margaret Howard has disposed of 4,501 ordinary at 115p per share, reducing her holding to 144,500 (7.22 per cent).

Ivory & Sims - Colwyn Holdings has purchased 65,000 ordinary, lifting its holding to 1.9m (8.19 per cent).

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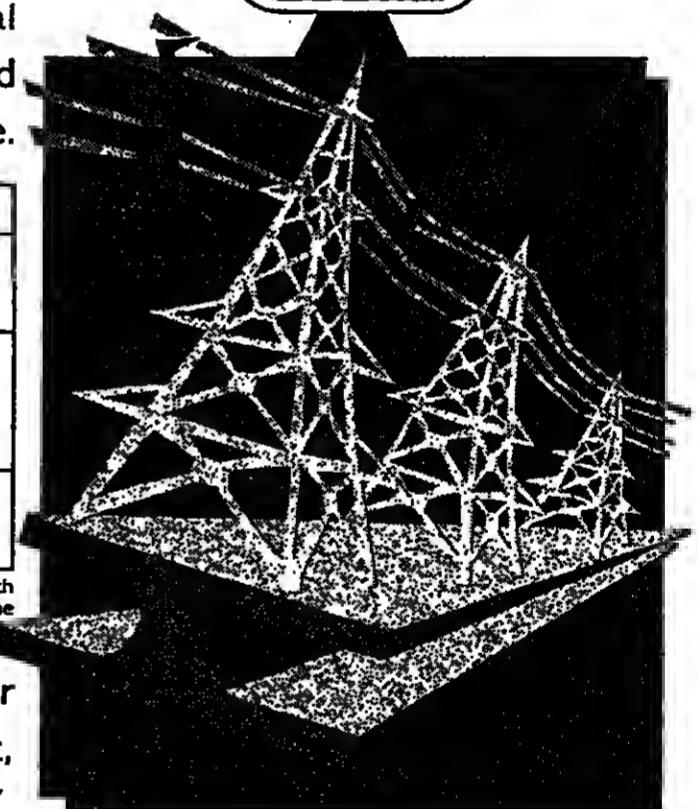
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FINANCIAL HIGHLIGHTS

	1988 £'000	1987 £'000
Turnover	221,565	83,644
Operating Profit	15,386	8,367
Profit Before Tax	13,354	7,363
Earnings Per Ordinary Share	4.01p	3.84p
Dividends Per Ordinary Share	0.75p	0.65p

Extract from the Accounts for the year ended 31st December 1988 which contain an unqualified audit report and which have not yet been filed with the Registrar of Companies. Earnings per share have been adjusted to take account of the rights issue in April 1988. The past is not necessarily a guide to the future.

Our 1988 Annual Report will be published in mid April. For a copy, please contact the Company Secretary, SD-Scicon plc, Centrum House, 101-103 Fleet Road, Fleet, Hampshire GU13 8NZ.

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## UK COMPANY NEWS

## Pergamon AGB starts £90m sales

By Andrew Hill

PERGAMON AGB, the much-altered descendant of the industrial group, Hollis, yesterday embarked on a programme of disposals which could raise over £50m.

The aim is to reduce year-end borrowings of about £100m at the company, now a market research and professional services group. Since December, the cost of closing down AGB's TV audience monitoring project in the US has pushed that figure up by a further £26m.

About 37 per cent of Pergamon AGB, which also announced increased pre-tax profits of £10.5m (£9.3m) for 1988, is owned by Mr Robert Maxwell's private vehicle, Pergamon Holdings.

The group's basic market research operation will provide the core of the business. Most of Pergamon AGB's professional and educational services operations are likely to go, but the recruitment division, which was only put together last autumn, will probably be retained.

Pergamon AGB will start by selling Metalliform, a furniture

manufacturer, to its management for about £3.1m.

Last May, Hollis was transformed when it sold its engineering and merchandising interests to a management-led buy-out. The remainder of the group, renamed Pergamon Professional & Financial Services, became Pergamon AGB in October when it bought AGB Research for £184.2m.

The group said AGB had made a valuable contribution to the results in the fourth quarter. Professional services represented nearly 61 per cent (38 per cent) of group turnover, which rose from £219m to £221m in 1988.

Earnings per share were 8.6p (8p), after a tax rate of just 5 per cent, and a final dividend of 3p was recommended, making 4.5p (4p) for the year.

Pergamon AGB holds an option over 42 per cent of the equity in Hollis Industries, the new private company which bought Hollis.

But as a result of trading difficulties and disposals at Hollis, Pergamon AGB has written down its investment in

the company by £15m. A further £4m was provided to release the market research group from its liabilities towards Hollis, reducing the extraordinary profit on the sale from £78.3m to £57.3m.

## COMMENT

The strategy at Pergamon AGB looks very similar to programmes under way in debt-ridden parts of the rest of the Maxwell empire. Worrying as the connection may be to some investors, there seems little doubt that the quality of earnings at the slimmed-down group will be much improved. For AGB, the core quality business, last year was one for fighting - with AC Nielsen in the US, over TV market research - and being fought over - by Mr Maxwell and MAI, the advertising group. This year is bound to be quieter, with about £20m earmarked for cautious upgrading of AGB's worldwide market research network. On that basis - and forecast profits of about £12m before tax - the shares, down 6p to 68p, could



Robert Maxwell - Pergamon strategy is similar to others

be attractive in the long term on a prospective p/e of about 10. That assumes, of course, that a company which has had three different names and three different core activities (engineering, professional services and market research) within a year, has finally made up its mind.

## UK and Netherlands shortfalls hit Sema

By John Riddling in London and George Graham in Paris

SEMA GROUP, the Franco-British computer services company created by the merger in June 1988 of Sema-Metra and CAP Group, saw profits plunge last year by 25 per cent as management failures caused shortfalls in its UK and Netherlands operations.

Pro forma taxable profits fell from £17.1m in 1987 to £12.5m, on turnover up from £24.5m to £26.5m. Earnings per share declined from 12.5p to 8.4p. Profits for the eight months to December 31, which were reported to bring the two companies' accounting periods into line, were £2.6m on sales of £161.6m.

Mr Pierre Bonelli, managing director since the resignation in December of Mr Mike Smith, said that the results of the merger had "clearly not been as good as anticipated."

He said that the shortfalls were principally the result of the poor performance in the group's UK and Dutch operations. In the UK, pre-tax profits fell from almost £7m in 1987 to £479,000 reflecting overly aggressive bidding for contracts, decentralisation of management and the undertaking of a number of risky projects.

There were also significant costs associated with reorganising the underperforming areas. However, Mr John Chisham, UK chief executive, said that cost-cutting measures already implemented had reduced overheads by £2.6m, and that new order inflow had now once again risen above billings.

Mr Bonelli said that despite these disappointments, the majority of the group's operations experienced steady profit growth.

In France, pre-tax profits rose by almost 30 per cent to FF131m (£12m) with both the business and technical systems divisions performing strongly. Sema's West German and newly-expanded Danish divisions also performed well.

Sema said the UK operations, which made losses in the second half, would return to profitability in the first half of this year although a full recovery will not be made until the second half.

Mr Bonelli said business prospects in France and Spain were excellent. The directors are proposing a dividend of 1.44p for the eight-month period, the same as the final dividend for the year to April 30 1988.

Mr Bunnell, quoting Bandleire, said that "history only goes ahead through big misunderstandings". The merger, with a £7m shortfall in CAP's expected contribution, was certainly that. But if 1988 was a year of unpleasant surprises, 1989 should be one of recovery. While trading improvements will take a while to become evident in the UK, the cost cutting and management restructuring will provide a more immediate boost. On the continent, however, the group's business base - another year of strong growth should be recorded in both France and Spain. More broadly, Sema, with its focus on systems and facilities management should be protected from the weakness affecting certain areas of the software market. Overall, a pre-tax target of £18.5m should not be too high. But the multiple of 23 which this implies almost certainly is. Although Cap Gemini Societe, its potentially hostile rival, holds 20 per cent of the shares, bid prospects are reduced by the fact that the more supportive Paribas, CIB and Credit Agricole control 48.5 per cent. However, investors will be justifiably chastened by last year's reversals.

## Dewhurst climbs 14% despite competitive clothing industry

By Alice Rawsthorn

DESPITE the competitive state of the clothing industry, L.J. Dewhurst Holdings increased pre-tax profits by 14 per cent from £6.5m to £7.41m and sales by 17 per cent from £80.26m to £94.25m in its last financial year.

Dewhurst, which is one of the biggest suppliers of clothing and toiletries to the Marks and Spencer retail group, saw its share price rise by 14p to 44p on the announcement yesterday.

In the last year or so the state of trading within the UK clothing market, has become increasingly difficult because of the impact of increasing imports - fuelled by the strength of sterling - and erratic consumer demand.

Dewhurst encountered problems in clothing in the first half of the year because of sluggish retail sales and a temporary increase in stocks, following the introduction of M

and S's new computerised distribution system.

The pattern of trading recovered as the year progressed. Dewhurst's profit margins slipped slightly during the year. However it managed to end the year with a lower stock level, despite the increase in the summer.

Operating profits rose to £7.23m (£6.24m) and Dewhurst derived £147,000 from related interests in the year to January 13. Its investment income dropped to £15,000 (£286,000). This was due to the cost of financing the temporary rise in stocks and of investing £1.8m in the formation of a South East Asian sourcing operation as a joint venture with Elders of Australia.

Earnings per share increased to 4.87p (4.65p). The board proposes to pay a final dividend of 0.6p making a total of 1.07p (0.95p).

Dewhurst has traditionally

specialised in tailored men's wear, but in recent years it has expanded its women's wear interests. Women's wear grew last year to provide about 9 per cent of sales. The traditional men's suit business fared well, as did the uniform interests. Although the shirt company suffered static sales.

The group has also expanded its interests in toiletries by manufacturing toiletry products and bags for retailers such as M and S, Boots and Superdrug. This division, which was set up six years ago, provided 20 per cent of sales last year.

The competitive conditions which affected the clothing industry in 1988 have continued in the opening months of 1989. The board says that so far this year sales have shown only modest growth over the same period in the previous year. Nevertheless the board is confident that profits will increase year on year.

## Peter Black bids for Lambert

By John Thornhill

PETER BLACK, the Yorkshire-based consumer goods manufacturer and distributor, yesterday launched a takeover bid for Lambert Howarth Group. The cash-and-shares terms value the footwear and luggage group, which last month reported a loss for 1988, at £3.3m.

Lambert Howarth rejected the offer, describing it as unolicited and unwelcome. Peter Black is offering one share and 320p in cash for every three Lambert Howarth shares. This values each Lambert Howarth share at about 165p, compared with yesterday's market price of 150p. Peter Black's share price remained unchanged at 175p.

As recently as last Wednesday, Lambert's share price stood at 122p but it rose rapidly when it was announced that Futura Holdings, a footwear and rubber compounds manufacturer run by Mr Beverley

Oates, a Manchester businessman, had bought a 5.66 per cent stake. Yesterday, Futura declined to comment on its holding in Lambert or its reaction to Peter Black's bid.

Mr Gordon Black, joint chairman of Peter Black, yesterday said: "We know Lambert Howarth extremely well and we think it is a fair price; it is a 35 per cent premium over their share price last week and above their asset value."

The two companies overlapped in many areas and there would be considerable benefits from economies of scale, rationalisation of design and pre-production costs and focusing of sales and marketing efforts, he said.

Mr Martin Jordan, Lambert chairman, said the offer was nowhere near a reflection of the value of the company. In particular, he pointed out that the value of its freehold and

leasehold lands and buildings, especially the property in York Way, London, was in excess of net book value.

In the last year, Lambert Howarth has been badly hit by highly competitive conditions in the UK footwear market. Cheap imports and difficulties in launching the new Hitz range of sports shoes led to Lambert incurring a £615,000 loss in 1988 against a £2.12m profit previously, on turnover of £44.52m (£41.97m).

Last autumn, Mr Alan Linton resigned as chief executive and his responsibilities were taken over by Mr Bernard Exche, deputy chairman, and Mr Jordan, who is also chairman of Cornwell Parker, the fabrics and furniture group.

Full acceptance of the offer would involve the issue of 1.88m Peter Black shares which would represent about 3.6 per cent of its enlarged share capital.

## ISA advances 81% and this year starts well

ISA International, the distributor of branded consumables for information processing equipment, followed up its 87 per cent rise at the interim stage with an 81 per cent increase in pre-tax profits at the year-end.

For the year to December 31, the company's taxable result was £2.45m, compared with £1.35m last time. In the first six months profits had jumped to £1.05m.

Turnover in the year advanced 55 per cent to £26.31m (£16.98m) and earnings were up 66 per cent to 7.9p (5.05p).

The directors have recommended a final dividend of 0.95p to make a total of 1.4p (0.27p) and have proposed a one-for-two scrip issue for May.

Mr John Parkinson, chairman, said that ISA had started 1989 well and was exceeding its budgets. Prospects for continued organic growth were excellent with the expansion of the customer base and the range of products, he said.

## Durham Group reduces loss

A SUBSTANTIAL pick-up in the second half enabled D G Durham Group to cut its loss to £202,000 by the end of 1988. In the light of the result and prospects, the group is returning to dividends with a payment of 1p.

For the whole of 1987 the group incurred a loss of £664,000, and that had grown to £817,000 for the six months ended June 30 1988. The dividend was passed in 1987.

Mr Richard Read, chairman

of the USM-quoted insurance broker, said the loss-making companies in the Derek Bryant group were no longer part of Durham.

And with the acquisition of NCV Group, the profits from the continuing businesses indicated that current trading within the newly-restructured group was proceeding satisfactorily.

Now that the structural changes had been made, the chairman looked forward to

strong organic growth.

Restructuring had been expensive, Mr Read pointed out. An extraordinary charge of £1.62m (£155,000) covered provisions and other merger expenses, including a substantial amount in respect of the lease of the former head office of Derek Bryant.

Loss per share was 3.7p (1.1p) after goodwill amortisation. Attributable loss for the year came to £2.17m, compared with £1.56m.

## Accord downturn to £451,000

IN A year of major reorganisation and change, Accord Publications saw pre-tax profits fall from £364,000 to £151,000. However, the dividend is held at 3.4p via a 2.6p final.

Practical reorganisation was completed by the half year end, but the results were affected throughout 1988 and benefits did not really come through. However, the half-time loss of £255,000 was wiped

out. The group, USM-quoted, publishes and distributes paper products in the greeting card market. There are now four separate operating companies, each having its own brand identity and different markets.

Turnover in 1988 improved to £38.22m to £38.32m, but operating expenses were nearly £1m higher. Interest payable was almost doubled, and the

exceptional charge rose to £224,000, compared with £138,000.

Earnings per 5p share were halved to 5.1p (10.1p). Mr Richard Horton, chairman, said the reorganisation led to a poorer Christmas than planned. Christmas was a little disappointing for the greeting cards industry as a whole and the September postal strike affected a period of improving sales.

## What does Watsons say?

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## Renaissance ahead to £479,000

Renaissance Holdings, the specialist hands-on investor in recovery, turnaround and special situations, increased pre-tax profits from £367,000 to £479,000 in 1988.

During the year the inflow of projects improved, and investments currently total 14.

Mr Nicky Branch, chairman,

## Cullens issue 33.7% sold

Share and warrant holders in Cullens Holdings, the lost-making convenience food stores chain, have taken up 1,888, or 33.7 per cent, of the shares issued under its £2.25m one-for-four rights issue, writes Clare Pearson.

Mr Peter Matthews, chairman, said he was not disappointed in the result of the issue given that it was announced as the company reported that losses continued

"substantial" in the second half of the financial year. The half-year trading deficit was £2.1m, down from £1.6m. Yesterday Cullens' shares closed unchanged at 45p, the level at which the rights issue shares were priced.

Proceeds of the rights issue, Cullens' third since a management buy-in in early 1985, will be used partly to finance the acquisition of the freeholds of five stores.

## Breardon more than doubled

Profits more than doubled to £3.55m for the year ended January 31 1989 and reported by Breardon, which engaged in limestone quarrying and house building.

This was earned on turnover of £16.63m. Previously that came to £5.81m on which the profit was £1.74m.

Operating profit rose to £2.95m (£1.23m) while surplus on sale of non-trading assets fell to £38,000 (£236,000). Earnings worked through at 8.59p (4.71p) per share and the dividend is raised from 3.17p to 3.75p.

The directors said completion of the A42 Birmingham-Nottingham trunk road, part of which passes between two of the quarries, should enable the company to be extremely competitive in securing orders for at least the next two years.

Housing completions in the building subsidiary were considerably ahead of last year. The business was being expanded, particularly into the retirement market.

## Asda Property leaps to £6.8m

Asda Property, the property investment, development and trading group, yesterday reported an 87 per cent expansion in pre-tax profits for 1988.

The advance - from £3.64m to £6.82m - was achieved on turnover ahead 65 per cent to £33.46m (£20.33m). Net rental income increased to £5.43m (£3.2m). Earnings per 20p share rose from 3.6p to 6.2p and a proposed final dividend of 1p raises the annual payment 50 per cent to 1.6p.

Net assets per share, after taking into account dilution for conversion of preference shares, rose from 177p to 238p. Mr Manny Davidson, chairman, said the current year had started well and a number of new acquisitions had taken place. He foresaw further rental and capital growth throughout the group's portfolio.

Stephen L. Barber

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THE FINANCIAL PROFESSIONAL'S PUBLISHER

UK COMPANY NEWS

Mowlem advances 19% to £59.5m

By Andrew Taylor, Construction Correspondent

PRE-TAX PROFITS at John Mowlem, the construction and building services group which owns London City Airport, rose by 19 per cent to £59.5m during the 12 months to end-December.

The increase would have been higher but for a £4.8m loss at London City Airport. After interest charges the loss increased to £7m.

The performance of the docklands airport was hampered by the temporary suspension by air traffic controllers of the Paris route at the end of 1987. The group intends shortly to submit a planning application to extend the runway to accommodate the BAe 146 jet which has a greater range and bigger payload than planes currently using the airport.

Earnings per share, following a lower tax charge, rose 28 per cent from 38.3p to 48.2p. The group's building services and housebuilding had a bumper year. Housebuilding profits jumped from £10.1m to £17m.

Mowlem, which builds almost 60 per cent of its homes in south east England, said sales during the first three months of this year were about 30 per cent lower than during the first three months of 1988. The group said house sales had raced ahead during the



Sir Philip Beck: boost as scaffolding contributes £31m.

first half of last year, only to drop sharply in the Autumn. Progress was likely to be more even this year.

The shape of Mowlem's business has changed radically since the acquisition of its scaffolding and plant hire companies three years ago. Last year building services accounted for 61 per cent of group operating profits.

Scaffolding profits rose by 43 per cent to £31.4m with the UK accounting for about three-quarters of profits. The Netherlands, the next biggest market, will be overtaken by France this year following Mowlem's recent purchase of Comabi, the French scaffolding group.

had increased from about £700m to £1bn by the year end. Total dividends for the year rose from 17.25p to 19.5p via a final of 14.25p.

COMMENT

The results are a further vindication of the purchases of the scaffolding and equipment hire businesses which were criticised at the time as too expensive. The businesses have been doing very well while UK construction output has been rising steeply. They have the added attraction in that a large slice of their businesses is generated from repair and maintenance work which is less likely to be affected when the current building boom comes to an end. Unfortunately for Mowlem, its airport investment has not been such a happy tale. There could be a long planning battle over moves to allow the BAe 146 to use the dockland airport. It is going to be very difficult for the airport to meet its target to break even by the end of 1990. Housebuilding will do well to hold its own this year, but contracting should do better from higher margin business. A pre-tax profit of £68m puts Mowlem on a p/e of just over 8 - a worthy enough rating but one which is not going anywhere in the short term.

Plant hire profits rose 39 per cent from £2m to £11.1m. Sales, helped by the opening of new outlets and the continuing rise in UK construction output, increased 40 per cent from £68m to £94m.

Contracting and property, once Mowlem's main business, fell from £13m to £11.8m. The decline was due to a lower contribution from international work, a lower number of contract settlements coming through and the incidence of low margin work in south east England.

The construction business has been reorganised to concentrate on higher value, better margin work. Order books

Expectations realised as Proudfoot tops £27m

A PROFIT of £27.39m was achieved in 1988 by Alexander Proudfoot, a US management consultancy which reversed into City and Foreign Holdings, an investment trust, in September 1987.

Turnover totalled £98m and earnings doubled to 27.1p which demonstrated that the initial expectations of the acquisition had been largely realised, the directors stated. Results included the Language School until disposal in July. Figures for 1987 - turnover £18m and profit £8m - took in Proudfoot since acquisition and the Language School for the whole period.

The company is paying a final dividend of 3.5p to make 5.5p for the year (2.92p).

There was an extraordinary credit of £3m (debit £386,000) being the surplus on the sale of Language School, goodwill having previously been written off.

Shareholders will be asked to sanction the purchase by the company of up to 15 per cent of its shares in the market.

Provident Mutual Life has disposed of 403,000 ordinary shares (0.63 per cent) in Proudfoot reducing its holding to 3.47m shares (5.6 per cent).

Pennine Optical

Pennine Optical, the Third Market-quoted spectacle group, made pre-tax profits of £200,000 for the year to the end of October 1988, an improvement of 92 per cent on the £104,000 achieved in the previous year. Turnover rose to £1.23m (£1.02m).

Tax accounted for £69,000 (£36,000), leaving earnings of 4.9p (3.1p) per 2.5p share.

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LIT jumps to £5.6m in nine-month period

By Nikki Tait

LIT HOLDINGS, the acquisitive financial services group, yesterday announced pre-tax profits of £5.6m in the nine months to end-December, on income of £68.6m.

The figure contrasts with the £3.5m achieved on income of £51.5m in the year to end-March 1988. Earnings per share for the nine months was 8.5p, against the previous 12-month figure of 10.2p.

The company, which is changing to a calendar year-end, recommended a final dividend of 2.93p making 5.63p for

the period. Comparisons are unrealistic, however, because of a number of significant acquisitions made by LIT during the past nine months. These included the Goldberg interests in the US which contributed from early June, Jersey General Investment Trust in August, a 4.5 per cent interest in Levitt Group in late-October (subsequently raised to over 33 per cent in February), and Ashburton Group and Asset Trust in October and November respectively.

The purchase of Johnson Fry was not completed until after the end of the period under review and did not affect the figures.

LIT did not reveal the contribution from the purchases, but said that, with the exception of Asset Trust, they were all acquisition-accounted. The only profits break-down is given in terms of geographical area, with £1.7m coming from the UK and £3.9m from the US. Interest charges were £4.2m.

Yesterday, LIT said that

operating conditions for the futures and securities division were not easy during the period, due to a subdued trading environment. The division also underwent an integration of its separate operating businesses and saw certain management changes.

LIT added that Levitt made profits before tax of £2m, beating its expected target by about £1m.

York Waterworks stake raised

By Andrew Hill

EQUITY & Law Life Assurance Society, which has played a crucial role in a number of recent bids for UK statutory water companies, has increased its stake in York Waterworks Company to 16.1 per cent.

None of the large investors in the industry, notably France's three largest water

suppliers - has declared an investment in York Waterworks, the only statutory company in Yorkshire Water Authority's region.

Equity & Law, which took its investment in York over 15 per cent a few weeks ago, held a number of important stakes in water companies in the south east of England, which

it committed to French bids.

In January, the sale of the institution's 11 per cent holding in Folkestone and District Water Company helped thwart a counter-bid from a joint venture between South West Water Authority and Mr Duncan Saville, a Sydney-based investor.

COMPANY NEWS IN BRIEF

**A&M GROUP**, the furniture and film-set supplier which is planning to buy City and Westminster Financial in a reverse takeover, has agreed to sell its 25 per cent interest in post-production digital facilities group Soho 601 for £75,000. In addition, inter-company loans totalling £240,000 will be repaid to A&M over the next three years.

**ASSOCIATED PAPER** Industries is to close all coating and converting operations at the Bollington factory of Henry and Leigh Slater, with the exception of the electron beam development project.

**BARR & WALLACE** Arnold Trust, the Leeds-based motor and leisure group, has paid £650,000 in cash for Albany Travel (Manchester), a tour operator and travel agency.

**BRITISH EQUIPMENT** Leasing, vendor leasing and trailer rentals, has been acquired by Commercial Leasing of Den-

mark for £6.7m. Vendors are independent Finax of Sweden (51 per cent) and Mr Ronald Graham (49 per cent). Mr Graham remains in charge.

**CI GROUP** is acquiring the business and assets of the performing and cable tray division of N Greening for £1m cash and an additional £750,000 for stock.

**EUROPEAN HOME** Products is buying Laboratoires Valdor, a private French decorative cosmetics and skincare company, for cash - £2.6m (70 per cent) initially and the remainder in three years, depending on profits. Valdor was a management buy-out from Rhone-Poulenc group in 1987.

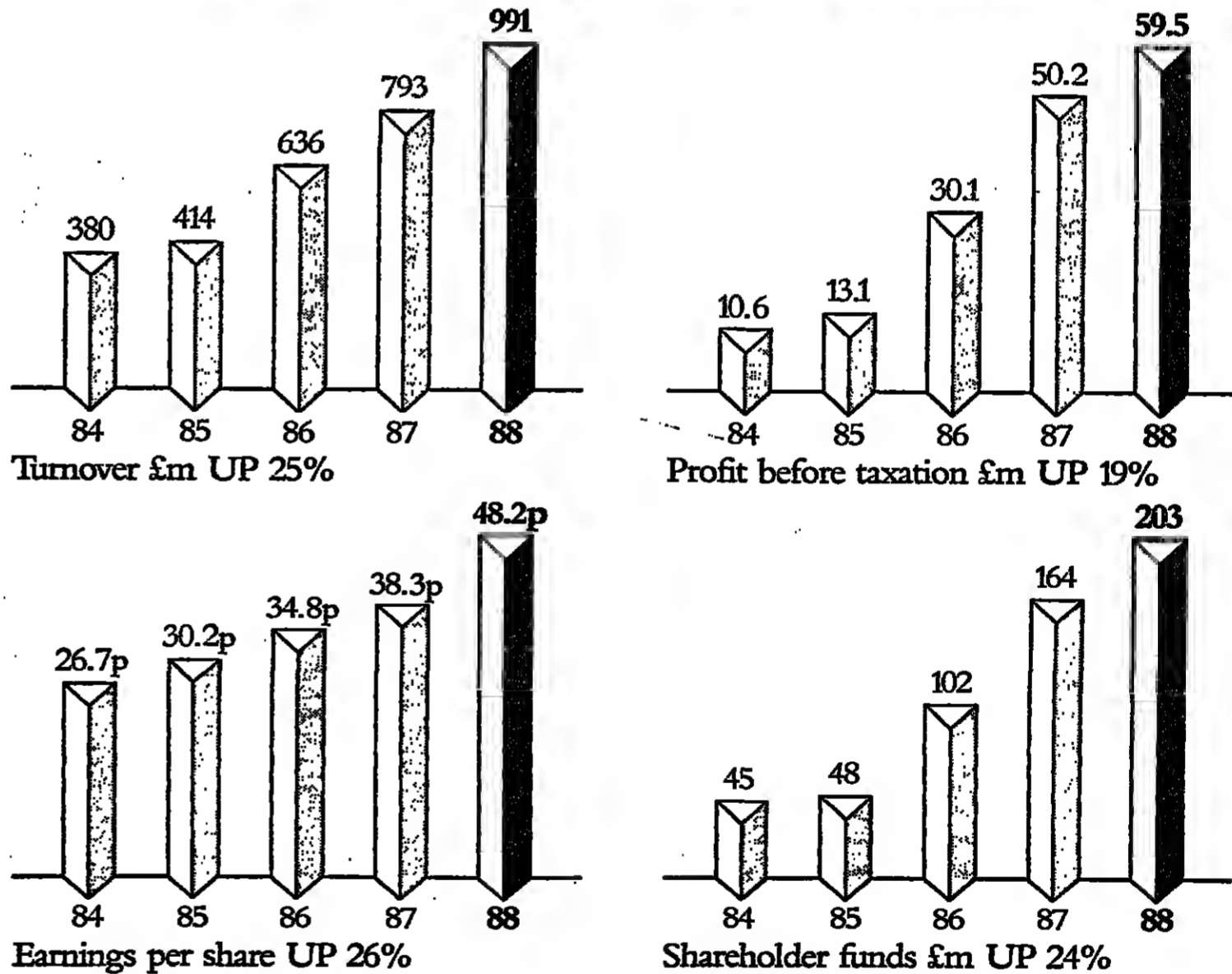
**EV FACT** is acquiring VATAX Advisory Services, specialist VAT consultants, for £250,000 cash. For the year ended June 30 1989 VATAX forecasts after tax profits of at least £50,000.

**KENYON SECURITIES** has acquired Duster-based James Baird (Antrim) for £225,000 in cash and shares and also freehold property occupied by that company for £125,000 cash. The acquisition brings Kenyon's total number of funeral directing businesses to 122.

**MOSAIC**, the entrepreneurial holding company, has strengthened its presence in the car accessories market with the purchase of Electronics (GP International) for an initial £200,000 in cash with a deferred £250,000, payable in November. EGF, which is non-trading, owns 50 per cent of Fister UK, which assembles and distributes replacement car accessories in the UK and Scandinavian markets.

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- The Group's private housebuilding company produced an excellent profit in 1988.

Summary of Results	1988	1987
Turnover	£991m	£793m
Profit before tax	£59.5m	£50.2m
Earnings per share	48.2p	38.3p
Dividend	19.5p	17.25p

Mowlem

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UK COMPANY NEWS

All-round lift gives Lamont £12m

By Alice Rawthorn

LAMONT Holdings, the Northern Ireland textiles group, yesterday announced a 26 per cent increase in pre-tax profits from £9.5m to £12m in 1988...

now holds £5m in cash - and reduced its interest payment to £55,000 (£477,000). The tax rate rose to 31 per cent - as tax losses were exhausted - to make the charge £3.74m (£2.8m). The rate will rise again to about 33 per cent this year...

the corporate upheavals within the carpet industry. The group did, however, face a fall in carpet exports reflecting the impact of the strong pound on sales to its main market, the Middle East. Lamont's other textile interests, which are dominated by Moygashel linen, increased profits to £3.44m (£3.05m) on sales of £25.53m (£25.32m).

and in sales to £2.46m (£2.44m) following the disposal of the James H. Lamont business last summer. Property benefited from rent reviews towards the end of 1988 and experienced an increase in profits to £539,000 (£803,000) and in sales to £1.25m (£1.11m).

Apricot's increased cash terms win DDT

By Nikki Tait

APRICOT Computers, the personal computer manufacturer, yesterday won its brief bid battle for DDT Group, the computer maintenance contractor, with a marginally increased cash alternative offer.

The new cash terms are worth 118p a share, and value DDT at £7.74m. The paper terms - 19 Apricot shares for every ten DDT are unchanged, with Apricot steady at 64p, they value each DDT share at 121.6p.

Apricot said yesterday that, having talked to major shareholders, it became clear that slightly increased cash terms would have a chance of swift success. Accordingly, it had decided to end the uncertainty.

Strong & Fisher raises stake in Pittard Garnar to 9.95%

By Nikki Tait

AS MANUFACTURERS and the City await publication of the Monopolies and Mergers Commission reports into Britain's leather industry, Strong & Fisher has raised its stake in Pittard Garnar to 9.95 per cent.

The bulk of the shares are believed to have come from Charterhall, an investment company built up by Mr Russell Goward, an Australian businessman.

The MMC has been looking into two specific matters: a potential bid by Strong & Fisher for rival leather manufacturer Pittard; and any increase in the 16.6 per cent stake in Pittard held by Hill-down Holdings, the much larger food, furniture and prop-

erty group. The MMC reports were delivered to the Department of Trade and Industry on March 10, but have yet to see the light of day...

Strong & Fisher, whose previous 9.41m bid for Pittard was referred to the MMC in November, had already raised its stake once during the inquiry period to 5.3 per cent.

It has now announced further purchases of 895,000 shares on March 31, 10,000 on April 5, and 105,000 on April 7, taking its total holding to 2.16m shares.

the company was offered a block of shares. Strong & Fisher is prohibited from raising its interest in Pittard beyond 15 per cent during the MMC inquiry period.

Charterhall confirmed that its interest had been sold into the market, and said that it was showing "a good profit" on the stake. It was an investor in the group back in late-1986 and now takes in some footwear retailing interests. The latest stake was built up about six months ago - shortly before and just after S&F's bid.

According to Pittard, Charterhall held around 200,000 shares directly, plus a further 600,000 through Eurovest, a Hong Kong company believed to be connected to Mr Goward.

Computer People profits advance 31%

Computer People Group, computer staff agency, announced pre-tax profits up 31 per cent from £2.47m to £3.23m in 1988.

Turnover rose by £10.25m to £97.02m. Earnings per share advanced 28 per cent to 17.84p (13.9p) and the directors have proposed a final dividend of 3.4p (2.4p) to make a total of 4.85p (3.9p).

There was an extraordinary credit of £278,000 arising from the disposal of the principal business asset of VLM Projects, which held certain of the group's publishing interests.

Consulting revenue in the UK rose 32 per cent, while the recruitment business was a major success, said the company, with revenues up 55 per cent to £3.5m.

Mr Michael Bayfield, chairman, said that the computer services markets in the UK and US were "expected to grow between 15 and 25 per cent into the foreseeable future" and said that the company was on line to meet its profit targets for the current year.

Miss World has acceptances for 75% of Piccadilly Radio

By Clare Pearson

MISS WORLD, the entertainments group, yesterday said it had received acceptances in respect of nearly 75 per cent of the voting shares of Piccadilly Radio, the Manchester-based radio station for which it has made a £39.5m recommended bid.

As at last Friday, completed valid acceptances had been

received covering 74.82 per cent of the voting shares. The total number of acceptances in respect of the voting shares came to 74.97 per cent, or 1.85m shares. Holders of 37.26 per cent of the non-voting shares, or 79.81 per cent of those of this class of shares for which Miss World had made an offer, had also accepted.

Miss World's offer, which closes on April 21, is still conditional on IBA approval. It cleared a crucial hurdle at the end of last month when Piccadilly Radio shareholders voted in favour of changing the articles of association of the company to allow an individual owner to hold more than 15 per cent of the shares.

Lanca growth holds to 43% rise

LANCA, the handbag and clothing manufacturer, maintained growth throughout the second half of 1988 to end the year with pre-tax profits up 43 per cent at £1.44m, against £1.01m.

With sales ahead 25 per cent to £14.8m, margins showed an increase to 9.7 per cent (8.6 per cent). The directors recommend a final dividend of 1.1p making a total of 1.85p - 68 per cent higher than the previous year's single 1.1p.

Manufacturing from Prestwich Holdings for up to £233,000. Hayjix distributes a range of character merchandise towels, duvet covers and pillow cases. As this acquisition was completed after the year end, the expected contribution to the trading position was not included in the results.

Tax took £27,012 (£34,901) and earnings per 2.5p share were 7.27p (5.46p) basic and 6.67p (5.03p) fully diluted. Previously, there was an extraordinary charge of £89,894.

Mr Chimu Gidoomal, chairman, said a significant contribution came from the encouraging growth of Fashion Accessories International, the group's clothing division, together with the benefits arising from the centralisation of the warehousing and distribution function after the acquisition in 1987 of Frankel & Roth (International).

Home Counties profits checked second half

DESPITE a static second half, Home Counties Newspapers Holdings, printer and publisher of local newspapers, reported taxable profits for 1988 ahead by 21 per cent. The result was achieved on turnover up by 20 per cent from £14.4m to £17.26m.

For the second six months pre-tax profits were £1.42m (£1.45m) making £3.15m for the year, against £2.8m last time. The result was struck after an exceptional charge of £801,000

(nil) relating to additional costs for rationalisation and redundancies.

Stated earnings per share were 39p (33p) and the directors are recommending an increased final dividend of 8.25p (5p) for a total for the year of 12p (7.5p). The board is also proposing a capitalisation issue on the basis of one-for-one.

The tax charge was £1.2m (£953,000). Dividends absorbed £800,000 (£375,000).

Satellite boosts Chepstow profits

The contribution from Satellite Information Services provided the main impetus as Chepstow Racecourse lifted taxable profits to £64,811 in 1988, up from £40,424 in the previous 12 months.

The chairman said that an application for planning consent has been lodged for the development of land adjoining the course.

Turnover expanded to £1.1m (£928,000). Earnings per share were 9.25p, against 6.55p last time, and the single dividend for the year is again maintained at 1p.

Jacksons Bourne

Jacksons Bourne End has bought the shops and offices at 8-16 Oxford Street and 17-31 Piccadilly, High Wycombe, from Rugby Securities for £3.42m.

The purchase represents Jacksons Bourne End's first acquisition since the company was reorganised after being taken over by Vasella. The deal is conditional upon the holders of Jackson's shares holding at 1p.

Summit placing

Summit Group, an unquoted financial and property concern, has completed a £17m private placing of new shares with institutional investors led by ECI Ventures.

The placing involves an issue of preference shares with equity warrants, together with an issue of ordinary shares to the ECI funds. On full subscription of the warrants, the institutional investors, including ECI funds, will own just under 12 per cent of the Summit equity.

GOLD FIELDS COAL LIMITED

(Incorporated in the Republic of South Africa) (Registration No. 01/01124/06)

ISSUED CAPITAL: 16,862,721 shares of 50 cents each

Table with 3 columns: Consolidated Quarter ended 31 March 1989, Consolidated Quarter ended 31 December 1988, and various financial metrics like Coal mined, Sales, Cost of sales, etc.

NOTES: (1) Capital Expenditure: The unexpended balance of authorised capital expenditure at 31 March 1989 was R11.7 million, which includes estimates authorised for 1989.

SHARE STAKES

The following changes in share stakes were announced recently: British Mohair - Lawrie Group, through the purchase of 100,000 ordinary, has lifted its stake to 3.43m (25.79 per cent).

James Dickie - Specialist Holdings has acquired 20,000 ordinary and now holds 122,500 (6.62 per cent).

disposed of 150,000 ord and now hold 281,998 (4.25 per cent). Rights and Issues Investment Trust - Grieg Middleton, on behalf of investment clients, and by agreement with discretionary unit fund managers has disposed of 100,000 capital shares. On the same date the company acquired 36,610 capital shares, resulting in a holding of 561,110 capital and 104,000 income shares (19.7 per cent).

China and Eastern Investment - Esso Pension Trust is financial owner of 965,000 ord (5.24 per cent). Delyn Packaging - Coast Investment and Development, Kuwait, has disposed of 50,000 ord, reducing its holding to 365,000 (4.59 per cent).

Platon International - City and Westminster Financial has disposed of 150,000 ord and now hold 281,998 (4.25 per cent).

Sontheampton Isle of Wight and South of England - Shires Investment has sold 35,000 shares, reducing its holding to 315,000 (9.3 per cent).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's financials.

Table with 3 columns: Company Name, Date, and Notes. Includes companies like International Portland Cement, American Plastic Tech, etc.

Den Danske Bank advertisement featuring a logo and text: U.S. \$40,000,000 Subordinated Floating Rate Notes due 1990. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months, 11th April, 1989 to 11th October, 1989 has been fixed at 10 1/4 per cent per annum and that the coupon amount payable on coupon No. 14 will be U.S.\$13,582.03.

PENTEX OIL LTD advertisement: US\$ 25,000,000 CREDIT FACILITY arranged by BANK OF SCOTLAND provided by BANK OF SCOTLAND, CANADIAN IMPERIAL BANK OF COMMERCE, Agent Bank, BANK OF SCOTLAND INTERNATIONAL DIVISION.

MAGAZINE PUBLISHING advertisement: The Financial Times proposes to publish a Survey on the above on 17th May 1989. For a full editorial synopsis and advertisement details, please contact: Neville Woodcock on 01-873 3365 or write to him at: Number One, Southwark Bridge London SE1 9HL. FINANCIAL TIMES LONDON'S BUSINESS NEWSPAPER.

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FT LAW REPORTS

# No damages for car crash victim

REID v RUSH & TOMPKINS GROUP LTD PLC  
 Court of Appeal (Lord Justice May, Lord Justice Neill and Lord Justice Ralph Gibson):  
 March 23 1989

AN EMPLOYER owes no duty of care in tort to employees working abroad to protect them from economic loss caused by someone for whom he is not responsible, nor to advise them as to special risks unless there is some express or factually implied term to that effect in the contract of employment. Accordingly, in the absence of agreement to the contrary, employers who are not to blame for injuries suffered by an employee while driving in the course of his employment in a foreign country where third party insurance is not compulsory, cannot be sued for damages on the ground that they failed to take out insurance on his behalf or to advise him that in view of the lack of local cover he should make appropriate arrangements himself.

The Court of Appeal so held when dismissing an appeal by Mr Frederick Joseph Reid from a decision by Sir Douglas Frank QC sitting as a deputy High Court judge, striking out his claim for damages against his previous employers, Rush & Tompkins Group Ltd, on the ground that he had pleaded no reasonable cause of action and the claim could not succeed.

LORD JUSTICE RALPH GIBSON said that on January 26 1984 Mr Reid suffered severe injuries while driving his employer's landrover in Ethiopia in the course of his employment as a quarry foreman on the Armati Division project.

His injuries were caused by a collision between the landrover and a lorry. The employers were in no way responsible. The sole cause was the lorry driver's negligence. The injuries were to both legs. Mr Reid was unable to return to work. He could not recover any damages.

Mr Reid alleged that the employers should have been aware there was no system of compulsory third-party motor insurance in Ethiopia. He claimed they were in breach of their duty of care as employers in failing to insure him against the negligence of a third party, or in failing to advise him to obtain such insurance for himself. He issued a writ on October 24 1986.

The action was struck out by Master Crighton. Sir Douglas Frank QC sitting as a deputy High Court judge, dismissed Mr Reid's appeal. In his view it was plain and obvious the case could not succeed. Mr Reid now appealed.

For Mr Reid it was said that the employers owed a duty in tort to take all reasonable steps necessary in the light of special risks arising from working in Ethiopia, to protect Mr Reid's economic welfare. It was also said that the relationship between him and the employers gave rise to a duty of care in tort within the principle in *Hadley Byrne* [1962] AC 413, in that by employing Mr Reid to work in Ethiopia, the employers undertook by necessary implication to advise him as to special risks, and he by necessary implication relied on them to furnish such advice.

Mr Ayles for the employers submitted there were rules of law which rendered the claim unavailing. He contended that economic loss was not recoverable because it was not caused by injury to Mr Reid or his property for which the employers were responsible (see *Donoghue v Stevenson*).

Mr Smith for Mr Reid acknowledged the claim was for pure economic loss, with reference to the ordinary duty of care owed by a master to his servant. No case had been cited in which an employer's duty had been extended to protect the servant from economic loss. If a servant were to have a claim in tort against his employer in respect of economic loss, it must be based on some special factor in the circumstances of the relationship which justified extension of the duty - or on a separate principle of the law of tort which imposed such a duty.

Mr Ayles submitted that without proof of voluntary assumption of risk and reliance, on *Hadley Byrne* principles, questions of foreseeability and proximity of relationship did not arise (see *Avons v Merton* [1978] AC 728), because the claim was for economic loss not caused by physical injury or damage for which the employers were responsible. He relied on *D & F Estates* [1988] 3 WLR 369.

That decision had not established so wide or general a rule. The House of Lords was not dealing with all forms of negligence, and did not intend laying down a rule that in no

case could damages for economic loss be recovered except under *Hadley Byrne* principles. In *La Banque Paribas* [1988] 2 Lloyd's Rep 513 the Court of Appeal was prepared to accept that in some cases (if rare) of pure economic loss, the court might be willing to find the existence of a duty of care, even in the absence of voluntary assumption by the defendant of such a duty.

That meant that one of the grounds on which the employers had asserted that there was no reasonable cause of action had not been made out. Second, Mr Ayles said the relationship between the parties was contractual, and as there was no contractual term requiring the employers to incur the alleged obligations, Mr Reid was precluded from suing in tort.

It was impossible to hold on the facts that an implied term to advise arose from the contractual relationship. The only facts were the offer and acceptance of employment, the employers' knowledge of the circumstances in which Mr Reid would be exposed to special risk in Ethiopia, and his ignorance of that risk.

If the term was to be implied at all it must be implied by law. That meant it was to be implied in any contract of employment where the master engaged the servant to work abroad in a country where he would face a special risk of the present kind, and was, to the employers' knowledge, ignorant of that risk.

A new term could be implied by law into contracts of employment. But in the present case it was impossible as a matter of law to imply a term creating a specific duty to advise Mr Reid to obtain insurance cover.

Such a duty was inappropriate for incorporation by law into all contracts of employment. The length of time during which the servant would work abroad and the nature of his work, and therefore the extent to which the servant would be exposed to the special risk, might vary greatly between one job and another.

The usefulness of the principle contended for seemed, in social terms, to be plain enough. But to incorporate the duty by law into contracts of employment, if it were to work fairly, would require exemptions and limitations which could only properly be

achieved by legislation.

The next question was whether, in the absence of a special term implied on the facts or by law, the alleged specific duty to inform and advise could be held arguably to have arisen by reason of an "assumption of responsibility" by the employers.

A defendant's actual or implied knowledge that the plaintiff was relying on him was vital to the concept of "voluntary assumption of responsibility" as used in *Hadley Byrne*.

In the present case there had at no time been any reference by either side to the special risk. Mr Reid therefore had no reasonable cause of action based on voluntary assumption of responsibility.

With regard to a duty to provide personal accident insurance, it was impossible to hold that the scope of the duty in scope could extend so far.

Compulsory insurance against liability to employees was required by the Employers' Liability (Compulsory Insurance) Act 1969, but applied only to bodily injury or disease sustained in Great Britain. The legislation had not in general extended the duty of compulsory employers' liability insurance to employment abroad. The Common Law could not devise such a duty. The legislature had not thought fit to impose it, and it could not be just or reasonable for the court to impose it.

It had been stated on at least two occasions (*Dejong v Sherburn* [1946] 1 KB 236; *Edwards v West Hertfordshire Hospital* [1957] 1 WLR 6415) that in the absence of express or implied contractual term, the master's duty was limited to the protection of the servant against physical harm or disease.

Therefore it was not open to the court to extend the duty of care owed by the employers to Mr Reid by imposing a duty in tort which was not contained in any express or implied term of the contract.

The appeal should be dismissed. Lord Justice May and Lord Justice Neill agreed.

For the employers: Walter Ayles QC and Richard Davies (Mackrell Turner Garrett)  
 For Mr Reid: Colin Smith QC and David Radford (Cawthorn Billins Sharpe)

Rachel Davies  
 Barrister



CREDIT SUISSE  
 CREDIT SUISSE FINANCE (PANAMA) S.A.

## Notice to the holders of 4 1/4% US\$ Bonds with Warrants 1987-97 of Credit Suisse Finance (Panama) S.A. (Swiss Security No. 804.880, No. 806.193 for the Warrants)

### DESCRIPTION OF THE NEW STRUCTURE OF THE CREDIT SUISSE GROUP

On 2 March 1989 the General Meeting of Shareholders of CS Holding and the Board of Directors of Credit Suisse (CS) passed the resolutions required for the Group's reorganisation. CS Holding's current share capital of Sfr 50,000 will accordingly be increased in stages by a maximum of Sfr 2,349,950,000 to a maximum of Sfr 2,399,950,000, with the preferential subscription rights of the present shareholders and holders of participation certificates having been excluded. Of this amount, a maximum of Sfr 2,035,000,000 are set aside for the exchange of existing Credit Suisse shares together with CS Holding participation certificates for new shares in CS Holding. In the period from 17 to 27 April 1989 at noon, 1 current Credit Suisse bearer share with a nominal value of Sfr 500 with attached bearer participation certificate of CS Holding with a nominal value of Sfr 50 can be exchanged for 1.1 CS Holding bearer share with a nominal value of Sfr 500. Similarly, one current Credit Suisse registered share with a nominal value of Sfr 100 with attached registered participation certificate of CS Holding with a nominal value of Sfr 10 can be exchanged for 1.1 CS Holding registered share with a nominal value of Sfr 100.

CS Holding reserves the right to withdraw the exchange offer if less than two-thirds of all Credit Suisse shares are notified and deposited for the purposes of exchange. The Extraordinary General Meeting of Shareholders on 3 May 1989 will come to a decision on the outcome and make their decision known immediately.

The exchange for 1.1 share of CS Holding is without charge and has no economic effect on the current shareholder's interest in the CS Group. Each shareholder's overall equity interest remains the same as before the implementation of the new structure. His previous ownership of 1 CS share with 1 CS Holding participation certificate will now be embodied in 1.1 share of CS Holding (either bearer or registered, as appropriate).

CS Holding, at present a sister company of Credit Suisse, will become the central holding company and parent company of the CS Group upon completion of the exchange of Credit Suisse shares for shares of CS Holding. Following the exchange transaction, Credit Suisse will be a subsidiary of CS Holding and will continue to operate as a universal (full-service) bank. Its present interests in Electrowatt Ltd. and Fides Holding will be held directly by CS Holding. The exchange will result in a substantially simplified Group structure with enhanced transparency for shareholders. CS Holding will function purely as a holding company; it will not engage in banking operations.

After the exchange, an offer of rights to subscribe for further shares of CS Holding will be made to the shareholders and remaining participation certificate holders of CS Holding. Under the terms of this offer, the shareholders of CS Holding will have the right during the period from 29 May until noon on 9 June 1989 to purchase 1 new share for every 15 shares of the same class at par.

### IMPLICATIONS FOR EXISTING US\$ BONDS WITH WARRANTS ISSUED BY CREDIT SUISSE FINANCE (PANAMA) S.A.

For the holders of warrants the exchange transaction has the following implications:

- In the event of exercise of options after 21 April 1989, a present entitlement to 1 CS bearer share with a nominal value of Sfr 500 plus 1 bearer PC of CS Holding with a nominal value of Sfr 50 per share. Delivery and settlement will be effected no earlier than 10 May 1989. All fractions of CS Holding shares resulting from the exercise of options will be reimbursed in cash at the day's closing price quoted on the Zurich Stock Exchange.
- No change in the currently valid warrant exercise price will result from the exchange offer made to the shareholders of Credit Suisse and the holders of PCs of CS Holding. After 21 April 1989, the warrant exercise price will, in accordance with the exchange ratio, refer to 1.1 CS Holding bearer share.
- Protection against dilution: Under the existing terms for the exercise of warrants, rights issues and certain other events lead to a reduction of the warrant exercise price. If such events occur after 21 April 1989, purchases of shares of CS Holding through the exercise of rights on existing warrants will be subject to the same procedure and conditions as would apply at present to Credit Suisse shares. This means that if an event affecting Credit Suisse would have led to a reduction in the warrant exercise price in relation to Credit Suisse shares, then an event of the same nature affecting CS Holding will lead to a reduction in the warrant exercise price in relation to the purchase of CS Holding shares.

4 1/4% US\$ bond with warrants 1987-97 (listing no. 804.880 and 806.193)	Warrants before exchange 10 warrants exercisable into 1 CS bearer share (with PC of CS Holding) at Sfr 3,700	Warrants after exchange 10 warrants exercisable into 1.1 bearer share of CS Holding at Sfr 3,700
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### Supplementary information

- Shares reserved for holders of warrants: The owner of the Credit Suisse shares (with PCs of CS Holding) which serve to secure the rights of holders of warrants will notify these shares for exchange for shares of CS Holding and deposit them in safekeeping. The shares of CS Holding acquired through the exchange transaction will be kept by their owner and held available to secure the rights of holders of warrants as before.
- Entitlement to dividends: For all shares of CS Holding acquired through the exercise of warrants, entitlement to dividends will be decided by reference to the financial year of CS Holding.
- Trading in Switzerland: In order to ensure orderly and liquid trading during all stages of the exchange transaction, the following measures have been taken by the various Swiss stock exchange authorities:
  - Official trading in the shares of Credit Suisse with attached PCs of CS Holding will be maintained until Friday, 21 April 1989; trading will cease as from Monday, 24 April 1989;
  - Pre-market trading in the shares of CS Holding on an even issued basis will commence on Monday, 24 April 1989, with continuous trading in CS Holding bearer shares.
 Applications have been made for admission of CS Holding registered and bearer shares to listing on the various Swiss stock exchanges with effect from 10 May 1989. Trading in the bearer shares of CS Holding on the stock exchanges of Frankfurt and Tokyo will be instituted as soon as possible.

### APPLICATION FOR EXISTING CREDIT SUISSE SHARES WITH CS HOLDING PCs

Holders of warrants for the aforementioned issue who still wish to subscribe for CS shares with attached CS Holding participation certificates are requested to deposit their warrants with an official exercise office not later than mid-day on Friday 21 April 1989.

Shares obtained in this manner may still take advantage of the exchange offer prior to expiry of the exchange period. Exercise of warrants directly into CS Holding shares may be made as from 24 April 1989. Delivery and settlement will be effected no earlier than 10 May 1989.

11 April 1989

Credit Suisse  
 Credit Suisse Finance (Panama) S.A.

## Two Major Transportation Conferences arranged by the FINANCIAL TIMES

### World Rail - Service and Profit

London, 8 May 1989

Transport is now a major policy issue and railways are high on the agenda. Growth in efficiency and profitability are achievable and leading speakers will explain how:

- Mr Stanley Crane  
Consolidated Rail Corporation
- Mr Charles Hoppe  
Booz, Allen & Hamilton Inc
- Mr Kevin Hyde  
New Zealand Railways Corp
- Mr Ronald Lawless  
Canadian National Railways
- Mr Ross Sayers  
State Rail Authority of NSW, Australia
- Mr Denis Tunnicliffe  
London Underground Limited

### Transport Links with the Continent

—Collaboration to meet the Challenges of Future Growth  
 London, 9 & 10 May 1989

A forum for transport planners and businessmen to look at the challenge of meeting future growth traffic demands and the effect of the Channel Tunnel. Speakers include:

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## EMPLOYEE OWNERSHIP

The Financial Times proposes to publish this survey on:

5th May 1989

For a full editorial synopsis and advertisement details, please contact:

Denis Cody  
 on 01-873 3301

or write to him at:

Number One  
 Southwark Bridge  
 London  
 SE1 9HL



COMMODITIES AND AGRICULTURE

Tin producers want to keep export quotas

By Wong Sulong in Kuala Lumpur
LEADING TIN producing countries, meeting in Kuala Lumpur yesterday to discuss the sharp upsurge in prices in recent weeks are in agreement that their supply rationalisation scheme, now in its third year, should be retained. They feel that the abandonment of export quotas at this stage could jeopardise a young and fragile boom. Tin prices have risen by 35 per cent since the start of the year and ended last week at \$5,290 ringgit a kilogram (\$5,630 a tonne). "The sharp price increase has caught everyone by surprise, and we do not quite know the reasons for it, and for how long the boom will last," said a Malaysian delegate.

He thought the lifting or relaxing of export curbs would be premature at this stage, although he added the executive committee of the Association of Tin Producing Countries could recommend an increase at the association's ministerial meeting in September, when the market situation would be clearer. The seven ATPC members had decided to keep their exports to 106,400 tonnes for the 12 months to February 1990, while non-members Brazil and China agreed to keep theirs to 31,000 tonnes and 10,000 tonnes respectively. The association had estimated overhanging stocks at about 38,000 tonnes but many traders are now questioning that figure, saying the overhang is more likely to be around 20,000 tonnes. They note, moreover, that much of that tin is subject to litigation ensuing from the 1985 collapse of the International Tin Agreement, while a substantial proportion is in the form of tin concentrates at the mines. Delegates to the Kuala Lumpur meeting spent yesterday trying to reach a consensus over the various stocks figures supplied by producing countries, before getting down to discussing responses to the current bull market. "There is a feeling that some producers are not very forthcoming with actual figures of their stocks, and this makes it difficult to formulate concrete decisions," said an Indonesian delegate. The meeting, attended by the seven ATPC members plus Brazil and China, is scheduled to end today. Meanwhile, Malaysian officials say they are considering proposals to relocate four small towns in the rich tin-bearing Kinta Valley in Perak State, to allow for tin mining. Currently most Malaysian mines are working on low grade deposits, and last year the country produced 28,866 tonnes of tin, a decline of 5 per cent from the 1987 level.

Turkey launches official gold trading

By Jim Bodgener in Ankara
TURKEY'S CENTRAL bank yesterday opened a gold market aimed at curbing gold smuggling and illicit dealing, and supporting the financial sector. A total of 1.5m tonnes of gold was sold last week during trial trading on the exchange. The official price fixed yesterday was \$382.50 an ounce - the dealing last week brought prices down to within \$65 dollars of spot international prices, compared with prices as high as \$300 above the Zurich rate previously. Before last week, the only legal gold sales in Turkey were the inadequate supplies by the central bank to jewellers. Players in the new market are banks and other financial institutions already licensed to deal in the central bank's in-house foreign exchange dealing room which fixes currency rates of exchange. Traditionally there has been extensive gold smuggling, particularly through Bulgaria, where a schedule of bribes and tariffs involving both countries' customs officials guaranteed delivery. But latterly with margins in the black market squeezed by falling world prices, and the threat of the central bank market opening, dealers in Istanbul's "baltakale" black market in currency, gems and precious metals had turned to speculation in shares instead. This partly has sustained a rally from last month which has kept the Istanbul stock exchange's index at about 470-500. The report concentrates on the fundamental supply and demand picture for each commodity, and then gives its price forecast. It also contains a new EIU commodity price index - a slumped dollar version of the ICI's 200 oil commodity price index. This is seen as falling in the next 15 months because prices for raw materials are seen as easing. Aluminium is forecast to be \$1,670 a tonne this time next year; copper at \$90 cents a lb; and nickel at \$30.5 a lb. The exception is tin, which is seen at more than \$4 a lb next year after averaging \$3.88 a lb this year. "For over three years, sales of TIC creditors' collateral in tin depressed prices to below the cost of many producers. However, slow demand growth also allows Opec's difficulties."

Papua New Guinea's Porgera gold estimate increased 26%

By Chris Sherwell in Sydney
ESTIMATES OF mineable reserves in the massive Porgera gold deposit in Papua New Guinea's central highlands have been increased by more than 26 per cent, the three international joint ventures involved in the project announced yesterday. The announcement, based on a major drilling programme into the high-grade core of the deposit, makes one of the world's biggest gold finds even larger. It was promptly welcomed by the Port Moresby Government, which is expected soon to give the project its final go-ahead. The three partners - Placer Dome, Barrick Goldfield and MIM - said mineable reserves, based on a cut-off grade of 1.5 grams of gold per tonne, amounted to 60.1m tonnes at an average grade of 6.5 grams of gold per tonne. The previous figure was 47.6m tonnes at 4.9 grams per tonne. This in turn would mean higher revenues both for the Provincial Government of Enga and for local landowners in the Porgera area. This is important because of difficulties the National Government has faced securing landowners' and the Provincial Government's agreement to the terms under which the mine will be developed. Mr Namaliu said yesterday it was important to give the go-ahead as soon as possible so that everyone could benefit. Currently it is running months overdue. The Government is taking a 10 per cent equity stake in the project, which will reduce the interest of each of the three partners from 33.3 per cent to 30 per cent. Porgera will be the country's fourth major mine. CRA's Bougainville Copper began in 1972 and the Ok Tedi gold and copper mine, involving a BHP-led consortium, started in 1984. Production at Placer Pacific's Misima Island gold mine is due to commence shortly. Apart from Porgera, major gold deposits have been located at Mt Kare in the highlands, at Waiyap Valley and Mt. Hiri islands, and the Government is hoping to use the revenues to fund economic development generally.

Tapping into rubber's renewed strength

Wong Sulong on a producer victory in price support talks
BATTLEWEARY producers walked away from a marathon session of the International Natural Rubber Organisation in Kuala Lumpur last Friday having won agreement from consumers for an 8 per cent rise in Inro support prices. The increase is seen by producers as a major achievement as it means that rubber prices will have to be defended at levels that are profitable for virtually all producers. "It is not often appreciated, but rubber is a politically sensitive commodity to South-east Asian countries, particularly Malaysia and Indonesia," said Mr Ahmad Farouk, leader of Malaysia's delegation and spokesman for the exporters' group. "We went to the Inro meeting not to demand unrealistically high prices, but prices that would be fair to our farmers, and we got them." There is no denying that the exporting countries had the cards stacked in their favour. When the new agreement was negotiated, it was agreed that the first council session should discuss a price revision, and an automatic increase or decrease of 5 per cent in the support level to be triggered by average price for the previous six months. Since the average price during the critical period was above the "may buy" level, that clause came into effect. Moreover, as there was a net sale of 300,000 tonnes since the last revision, the so-called "quantity trigger" was also operated and a further 3 per cent had to be added. Many importing countries argued for a lower price increase, pointing out that prices had peaked since last April, and were now below the "may sell" level. But in the end they had to agree that under the circumstances the 8 per cent increase was the minimum. During the Inro II negotiations in 1986/87 in Geneva, it was the importing countries themselves that had demanded automatic adjustment of support prices. At that time, rubber prices had been depressed, and Inro was accumulating massive stocks. The new reference price is 218.1 Malaysian/Singapore cents a kilogram, compared with 201.65 cents previously. At the lower intervention range, the "may buy" level is increased to 185 cents (from 171 cents), while the "must buy" level is 174 cents (from 161 cents). At the upper intervention range, the "may sell" level is increased to 251 cents (232), while the "must sell" level is now 262 cents (242). With rubber prices firm at the moment, Inro buying is not expected in the short term. But if and when it does become necessary, members will have to make bigger financial contributions. It is partly for this reason that some importing members, notably Canada and Australia, have decided not to renew their memberships. At a time when commodity prices are going out of fashion, the rubber agreement stands out as a success. The tin agreement has collapsed, while the cocoa and coffee pacts are foundering. The rubber accord has been tested at both ends of the price range. Its buffer stock manager had to buy more than 350,000 tonnes during the 1985/86 period to support prices, but during the past 18 months he has been able to sell off virtually his entire stock. As a result, Inro delegates last week found themselves tackling the relatively pleasant task of negotiating the distribution of assets from the first agreement, totalling 1,023m ringgit (US\$35m). It was decided that RM35m would be distributed immediately to members. A sum of RM7m ringgit would be retained as initial contributions to Inro II, and the rest would be distributed during the next Inro meeting in November. At the moment, 89 per cent of the exporting countries and 82 per cent of the importing countries in the first agreement have renewed membership. The rest have until the end of the year to do so. Inro is also trying to add South Korea to its list of members, as it has emerged as a significant rubber importer in recent years. Malaysia also gained a bonus from the Inro meeting when it secured delegates' approval for the Thai-Malaysian agreement that the two countries should share the top Inro job of executive director. The Thai nominee, Mr Pong Sono will serve for three years to the end of January 1992, after which the Malaysian nominee, Mr Wong Kum Choon, will take over. Last year, Malaysia produced 1.6m tonnes of natural rubber, followed by Indonesia with 1.2m tonnes and Thailand with just over 1m tonnes.

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EIU report sees bleak outlook for cocoa and coffee prices

By David Blackwell
A BLEAK outlook for cocoa and coffee prices is signalled in World Commodity Forecasts - a new publication to be published every other month by the Economist Intelligence Unit (EIU). The International Cocoa Organisation (ICCO) should be wary of a supportive force indefinitely following the two disastrous meetings in January and March, says the opening edition of the report. And if the International Coffee Organisation (ICO) makes no progress during this week's talks about the future of the coffee agreement, quotas could be suspended from October, sparking an immediate collapse in robusta prices. The outlook is particularly bleak for cocoa, suggests the report. The Ivory Coast's unilateral stockpiling is "virtually the only block to total collapse" but it finds some evidence that the Ivory Coast's old minimum price of FF1,200 per kilogram (\$1,200 a tonne) is being less rigidly applied. In addition, the prospect of sales from the ICCO's 250,000 tonne buffer stock looms against a background of five years of overproduction. The ICCO needs \$15m a year to finance the stock, and it is not allowed to borrow money. The EIU report's food and beverages section also includes grains, oilseeds, sugar and tea. A section on industrial raw materials includes crude oil, aluminium, copper, lead, nickel, tin, zinc, cotton and rubber. The report concentrates on the fundamental supply and demand picture for each commodity, and then gives its price forecast. It also contains a new EIU commodity price index - a slumped dollar version of the ICI's 200 oil commodity price index. This is seen as falling in the next 15 months because prices for raw materials are seen as easing. Aluminium is forecast to be \$1,670 a tonne this time next year; copper at \$90 cents a lb; and nickel at \$30.5 a lb. The exception is tin, which is seen at more than \$4 a lb next year after averaging \$3.88 a lb this year. "For over three years, sales of TIC creditors' collateral in tin depressed prices to below the cost of many producers. However, slow demand growth also allows Opec's difficulties."

Table with 3 columns: Commodity, 1989, 1990. Rows include Aluminium, Copper, Lead, Nickel, Zinc, Rubber, Cocoa, Coffee, Sugar, Soyabean oil, Crude oil.

Venezuela predicts big rise in agricultural output

By Joseph Mann in Caracas
VENEZUELA'S Government is optimistically predicting that agricultural output will grow by 9 per cent this year - compared with 4.2 per cent in 1988. It says that the rise in official prices for many producers. But the country will still need to import large volumes of food for human and animal consumption in 1989, and imports could rise sharply since many crop farmers delayed planting this year because of a drought in the north. Venezuela always requires imported items such as wheat, cooking oil, sugar, cotton, soyabean flour and sorghum, and this year it will also need maize, and perhaps other goods. Under an optimistic production scenario developed by the Agriculture Ministry, the country this year will need to spend \$2.1 billion to import 241,000 tonnes of cooking oils, 1.7m tonnes of sorghum, 18,000 tonnes of rice,

including grains, sugar cane, cocoa, sugar, milk, poultry and pork, and that this incentive should spur new production. Last year, Malaysia produced 1.6m tonnes of natural rubber, followed by Indonesia with 1.2m tonnes and Thailand with just over 1m tonnes. The Government recently announced that it planned to invest \$2bn to increase domestic fertilizer production, but until then, the country will continue to import substantial quantities of this product. The Minister of Agriculture, Ms Estany Bello, said that higher prices were approved recently for 14 agricultural lines,

ular food items, some of which - like coffee - have been missing from markets for months. In some cases, shortages were caused by waves of nervous buying, since many Venezuelans were frightened by rioting earlier this year. In other cases, crop and livestock farmers delayed any new investments until they obtained official approval for higher minimum prices. Some farmers have been pushing for new prices for over two years.

WORLD COMMODITIES PRICES

Multiple tables for LONDON MARKETS, COCOA, COPPER, SOYBEAN MEAL, LONDON METAL EXCHANGE, POTATOES, LONDON BULLION MARKET, US MARKETS, CRUDE OIL, SUGAR WORLD, COTTON, LIVE CATTLE, LIVE HOGS, FRESH FRUIT, GRAINS, GAS OIL, COPPER, RUBBER, and various other commodity price listings.

LONDON STOCK EXCHANGE

Interest rate worries unnerve equities

Worries over the possibility of another rise in UK interest rates and growing concern over some important domestic and international economic data late this week combined to leave London's equity market in a sorry state yesterday. The FT-SE 100 share index, posting its fourth successive decline, retreated 20.7 to 2,025.5.

ever, that "the markets now seem prepared for some bad news on inflation at the end of the week." A figure of eight per cent is now the accepted norm and would not cause any major fuss, said one, but anything in excess of that figure most certainly would. "I get the feeling we are being set up for a rise to 14 per cent on interest rates," he said.

Equity market traders were surprised at the extent of the mid-session weakness in the market yesterday. "This market is being led by the futures. We know the marketmakers are nursing big positions, but there didn't seem to be that much in the way of institu-

tional selling. They are obviously nervous ahead of Friday's US trade figures and the UK inflation numbers." Traders also noted the relatively low level of turnover - 40.1m shares yesterday compared with Friday's 47.7m and Thursday's programme trade-inflated 78.8m.

Views on Rolls NEI deal

Marketmakers and analysts had been expecting Rolls Royce's agreed takeover offer for NEI. Many, however, had anticipated a 150p price, against the 128p offered by the share exchange terms, and the consensus was that Rolls Royce shareholders would benefit more from the deal.

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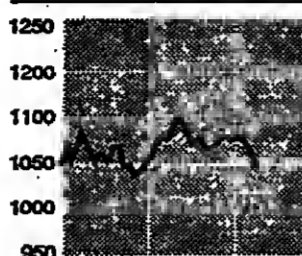
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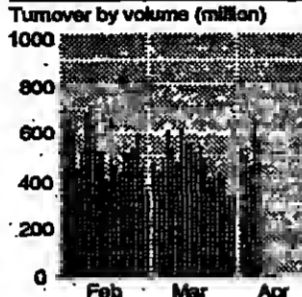
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FT-A All-Share Index



Equity Shares Traded



gloomy drinks sector. The shares climbed 9 to 167p after the company reported a 38 per cent improvement in half-year profits to £10.1m, a figure that was some £1.8m more than most analysts' forecasts.

The prospect of dearer money and a consequent further rise in mortgage rates exerted downward pressure on most housebuilders. George Wimpey were worst hit with a fall of 10 to 278p, while Barratt Developments lost 5 1/2 to 185p and Federated Housing 8 to 220p.

Construction and cement issues also succumbed. Tarmac retreated 9 to 292p and RMC, rated by County NatWest WoodMac yesterday as the "best positioned stock in the sector," fell 12 to 652p; the preliminary statement is due tomorrow. Higher annual profits failed to support John Brown, down 7 1/2 to 425p, but Taylor Woodrow showed resistance awaiting today's full-year figures and eased only 3 to 608p. County analysts call TW a "superb long term investment."

Of the few stocks to move against the trend, Breen handed to 128p after doubled profits and Neander continued to advance, gaining 4 more to 90p, still in anticipation of good results on Thursday.

Among Stores weakened by fears of a further rise in interest rates, Kingsfisher stood out with a 2-point gain to 270p on turnover of 1.1m shares. There was some specific interest offered by dealers for the outperformance, but some pointed to the dominant position of subsidiary D&Q in the diy market. B&Q is thought to be holding bearing up well in the current diy price war.

Kingsfisher's sizeable property assets were also mentioned as a possible attraction to investors, as was the defensive merit of the stock. As one analyst said: "People are looking around for stocks that are not going to be desperately hurt by a hard landing of the economy. Kingsfisher could be one such stock."

Next was the subject of market talk ahead of today's final profits figures. Although most broking houses are looking for earnings in the region of 565m or £70m, a few dealers privately voiced fears that Next could spring a nasty surprise. Next closed a shade weaker at 142p, buoyed by bullish comment in the weekend press. Shoe manufacturer Lambert Howarth jumped 23 to 173p after receiving an unwanted £9.3m offer from consumer products group Peter Black (down at 170p). Traders expected Lambert Howarth to fight hard to retain its independence, and are looking to Futura Holdings, the footwear and rubber compounds group which last week bought 5.98 per cent of Lambert Howarth.

Philips finance director

Mr Michael Anthony Inwards has been appointed financial director of the Philips UK organisation, and a director of PHILIPS ELECTRONIC & ASSOCIATED INDUSTRIES. He was managing director of finance and administration in the electronics components product division of Philips International in Holland.

Mr David Butler has been appointed to the main board of SAVE & PROSPER GROUP.

Mr Norman Boyd has been appointed director and general manager of the spring division of THE TWIL GROUP. He was managing director of Babcock Robey.

REDFPACK has appointed Mr Robert McGowan as group treasurer. He joins from Vickers where he held a similar post.

Mme Marie Josee Drouin has been appointed a director of STANDARD LIFE ASSURANCE COMPANY following the retirement of Mr G. Drummond Birt. Mme Drouin is executive director of the Hudson Institute of Canada, and a non-executive director of the Canadian Imperial Bank of Commerce, Philips Canada Inc, and Seagram Co.

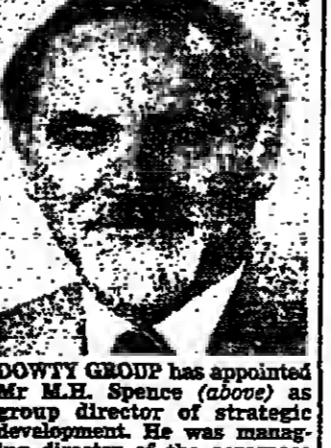
George Martin becomes chief executive of Pavilion Leisure

Mr George Martin has been appointed chief executive of PAVILION LEISURE. Formerly chairman and chief executive of Pleasurem, and for the last two years chief executive of LandLeisure, Mr Martin has secured options to purchase 1m ordinary shares in Pavilion Leisure at 135p each from a number of shareholders.

Mr Anthony Gaynor has been appointed managing director of FORREC (RUBOPE) a joint company formed between Sibec Developments and Forrec International Corporation, Toronto. He was managing director of Heritage Products.

Mr Richard E. Pryn has been appointed chairman of the WALTHAMSTOW BUILDING SOCIETY. He is an actuary, formerly a partner with stockbrokers Capel Curry Myers and chairman of the academic panel of the Financial Times World Index. He succeeds Mr Leonard Murphy who becomes vice chairman.

Mr Neil Chisman has been appointed finance director of STAKIS from June 1 in succession to Mr Frank O'Callaghan who is retiring.



NEW HIGHS AND LOWS FOR 1989

NEW HIGHS (p) BRITISH FUELS (1) Tires, 3p 8 1989, (2) Anglo-Continental, 10p 17-18, (3) S.A.S., 10p 17-18, (4) S.A.S., 10p 17-18, (5) S.A.S., 10p 17-18, (6) S.A.S., 10p 17-18, (7) S.A.S., 10p 17-18, (8) S.A.S., 10p 17-18, (9) S.A.S., 10p 17-18, (10) S.A.S., 10p 17-18, (11) S.A.S., 10p 17-18, (12) S.A.S., 10p 17-18, (13) S.A.S., 10p 17-18, (14) S.A.S., 10p 17-18, (15) S.A.S., 10p 17-18, (16) S.A.S., 10p 17-18, (17) S.A.S., 10p 17-18, (18) S.A.S., 10p 17-18, (19) S.A.S., 10p 17-18, (20) S.A.S., 10p 17-18, (21) S.A.S., 10p 17-18, (22) S.A.S., 10p 17-18, (23) S.A.S., 10p 17-18, (24) S.A.S., 10p 17-18, (25) S.A.S., 10p 17-18, (26) S.A.S., 10p 17-18, (27) S.A.S., 10p 17-18, (28) S.A.S., 10p 17-18, (29) S.A.S., 10p 17-18, (30) S.A.S., 10p 17-18, (31) S.A.S., 10p 17-18, (32) S.A.S., 10p 17-18, (33) S.A.S., 10p 17-18, (34) S.A.S., 10p 17-18, (35) S.A.S., 10p 17-18, (36) S.A.S., 10p 17-18, (37) S.A.S., 10p 17-18, (38) S.A.S., 10p 17-18, (39) S.A.S., 10p 17-18, (40) S.A.S., 10p 17-18, (41) 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FT UNIT TRUST INFORMATION SERVICE

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AUTHORISED UNIT TRUSTS

Table listing various unit trusts under the 'AUTHORISED UNIT TRUSTS' section, including names like Abbey Unit Trust, Abnott Unit Trust, and others.

Table listing various unit trusts under the 'FT UNIT TRUST INFORMATION SERVICE' section, including names like Abnott Unit Trust, Abnott Unit Trust, and others.

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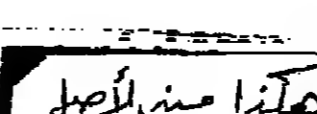
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GUIDE TO UNIT TRUST PRICING. This section provides detailed information on how unit trust prices are calculated, including details on bid and offer prices, and the impact of transaction costs.



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Main table containing unit trust information, organized into columns for various trust categories and providers. Includes sub-sections like 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information, organized into columns for various trust categories and providers. Includes sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', 'GUERNSEY (GB RECOGNISED)', 'LUXEMBOURG (GB RECOGNISED)', 'SWITZERLAND (GB RECOGNISED)', 'BERMUDA AUTHORISED', and 'GUERNSEY (G)\*'. Each entry lists the trust name, provider, and unit price.

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FT UNIT TRUST INFORMATION SERVICE

Main table of FT Unit Trust Information Service, listing various unit trusts and their performance metrics.

ISLE OF MAN (\*)

OTHER OFFSHORE FUNDS

LUXEMBOURG (\*)

OFFSHORE INSURANCES

UNIT TRUSTS

UNIT TRUSTS

UNIT TRUSTS

UNIT TRUSTS

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Americans, Int. Bank and O'Seas, Corporation Loans, Commonwealth & African Loans, Loans, Foreign Bonds & Rails, and Money Market Trust Funds.

Table of Money Market Bank Accounts, listing various bank accounts and their interest rates.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-1229

CANADIANS

Table of Canadian share prices including companies like Alcan, Inco, and Noranda.

BUILDING, TIMBER, ROADS

Table of share prices in the Building, Timber, and Roads sectors.

ELECTRICALS

Table of share prices in the Electricals sector.

ENGINEERING - Contd

Continuation of share prices in the Engineering sector.

INDUSTRIALS (Misc.) - Contd

Continuation of share prices in the Industrials (Misc.) sector.

INDUSTRIALS (Misc.) - Contd

Continuation of share prices in the Industrials (Misc.) sector.

BANKS, HP & LEASING

Table of share prices for Banks, HP & Leasing.

CHEMICALS, PLASTICS

Table of share prices in the Chemicals and Plastics sectors.

FOOD, GROCERIES, ETC

Table of share prices in the Food, Groceries, etc. sectors.

Hire Purchase, Leasing, etc.

Table of share prices for Hire Purchase, Leasing, etc.

DRAPERY AND STORES

Table of share prices in the Drapery and Stores sectors.

BEERS, WINES & SPIRITS

Table of share prices for Beers, Wines & Spirits.

BUILDING, TIMBER, ROADS

Table of share prices in the Building, Timber, and Roads sectors.

ENGINEERING

Table of share prices in the Engineering sector.

HOTELS AND CATERERS

Table of share prices in the Hotels and Caterers sectors.

INDUSTRIALS (Misc.)

Table of share prices in the Industrials (Misc.) sector.

INSURANCES

Table of share prices for Insurance companies.

LEISURE

Table of share prices in the Leisure sector.

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LONDON SHARE SERVICE

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LEISURE - Contd. Table listing various leisure-related stocks such as Leisure Inn, Leisure Inn PLC, and Leisure Inn PLC.

PROPERTY Table listing various property-related stocks such as British Land, British Land PLC, and British Land PLC.

TEXTILES - Contd. Table listing various textile-related stocks such as Burberry, Burberry PLC, and Burberry PLC.

TRUSTS, FINANCE, LAND - Contd. Table listing various trusts, finance, and land-related stocks such as British Land, British Land PLC, and British Land PLC.

OIL AND GAS - Contd. Table listing various oil and gas-related stocks such as British Petroleum, British Petroleum PLC, and British Petroleum PLC.

MINES - Contd. Table listing various mining-related stocks such as Anglo American, Anglo American PLC, and Anglo American PLC.

MOTORS, AIRCRAFT TRADES Table listing various motor and aircraft trade-related stocks such as British Aerospace, British Aerospace PLC, and British Aerospace PLC.

PROPERTY Table listing various property-related stocks such as British Land, British Land PLC, and British Land PLC.

TOBACCO Table listing various tobacco-related stocks such as British American Tobacco, British American Tobacco PLC, and British American Tobacco PLC.

TRUSTS, FINANCE, LAND Table listing various trusts, finance, and land-related stocks such as British Land, British Land PLC, and British Land PLC.

OVERSEAS TRADERS Table listing various overseas traders-related stocks such as Anglo Siam, Anglo Siam PLC, and Anglo Siam PLC.

MISCELLANEOUS Table listing various miscellaneous stocks such as Anglo Siam, Anglo Siam PLC, and Anglo Siam PLC.

COMMERCIAL VEHICLES Table listing various commercial vehicles-related stocks such as British Leyland, British Leyland PLC, and British Leyland PLC.

PROPERTY Table listing various property-related stocks such as British Land, British Land PLC, and British Land PLC.

TOBACCO Table listing various tobacco-related stocks such as British American Tobacco, British American Tobacco PLC, and British American Tobacco PLC.

TRUSTS, FINANCE, LAND Table listing various trusts, finance, and land-related stocks such as British Land, British Land PLC, and British Land PLC.

PLANTATIONS Table listing various plantation-related stocks such as Anglo Siam, Anglo Siam PLC, and Anglo Siam PLC.

THIRD MARKET Table listing various third market-related stocks such as Anglo Siam, Anglo Siam PLC, and Anglo Siam PLC.

NEWSPAPERS, PUBLISHERS Table listing various newspaper and publisher-related stocks such as News International, News International PLC, and News International PLC.

PROPERTY Table listing various property-related stocks such as British Land, British Land PLC, and British Land PLC.

TOBACCO Table listing various tobacco-related stocks such as British American Tobacco, British American Tobacco PLC, and British American Tobacco PLC.

TRUSTS, FINANCE, LAND Table listing various trusts, finance, and land-related stocks such as British Land, British Land PLC, and British Land PLC.

MINES Table listing various mining-related stocks such as Anglo American, Anglo American PLC, and Anglo American PLC.

NOTES Table listing various notes and financial information such as Anglo Siam, Anglo Siam PLC, and Anglo Siam PLC.

PAPER, PRINTING, ADVERTISING Table listing various paper, printing, and advertising-related stocks such as News International, News International PLC, and News International PLC.

SHIPPING Table listing various shipping-related stocks such as British Shipbuilders, British Shipbuilders PLC, and British Shipbuilders PLC.

TEXTILES Table listing various textile-related stocks such as Burberry, Burberry PLC, and Burberry PLC.

OIL AND GAS Table listing various oil and gas-related stocks such as British Petroleum, British Petroleum PLC, and British Petroleum PLC.

FINANCE Table listing various finance-related stocks such as Anglo Siam, Anglo Siam PLC, and Anglo Siam PLC.

REGIONAL & IRISH STOCKS Table listing various regional and Irish stocks such as Anglo Siam, Anglo Siam PLC, and Anglo Siam PLC.

TRADITIONAL OPTIONS 3-month call rates. Includes a list of traditional options and their 3-month call rates, along with a note about the service.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound hold firm

THE DOLLAR and sterling were generally firm on the foreign exchanges yesterday. Both currencies were supported by high interest rate differentials over Continental Europe and Japan, while the dollar was also propped up by the threat of political instability in Japan.

Britain's economic situation involving inflation and the trade deficit overhung London's financial markets, but sterling was buoyed by speculation that this will lead to a rise in UK bank base rates. March UK producer prices rose 1.4 per cent on the input side, about double the expected figure.

0.8786 francs, on publication of the Swiss consumer price index. The Swiss year-on-year inflation in March was unchanged at 2.3 per cent. The French franc was little changed against the D-Mark, after the Bank of France left its money market intervention rate at 8.25 per cent at yesterday's securities repurchase agreement tender. The D-Mark was fixed unchanged at FF2.362 in Paris.

FINANCIAL FUTURES

Short sterling prices hold firm

A RISE in cash rates amid fears of higher base rates and rising inflation should have been enough to push short sterling futures sharply weaker in Liffe trading yesterday. However, technical considerations played a significant part in ensuring that the price for June delivery finished two ticks up from Friday's close at 86.73.

The contract was marked down at the start of trading, and touched a low of 86.60. This was close to the all-time low of 85.57 touched on February 28, but the contract failed to reach this level as fresh demand developed at around 86.60. Most investors were carrying short positions, but the support anticipated around the

previous low encouraged short covering slightly above this price. This reflected the fear of being caught out if the contract bounced off its historic low. But the placing of these orders meant that the lower support level was never reached, and the contract moved back up to 86.76. Volume was brisk, with over 25,000 lots changing hands.

STERLING INDEX

Table showing Sterling Index values for various currencies (USD, GBP, JPY, etc.) with columns for Apr. 10, Latest, and Previous Close.

CURRENCY RATES

Table showing currency rates for various countries including US Dollar, Canadian Dollar, Australian Dollar, etc.

CURRENCY MOVEMENTS

Table showing percentage changes in currency values for various currencies.

OTHER CURRENCIES

Table showing exchange rates for various international currencies like Australian, Brazilian, Canadian, etc.

EUROPEAN CURRENCY UNIT RATES

Table showing ECU rates for various European currencies and their changes.

POINT SPOT - FORWARD AGAINST THE POUND

Table showing spot and forward rates for various currencies against the pound.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing spot and forward rates for various currencies against the dollar.

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various Euro-currency instruments like Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table showing cross rates between various major currencies.

LIFFE LONG GILT FUTURES OPTIONS

Table showing Liffe Long Gilt futures options prices.

LIFFE 6% STRIPS

Table showing Liffe 6% strips prices.

LIFFE EURO-DOLLAR OPTIONS

Table showing Liffe Euro-Dollar options prices.

LIFFE SHORT STERLING

Table showing Liffe short sterling prices.

LIFFE 10% STRIPS

Table showing Liffe 10% strips prices.

LIFFE 12% STRIPS

Table showing Liffe 12% strips prices.

LIFFE 15% STRIPS

Table showing Liffe 15% strips prices.

LIFFE 18% STRIPS

Table showing Liffe 18% strips prices.

LIFFE 21% STRIPS

Table showing Liffe 21% strips prices.

LIFFE 24% STRIPS

Table showing Liffe 24% strips prices.

LIFFE 27% STRIPS

Table showing Liffe 27% strips prices.

LIFFE 30% STRIPS

Table showing Liffe 30% strips prices.

LIFFE 33% STRIPS

Table showing Liffe 33% strips prices.

LIFFE 36% STRIPS

Table showing Liffe 36% strips prices.

LIFFE 39% STRIPS

Table showing Liffe 39% strips prices.

LIFFE 42% STRIPS

Table showing Liffe 42% strips prices.

LIFFE 45% STRIPS

Table showing Liffe 45% strips prices.

LIFFE 48% STRIPS

Table showing Liffe 48% strips prices.

LIFFE 51% STRIPS

Table showing Liffe 51% strips prices.

LIFFE 54% STRIPS

Table showing Liffe 54% strips prices.

LIFFE 57% STRIPS

Table showing Liffe 57% strips prices.

LIFFE 60% STRIPS

Table showing Liffe 60% strips prices.

LIFFE 63% STRIPS

Table showing Liffe 63% strips prices.

LIFFE 66% STRIPS

Table showing Liffe 66% strips prices.

LIFFE 69% STRIPS

Table showing Liffe 69% strips prices.

LIFFE 72% STRIPS

Table showing Liffe 72% strips prices.

LIFFE 75% STRIPS

Table showing Liffe 75% strips prices.

LIFFE 78% STRIPS

Table showing Liffe 78% strips prices.

LIFFE 81% STRIPS

Table showing Liffe 81% strips prices.

LIFFE 84% STRIPS

Table showing Liffe 84% strips prices.

LIFFE 87% STRIPS

Table showing Liffe 87% strips prices.

LIFFE 90% STRIPS

Table showing Liffe 90% strips prices.

LIFFE 93% STRIPS

Table showing Liffe 93% strips prices.

LIFFE 96% STRIPS

Table showing Liffe 96% strips prices.

LIFFE 99% STRIPS

Table showing Liffe 99% strips prices.

LIFFE 102% STRIPS

Table showing Liffe 102% strips prices.

LIFFE 105% STRIPS

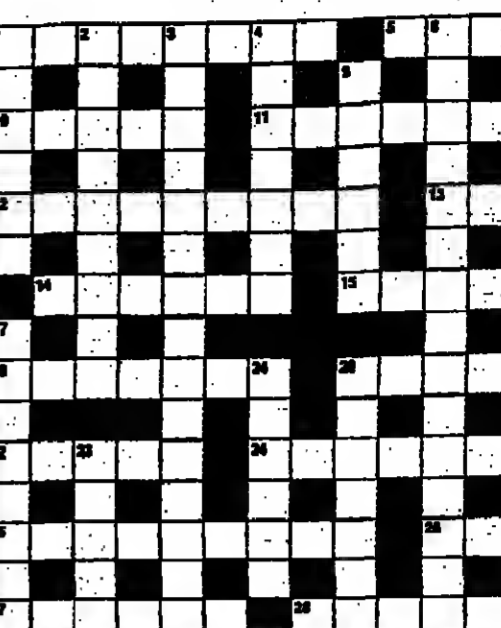
Table showing Liffe 105% strips prices.

LIFFE 108% STRIPS

Table showing Liffe 108% strips prices.

CROSSWORD

No.6,906 Set by FRESCA



- ACROSS: 1 Commercial study on mud returning something extra (5); 5 Shaped like fashion editor (5); 10 Expert in expensive car? (5); 11 They take a tumble in the shower (9); 13 Region round pole a scene of conflict (5); 14 Pass out when asleep? (5); 15 Embarrassed at use of aprons English in recent times (7); 18 Agreement to study company course? (7); 20 Dignified fool to road: extremely lofty (6); 23 Girl to make you duck - quick! (5); 24 Composer with rear end caught in duct; result of drunken revel? (9); 25 Absence of directional change in California at night? (5); 26 Sound entertainment from a Greek character - thrust (5); 27 Country vehicle (5); 28 It may keep viewers in the dark (5); 29 student disconcerted producer at end of performance (6,9); 4 Approved by family artist in east Soviet republic (7); 6 Sam told the RAF he's indisposed - but he keeps rolling along (3,6,5); 7 Cowlike sounds associated with English caribou (5); 8 Scatterers princess's ribbons (8); 9 Alfie Stapleton's car? (5); 16 A Milanese production group in the Pacific (5); 17 Bill is of some importance in this department (5); 19 Show up for a dip outside East Berlin initially (6); 20 Pass up to accomplish in the neighbourhood? (7); 21 'La cliche' phrase? definitely not! (5); 23 Fall for a trendy scoundrel (5); Solution to Puzzle No.6,905

Table with crossword solutions and clues, including words like 'COURTESY', 'BOOBY', 'LOU', 'PERFORM', 'LASH', 'OASIS', 'COURT', 'ANGEL', 'STANGELY', 'RAMBLING'.

JOTTER PAD



23 Old Bond Street, London. Tel: 01-491 4475 Holyhead Road, Wednesbury. Tel: 021-556 1471

COMPANY NOTICES

EUROPEAN SMALLER COMPANIES FUND SICAV Luxembourg, 11, rue Aldringen R.C. Luxembourg n° B 30053

Notice of Meeting

Members Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 25, 1989 at 3.00 p.m. at the offices of Knechtel, 11, rue Aldringen, L-2000 Luxembourg, with the following agenda:

- 1. Submission of the reports of the Board of Directors and of the Auditor; 2. Approval of the balance sheet and the profit and loss statement as at December 31, 1988 and allocation of profits; 3. Discharge to the Directors in respect of the carrying out of their duties during the fiscal year ended December 31, 1988; 4. Receipt of and action on nomination for election of the Directors for a new statutory term; 5. Election of an Authorized Independent Auditor; 6. Miscellaneous.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

CHEMICAL NEW YORK CORPORATION

USD 250,000.00 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE OCTOBER 1987

AGENT BANK CHEMICAL BANK

CORRECTION NOTICE

NOTICE TO HOLDERS OF THE BONDS AND WARRANTS OF BONDS INC. CO., LTD. (the "Company"), Ottawa, Ontario, Canada

U.S. \$500,000 7 1/2% per cent. Guaranteed Bonds due 1987 with Warrants

NOTICE IS HEREBY GIVEN THAT: 1. The above-mentioned Bonds and Warrants were issued by the Company on July 10, 1986 against a call on April 17, 1986.

CLUBS

EVER has culled the others because of a policy on fair play and value for money. Support from 10-20 am. The club has members, glamorous trustees, exciting programmes. 01-734 0087. 108, Regent St., London.

MONEY MARKETS

London rates higher

UK INTEREST rates edged firmer in London yesterday amid speculation of another rise in clearing bank base rates from the current level of 13 per cent. As a result, institutions are reluctant to lend money into the longer dated periods, preferring to wait until a better return is on offer. Should base rates rise, consequently, the shorter end of the market has become extremely liquid as funds were being held on

surety bills, together with repayment of any late assistance draining £394m. Exchequer transactions took out a further £50m. These were partly offset by a fall in the note circulation of £502m and banks' balances brought forward £30m above target. The forecast was revised to a flat position, and there was no assistance in the morning or in the afternoon. In Paris, the Bank of France left its money market intervention rate unchanged at 8.25 per cent when allocating funds to the money market through a sale and repurchase facility. The strength of the French franc against the D-Mark provided speculation that the French authorities would cut their key lending rates. However, the absence of any change probably underlines the authorities' determination to keep the franc firm. While interest rate differentials remain constant in favour of the franc, there are fears that a possible rise in West German interest rates - to defend the weak D-Mark - could put renewed downward pressure on the franc. In New York, the US Federal Reserve added temporary reserves to the money market through \$1.5bn of customer repurchase agreements. At the time, overnight Federal funds were trading at 9 1/2 per cent, unchanged from Friday

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies and terms.

MONEY RATES

Table showing money rates for various currencies and terms.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

LIFFE 111% STRIPS

Table showing Liffe 111% strips prices.

LIFFE 114% STRIPS

Table showing Liffe 114% strips prices.

WORLD STOCK MARKETS

Handwritten note: "Lita, in the end"

AFRICA

Table of African stock markets including Botswana, Lesotho, and Swaziland.

BELGIUM/LUXEMBOURG

Table of Belgian and Luxembourg stock markets.

FRANCE

Table of French stock market data.

GERMANY

Table of German stock market data.

ITALY

Table of Italian stock market data.

NETHERLANDS

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Table of French stock market data.

CANADA

TORONTO

2pm prices April 10

Table of Canadian stock market data for Toronto.

INDICES

NEW YORK

DOW JONES

Table of New York Dow Jones indices.

CANADA

TORONTO

2pm prices April 10

Table of Canadian stock market data for Toronto.

NEW YORK ACTIVE STOCKS

Table of New York active stocks.

TOKYO

Most Active Stocks

Table of Tokyo most active stocks.

AMEX COMPOSITE PRICES

4pm prices April 10

Table of AMEX composite prices.

NOTES - Prices on this page are quoted on the underlying securities and are last traded prices, not settlement or business opening prices. All figures are in U.S. dollars unless otherwise indicated.

4pm prices April 10

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Table of stock prices for various companies, including columns for High, Low, Open, Close, and Change. The table lists numerous stocks such as AAR, ABB, ABC, etc., along with their respective prices and market movements.

Continued on Page 47



José Luis

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for 12 Month High/Low, Dividend Yield, and various stock symbols and prices.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices April 10

Table of Over-the-Counter prices with columns for Dividend Yield, 12 Month High/Low, and various stock symbols and prices.

Have your F.T. hand delivered in Germany

If you work in the business centre of HAMBURG, BERLIN, DÜSSELDORF, NEUSS, KÖLN, BONN, FRANKFURT, OFFENBACH, HOCHST, ESCHBORN, RÜSSELSHEIM, MAINZ, WIESBADEN, MANNHEIM, LUDWIGSHAFEN, STUTTGART, MÜNCHEN, or in the TAUNUS AREA — gain the edge over your competitors.

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AMERICA

Dow stagnates before next economic data

Wall Street

IN A week which sees a clutch of key economic releases, the equity market started on a cautious note and traded in a very tight range in low volume. The Dow Jones Industrial Average closed 2.93 points lower at 2,301.87...

rate fell to 5 per cent - against expectations of a rise to 5.2 per cent or 5.3 per cent from 5.1 per cent in February - but the noo-farm payroll rose by only 180,000.

to combat inflationary pressures or even ease at some point. As things now stand, the Federal Reserve seems likely to keep interest rate policy on hold...

Time Inc jumped \$2 1/2 to \$115 1/2, McGraw Hill rose 1 1/2 to \$72 1/2, MCA added \$2 to \$56 1/2 and Tribune gained 1 1/2 to \$44.

ley Group, which has an 81 per cent stake in the company, said that Fisher was considering selling its instrumentation laboratory and its timed health care business in order to concentrate on its scientific laboratory products subsidiary.

ASIA PACIFIC

Recruit scandal continues to trouble wary investors

Tokyo

THE POSSIBILITY of further political repercussions of the Recruit scandal kept investors cautious and share prices tumbled in dull trading, writes Michiko Nakamoto in Tokyo.

of total sales. Interest and dividend receipts and proceeds from securities transactions are counted as non-taxable sales and Hitachi was reported to have decided to eliminate tokekin investment to keep non-taxable sales to no more than 5 per cent of total sales.

shareholder. Large Japanese shareholders have sometimes been forced to buy back shares acquired by unfriendly investors at inflated prices...

EUROPE

Frankfurt's FAZ climbs to new 1989 high

IT WAS a particularly positive start to the week for West German stocks as the market climbed to a 1989 record. Amsterdam continued to another high and Madrid was buoyant, writes Our Markets Staff.

cent a year ago, encouraged market sentiment. "There's a recognition among investors that 1989, and not 1988, may now be the peak year for cyclical earnings," said one analyst.

casts of robust economic growth underpinned gains. Cheesemaker Promagerys Bel was the star, jumping FRF158 or 3 per cent, to FRF1,835 after reporting a 60 per cent rise in profits.

trading on takeover rumours. Domestic investors were present in strength and the market was encouraged by the announcement by the Kuwait Investment Office that all the proceeds from the sale of its stake in Banco Central would be reinvested in Spain. Stocks in which KIO has a holding advanced strongly.

MILAN remained unexciting, with activity estimated at little more than L100bn and the Comit index edging up 0.35 to 604.14. "The market is very agnostic about everything," said one broker.

Nervousness again haunts trading

Table with columns: MARKET IN PERSPECTIVE, % change in sterling, 1 Week, 4 Weeks, 1 Year, Start of '89. Lists various countries like Austria, Belgium, Denmark, etc.

By Alison Mallard THE WORLD'S stock markets reverted to a mood of nervous anticipation last week after a burst of strength the previous week which gave them their best performance of the year.

Interest rates were also a preoccupation last week in Australia, which put in the worst performance of the 24 markets covered by the FT-Actuaries World Indices, falling 5.5 per cent.

Table with columns: FT-ACTUARIES WORLD INDICES, Monday April 10 1989, Friday April 7 1989, Dollar Index. Includes sub-tables for National and Regional Markets and World Index.

Nomura International Limited has re-registered as a public limited company. Following this change of status it is now operating under the name of Nomura International plc with effect from Tuesday 11th April, 1989. Includes Nomura logo and contact information.